

NEWS SUMMARY

GENERAL

Reagan launches 'anti-left' aid plan

President Ronald Reagan yesterday formally launched his aid, trade and investment plan for the Caribbean basin.

The project is intended to check the spread of "Communist and left-wing subversion" in the region.

Duty-free entry to the U.S. of all Caribbean exports except textiles and clothing would be guaranteed for 12 years under the plan. Back Page; Strikes back, Page 6

Scrubs errors

Errors of judgment by key management personnel aggravated the defective handling of 1979's disturbances in Wormwood Scrubs, according to a Home Office report.

Five men barricaded in a cell at the prison since Saturday came out voluntarily last night. They were protesting at prison officers' behaviour. Page 8

Beirut hijack

Gummen seized a Kuwaiti Airways jet with between 150 and 165 on board at Beirut airport. They threatened to blow up the craft if not taken to a destination of their choosing.

Charron plea

Claude Charron, until Tuesday Parliamentary leader of Quebec's ruling Parti Quebecois, admitted trying to steal a coat

Jail 'torture'

Turkish prisoners told journalists of "moral and physical repression" in the country's jails. Page 2

Quit EEC vote

Greenland voted to withdraw from the EEC in a consultative referendum. Page 2

Fare battle

Transport Secretary David Howell attacked Labour leaders of the Greater London Council for persistent attempts to challenge the Law Lord's ruling outlawing cheap fares. Page 11

Fuel tank probe

The Prime Minister has asked the Transport Secretary to hold an inquiry into planning controls over floating structures used to store fuel. Page 11

UK smoking up

Cigarette consumption in the UK went up by 4.4 per cent between 1970 and 1980. It rose by 2.8 per cent in the EEC as a whole. EEC tries to lower prices, Page 2

Milk for schools

Milk consumption in UK schools is expected to rise by between a third and a half this year due to EEC subsidies. Page 8

Crime chief 'stunt'

Exeter University students kidnapped Devon and Cornwall's head of crime prevention in a rag week stunt.

Boycott inquiry

Yorkshire County Cricket Club launched an investigation into the leak of information about the future of batsman Geoff Boycott.

Plot' warning

Staff leaking the plot of The Archers could face the sack, BBC Radio warned.

Oleo-alchemy

A Manchester University conversion plant is transforming the city's refuse into high quality crude oil. Back Page

Briefly ...

Actress Gayle Hunnicutt gave birth to a boy in London. France's first test-tube baby, a girl, was born near Paris. Page 24

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	STAYS	FALLS
Bulmer (H. P.)	324 + 9		
Dacian	213 + 37		
Anglo Am. Gold	254 + 1		
President Brass	1151 + 1		
Exchequer 134pc 1987	Europe	75 - 6	
Exchequer 124pc '99	GUS A	470 - 8	
BPM A	55 - 7		
Barclays Bank	458 - 6		
Barratt Devs	237 - 5		
Bass	218 - 5		
British Home Stores	138 - 4		
Commercial Union	140 - 4		
Easy Star	370 - 10		

BUSINESS
Equities off 6.4;
Sterling weakens

Banks cut base rates to 13½%: NatWest mortgages cheaper

BY WILLIAM HALL AND ANDREW TAYLOR

BRITAIN'S BANKS cut the cost of overdrafts yesterday by reducing their base rates by a half percentage point to 13½ per cent, and National Westminster Bank cut its home mortgage rate by half a percentage point to 14½ per cent.

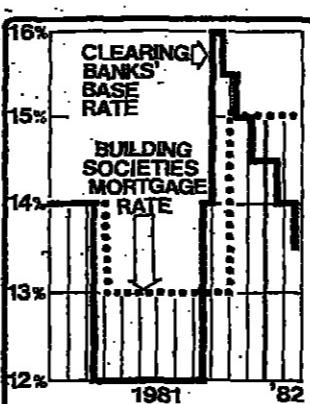
The moves came as a surprise to the City, and are likely to increase pressures on the building societies to cut their mortgage rate. Building society chiefs are next due to consider interest rates at a meeting in London on March 12, three days after the Budget.

There have been growing signs that the banks contemplated a base rate cut over the last week, but the speed with which the reduction came surprised many people.

Short-term rates, in particular the seven-day rate which determines bankers' marginal cost of funds, are still relatively high in relation to base rates.

On the last three occasions NatWest has led the reductions, but it was Barclays, early yesterday morning, which seized the initiative, and within hours all its main rivals had moved into line.

Mr Brian Pearce, Barclays' retail banking chief, said that when the bank raised their base rates by four percentage points to 16 per cent last autumn it was a "killer punch" to many companies, and the bank was anxious to reduce rates as quickly as possible.



The decision to cut base rates, he said, was "more clear cut" than before, and the bank was "comfortable" with the current rate structure.

The seven-day interbank rate was unchanged at 14 per cent after the reduction, but the three-month rate, also a good indicator of base rates over the long-term, shed ½ to 14 per cent.

Internationally, interest rates moved in various directions. The U.S. Fed Funds rate firmed slightly to 12½ per cent, and three-month Eurodollar rates were firmer.

Most building societies were reluctant to discuss the likelihood of a reduction in mortgage rates until after the Budget.

Societies are concerned about the impact of growing competition from the banks on mortgage lending, and competition for investors' funds from National Savings and other lending institutions.

The banks also reduced their seven-day deposit rates by half a percentage point to 11 per cent, although Barclays, which has been paying a half-percentage point more than the other banks, cut its rate by a full percentage point.

On the foreign exchange markets the pound weakened after the base rate cuts. It finished at its lowest level against the dollar since late October, losing 15 points to \$1.83.

BY MAX WILKINSON, ECONOMIC CORRESPONDENT

NEXT MONTH'S Budget should concentrate on measures to reduce unemployment, even at the expense of the long-term fight against inflation. This was urged yesterday by the National Institute of Economic and Social Research, one of the leading independent forecasting agencies.

Two officials in BNOC's trading department have resigned amid warnings of staff demobilisation and further defections. Page 8

ROMANIA is to hold talks with eight Western Banks in a bid to reschedule some \$1bn (£546.4m) of foreign debt. Page 7

ZAIRO faces a foreign debt crisis after failing to meet performance criteria included in last year's SDR 912m (£560m) IMF loan programme. Page 4

CO-OP BANK and a group of trade unions plan to set up a deposit-taking and lending institution later this year. Back Page

LONRHO shareholders were told the group was seeking to resolve Monopolies Commission objections to its planned takeover of House of Fraser. Page 26

CARRINGTON VIVELLA, textile manufacturer, reported sharply reduced pre-tax losses last year of £4.36m (£2.51m). Page 24; Lex, Back Page

WEDGWOOD, the pottery group, increased taxable profits by £2.4m to £6.02m for the 40 weeks to January 2. Page 24

JOHNSON MATTHEY, gold, silver and platinum refiner, increased taxable profits from £30.35m to £35.01m for the nine months to end-December. Page 24

THE TROUBLED British subsidiary of Hoover in Britain announced it would close its factory at Perivale West London with the loss of over 1,000 jobs. It also announced a further 800 redundancies at its other two factories in Cambuslang, Scotland, and Merthyr Tydfil, Wales.

The company blamed depressed demand in the UK and severe pressure on prices because of intense competition from both UK and foreign suppliers. Overseas sales rose slightly.

Hoover says that rationalisation will lead to recovery. Group sales for Hoover were £201m in 1981 compared with £206m the previous year. It made a trading loss of £9.1m in 1981 compared with a profit of £2.7m in 1980. Net interest payments also rose from £2m to £3.2m last year.

The total cost of rationalisation, including redundancy amounted to £17.2m, which includes costs which will occur in 1982. There are still about 600 people at Perivale which will not close until the summer.

British operation pushes U.S. Hoover into red. Page 28

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Building society to offer cash card and chequebook

By Alan Friedman

THE LEICESTER Building Society will offer a wide range of banking and financial services from May 1, including a cheque book account which would pay interest when the account is in credit.

The society, which is the UK's ninth largest in terms of assets, is teaming with Citibank Savings, the British subsidiary of Citicorp, the U.S. banking group, to offer personal loans, travellers' cheques and the Diners Club charge card.

It has also agreed a three-month arrangement with the Post Office which will allow anyone wanting to open a standard Leicester share account to deposit cash through any of the 20,000 post office branches.

The card, a plastic card, will enable holders to obtain retail, travel and insurance discounts. To qualify for the card, customers must deposit and maintain a £100 share account balance.

This card can also be used to withdraw up to £100 a day through cash dispensers to be installed at the society's branches from September. Six cash dispensers are planned initially, and they will be sited in Leicester and the South-East.

The Leicester's decision to work with Citibank and a number of British companies makes it the first society to provide money transmission services.

The traditional role of the societies has been to provide housing finance through mortgages. On the deposit side the societies have experimented with a variety of short- and long-term share accounts.

Mr Scott Durward, chief general manager of the Leicester, said yesterday that competition from banks and national savings had put pressure on the building societies.

"It is not enough for building societies to meet competition only by matching whatever higher interest rates are offered," he added.

The new package of services was not a "short-term, spasmodic effort or one which should be seen as a passing indulgence in showmanship." It was a deliberate strategy.

At first the society will pro-

Continued on Back Page

Details, Page 8

£ in New York

- Feb. 23 previous

Spot \$1.8308-\$3.80 \$1.8480-\$4.95

1 month 0.05-0.10 pm 0.08-0.15 pm

3 months 0.44-0.49 pm 0.50-0.55 pm

5 months 1.00-1.05 pm 1.05-1.10 pm

South African Nationalists split on Botha

BY BERNARD SIMON AND J. D. F. JONES IN JOHANNESBURG

EUROPEAN NEWS

ENI chairman rejects state request to resign

BY JAMES BUXTON IN ROME

SIG ALBERTO GRANDI, the chairman of the Italian state energy concern ENI, has refused to accept the Government's request last week that he resign.

He has asked to be allowed to state his position to a committee of both Houses of Parliament.

His decision to stand firm could create more difficulties for the Government of Sig Giovanni Spadolini, the future of which is to be reviewed at a meeting of the five coalition partners today.

Last week Sig Grandi, who has completed less than two years of his three-year term at the head of Italy's best known state company, was asked for his resignation along with that of the whole five-man supervisory board, by Sig Gianni de Michelis, the Minister of State Shareholders. He was told that the Government wanted to appoint new men when a new system to govern the state's relationship with ENI comes into force.

However, it has barely been disguised that the true reason for the request is the desire of the Socialist Party, part of the governing coalition, to replace Sig Grandi, who is a Christian Democrat with a Socialist in order to achieve a fair balance of the division of state sector jobs between the main government parties.

Portuguese abortion row

BY DIANA SMITH IN LISBON

A DRAFT BILL sponsored by the Communist Party calling for legal abortion has created a furor in predominantly Roman Catholic Portugal.

The matter is so controversial that it is affecting the threadbare fabric of the ruling alliance of Social Democrats, Christian Democrats and Monarchs.

It is understood that several Social Democrat deputies might support the Bill, even if it is sponsored by the Communists—as long as balloting is secret.

This would be totally unacceptable to the Christian

Democrat partners in the alliance and particularly damaging in a year when the coalition must face local elections.

Reaction to the proposals by the Catholic hierarchy has been particularly violent in the traditionally more Conservative north where the outspoken Archbishop of Braga appealed for women not to be turned into "living cemeteries" nor hospitals into "legalised slaughterhouses."

There are probably 200,000 illegal Portuguese abortions a year, made in unsanitary conditions, or self-inflicted.

Greenland votes to withdraw from EEC

By Hilary Barnes in Copenhagen

GREENLAND voted by 12,615 to 11,180 votes in Tuesday's consultative referendum to withdraw from the European Economic Community, becoming the first people to express a wish to opt out of the Ten.

Sig Grandi has asked the joint parliamentary committee on industry to hear his case following claims by a leading Socialist economist that he had committed "grave errors of management". This is the first time that the question of Sig Grandi's competence has been raised in the present row.

Today's important meeting between Sig Spadolini and the secretaries of the four other parties is an attempt to settle growing differences between them.

The original issue was whether Greenland will cease to be a member of the EEC from January 1 1982. But as a part of the Kingdom of Denmark it will automatically continue to participate in the Community's political affairs as foreign and defence policy do not come under the home rule Government.

The 52 per cent vote against continued membership may, however, complicate withdrawal negotiations.

Sig Bettino Craxi, the party secretary, it argued that the policy, which has had some effect in reducing inflation and the balance of payments deficit, was unnecessarily prolonging the recession and creating unemployment. But Sig Nino Andreatta, the Christian Democrat Treasury Minister, believes the policy should continue.

If everything goes according to plan, Greenland will cease to be a member of the EEC from January 1 1982. But as a part of the Kingdom of Denmark it will automatically continue to participate in the Community's political affairs as foreign and defence policy do not come under the home rule Government.

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If the party wins the 1983 elections to the Greenland legislature, it may decide to halt withdrawal negotiations.

Mr Anker Jorgensen, the Danish Prime Minister, said he was disappointed by the referendum results but would help the Greenlanders to fulfil their wish to leave the EEC.

Mr Poul Dalsager, Denmark's EEC Commissioner, said he could see no objection to Greenland leaving. "We shall save some money which we can use elsewhere."

Reuter adds from Brussels: EEC officials said yesterday that Greenland's departure from the organisation could set a dangerous precedent. They said the referendum vote was worrying as Greece's Socialist Government had expressed misgivings with the Community and Britain's Labour Party was also talking of leaving.

Fishing impact, Page 35

Torture allegations from Turkish prisoners

BY METIN MUNIR IN ANKARA

FIVE PRISONERS squatted by the wall in the small prison yard at the Mamak military jail in Ankara. It was the first sunny day for months, but they did not seem to be enjoying it. About 60 other prisoners jogged round the yard in military formation.

The five prisoners—men in their twenties with short hair and pallid complexions—remained outside the formation so that the group of Turkish journalists invited to inspect the jail could take their photographs.

The invitation, not extended to foreign correspondents, was part of the military's campaign to refute allegations made by the London-based human rights group Amnesty International that torture was common in Turkish jails and that more than 70 had died under torture since the coup 17 months ago.

The five men seemed to the correspondents to have been selected from among several thousand in the prison—one of Turkey's biggest—on the grounds that they would give evidence against Amnesty. The correspondents, and the prison authorities, who probably shared the same assumption, could not be more wrong.

"There is torture in Turkey," said Mr Nasuh Mitap, according to a tape recording of the interview heard by the Financial Times. "There is a lot of

torture. Torture has made me

lame. They broke my back. For a long time I could not walk.

I have seen a lot of my friends being tortured. There are reports, medical reports."

Mr Mitap is alleged to be a leading member of Dev Sol, one of the most active and violent terror groups which plagued Turkey before the military takeover.

Mr Meihit Pakdemir, also

allegedly a senior member of Dev Sol, said: "What we want

is to be treated like human

beings and to be given an oppor-

tunity to prepare our defence.

Torture is something relative.

It is true that there is repre-

sentation in jail. We are grilled for

between 12 and 14 hours every

day. Everything here is done by

the military."

Had he a message for

Amnesty International?

"Yes. There is moral and phys-

ical repression. At this

moment."

Mr Oguzhan Muftuoglu and

Mr Ali Baspinar, also alleged

members of Dev Sol, refused to

speak on torture allegations.

The fifth detainee collapsed

and started whimpering before

the interview, which took place

on Tuesday. He was Mr Ulu Ozuz, an alleged member of the outlawed Communist Party of Turkey.

Colonel Raci Terek, the prison director, who accompanied the journalists, said: "He is putting on a show." A correspondent said he wanted a doctor's opinion. The Colonel had the prison doctor fetch who said that Mr Ozuz was suffering from "nervous collapse." He said

that this was common in Mamak.

Talking to correspondents afterwards, Col Terek said:

"This is a prison run by the army of Mustafa Kemal (Ataturk), the founder of modern Turkey. Absolutely nothing is done here to hurt human rights."

which was created only last June and groups the rival steel towns of Liege and Charleroi—can be tackled Belgium must first settle its internal political differences over steel.

The preservation of jobs in the group has become a rallying cry for the Parti Socialiste which dominates Walloon politics, but has been excluded from the new Centre-Right coalition Government.

By the same token, the steelworkers' trades unions are holding out against wage cuts, which over a period of years would bring Cockerill-Sambre pay packets down to the same level as those paid by, say, Luxembourg's Arbed, from their present position of being some 25 per cent greater. The natural wastage and sackings of chronic absentees which would trim 5,000 jobs by the mid-1980s therefore remains frozen.

In crude terms, the situation of Cockerill-Sambre is that it has to date contrived to have its cake and eat it. It has maintained employment while receiving both EEC and Belgian subsidies intended to accelerate restructuring. It is a situation which nobody—EEC partners, the Belgian Government and Cockerill-Sambre itself—considers tolerable for much longer.

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Cockerill-Sambre steel giant becomes political powder keg, writes Giles Merritt in Brussels

Belgian industrial crucible nears boiling point

BELGIUM WAS a crucible of the industrial revolution in Europe, so it is scarcely surprising that its steel industry should not only be disproportionately large, but also of crucial importance to the future of the EEC steel industry as a whole.

By unhappy coincidence, the object of their fury was Viscount Etienne Davignon, Belgium's own EEC Commissioner, who for the last five years has held the industry portfolio and has been the author of successive plans aimed at restoring health to the steel industry. His restructuring programme for the Community's steel industries, which is directed at plant closures and pruning payrolls, is being blamed by many of the Belgian steelmen for the job losses now beginning to loom.

M. Davignon's report at the end of last week was that without his anti-crisis disciplines, Belgian steel producers would now be considerably worse off. Had the EEC steel market collapsed under the pressures of over-production, the Belgian steelmakers would have failed to notify Brussels of cash grants and investments which will swell their production capacity.

The crisis now surrounding Belgian steel is perhaps best illustrated, though, by the militant scenes which recently shattered the staid dignity of the Commission's Beylemont building in Brussels. Charabanc convoys filled with rate steel workers from Liege and Charleroi converged on the Commission and a handful of the 5,000 odd protesters invaded the building in defiance of a cordon of armed riot police to express their grievances over 5,000 prospective job losses.

To make matters worse, the Belgians are widely regarded as super-subsidisers of their steel industry, and therefore accused of using taxpayers' money to safeguard their large shares of other EEC countries' steel markets.

To top it all, they are also under investigation by the European Commission for alleged breaches of the EEC steel regime's rules governing prices and output. In several instances, Belgian steelmakers have failed to notify Brussels of cash grants and investments which will swell their production capacity.

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At present, the Commission is involved in a wrangle over the unauthorised installation of a new hot rolling mill in Charleroi, but that row is just a new detail in a much more fundamental conflict.

Belgium's giant state-owned steel producer, Cockerill-Sambre, is now in the throes of a financial sickness so severe that it is no longer impossible that the company may close all but a core of its plants. It has been kept alive so far because it is centred in the severely depressed industrial region of Wallonia and is thus a political powder-keg which conceivably could blow the Dutch-speaking Flemish and French-speaking Wallon halves of Belgium apart.

If Cockerill-Sambre went under, not only would 25,000 direct jobs in Wallonia be lost, but a further 75,000 livelihoods in the region which are indirectly tied to steel would add to unemployment levels already described as "catastrophic."

This week a study by McKinsey consultants has disclosed

that even if Cockerill-Sambre is streamlined along the lines proposed by Nippon Steel, the group's losses will by 1985 still be running at the same debilitating BFr75m (£285.5m) a year chalked up in 1981. Furthermore, it has been estimated

that the total cost of restructuring and modernising Cockerill-Sambre, to make it truly competitive with other European steel producers, will amount to BFr90m over the next 10 years or so.

Before any of the structural defects of Cockerill-Sambre



Banco Safra SA

And Subsidiaries

Head Office - Rua XV de Novembro, nº 212, São Paulo, BRAZIL
Domestic Branches: 71
New York Branch - 1114 Avenue of the Americas, New York, USA
Nassau Branch - Beaumont House, Bay Street, BAHAMAS

CONSOLIDATED BALANCE SHEET AT DECEMBER 31, 1981

	US\$ 1,000	Cr\$ 1,000
ASSETS		
Cash, Central Bank, Government Bonds and Due from Banks	164,320	21,000,035
Credit Operations	1,103,978	141,088,381
Allowance for Possible Loan Losses	(13,034)	(1,665,739)
Other Assets	230,212	29,421,114
Fixed Assets and Leases of Equipment	57,669	7,370,099
	1,543,145	197,213,890
LIABILITIES AND STOCKHOLDER'S EQUITY		
LIABILITIES		
Deposits and Acceptances	840,745	107,447,219
Funds Borrowed-Domestic	98,416	12,577,582
Funds Borrowed-Resolution 63	176,570	22,565,603
Funds Borrowed-Foreign	77,335	9,883,458
Other Liabilities	194,858	24,902,854
	1,387,924	177,376,716
MINORITY INTEREST/EQUITY	2,222	283,942
STOCKHOLDER'S EQUITY		
Capital	28,951	3,700,000
Reserves	124,048	15,853,232
	152,999	19,553,232
	1,543,145	197,213,890

CONSOLIDATED STATEMENT OF INCOME - YEAR ENDED DECEMBER 31, 1981

	US\$ 1,000	Cr\$ 1,000
Operating and Non-Operating Income	579,267	74,030,425
Operating and Non-Operating Expenses		

EUROPEAN NEWS

Giscard poised to make comeback

By David White in Paris

M VALERY GISCARD d'Estaing is poised for a modest return to the thick of French political life in next month's cantonal elections, 10 months after failing in his attempt to secure a second term as President of the Republic.

The 56-year-old ex-President chose the town hall in Chambéry, outside Clermont-Ferrand in the central Auvergne region, to make the official announcement of his candidacy yesterday. It was here that he announced in 1974 that he was running for President.

His presence will add interest to the ballot taking place in two stages on March 14 and 21, to determine half the seats in France's departmental assemblies.

The election is traditionally based on local personalities. But it has gained importance this year because of the decentralisation law, which gives to the assembly presidents the executive powers that up to now have belonged to government-appointed prefects.

M Giscard is standing in one of 186 new cantons created by the Interior Ministry in what opposition politicians have called blatant gerrymandering.

In this case, the opposition candidate has a head start. Although he used to represent another canton in the local assembly, this was his parliamentary constituency from the outset of the Fifth Republic in 1958, and he was major of Chambéry before becoming President. In last year's elections, he polled 65 per cent.

To help him, the neo-Gaullist RPR, which played its part in his downfall, has said it will not put up a candidate, leaving the former head of state to fight a Socialist doctor and a Communist researcher.

After lying low for months, M Giscard's name has resurfaced in public statements and two recent interviews.

EEC attempt to lower prices of some tobaccos

By JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission yesterday reaffirmed its aim of boosting competition between the multi-national tobacco companies to lower the price of some brands.

Mr Christopher Tugendhat, the EEC's Commissioner for taxation policy, said yesterday that the Commission was concerned only with the structure of tobacco taxes. Their levels would remain a matter for national governments.

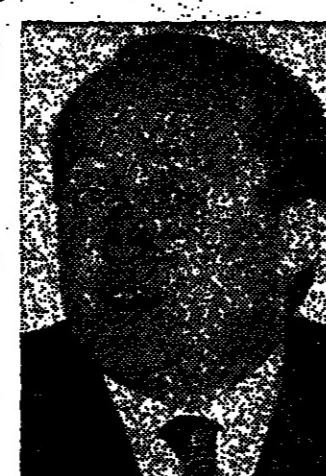
Mr Tugendhat was presenting a report which the Commission has been required to produce by the European Parliament. In return, the Parliament is due to deliver an opinion on the Commission's June 1980 proposal for a third stage towards harmonisation of tobacco tax structures.

The Parliament is apparently dubious about the path the Community has been following with two previous harmonisation measures in 1973 and 1978. These doubts are held even more strongly by the tobacco industry, which sees serious flaws in the Commission's attempt to establish a common ratio between so-called specific and *ad valorem* taxes.

Specific taxes, heavily favoured in Ireland, the UK, West Germany and Denmark, levy monetary amounts per cigarette or weight of raw tobacco. *Ad valorem* taxes are a percentage of the retail price.

According to the Commission, specific taxes produce a narrow price range for cigarettes to the benefit of the more expensive brands, while *ad valorem* taxes broaden the price range to the disadvantage of the quality smoke.

Mr Tugendhat said yesterday that the effect of the Commission's proposals would be to increase competition by steering a middle course. This would give price advantages to such French brands as Camille and Gitanes in the British, Irish and



Christopher Tugendhat.

West German markets, and on Anglo-American brands, such as Marlboro and Benson and Hedges in France and Italy.

The Commission is aiming at a tax ratio of 20 per cent specific and 30 per cent *ad valorem*. Its June 1980 proposals are a strong post to this objective by setting a range for specific taxes of between 10 and 35 per cent of total tax.

The Commission's report rules out alternative approaches. Mr Tugendhat accused tobacco companies of wanting to minimise competition by maintaining specific taxes at not less than 40 per cent of the total.

Their attitudes are not far removed from the practice leading EEC to sell cars in the home market at prices far higher than they charge abroad," he said.

The report shows that spending on tobacco in the UK as a percentage of total consumer spending dropped from 4.6 per cent to 3.3 per cent between 1970 and 1980. This was still the highest proportion in the EEC and compares with 2.5 per cent in the Netherlands and 1 per cent in France.

Jaruzelski urges end to rifts in party

By Christopher Bobinski in Warsaw

THE POLISH Communist party's first central committee meeting since the introduction of martial law was told yesterday that the time had come for an end to rifts in the party.

The warning came from General Wojciech Jaruzelski, the Polish leader.

He again defended the decision to introduce martial law and attacked the West for its stance on developments in Poland. According to summaries of the 68-page speech delivered to the meeting, which continues today.

Gen Jaruzelski, who is not only party leader but also head of the government and chairman of the military council, reiterated earlier pledges that martial law restrictions would be eased.

He appealed for unity in the country and repeated the well-known slogan used by the Solidarnosc underground: "The winter is over, but the spring will be ours." In answer, the general told the 200-member committee: "The spring won't either be yours or ours, it will be Polish and socialist."

He attacked the U.S. for putting pressure on its allies to strengthen sanctions and attack the activities of Western radio stations.

He said that before the introduction of martial law events in Poland had been a "detonator" and a "noted of tension" and could have meant the end of peace in Europe.

He said there were prospects for an improvement in the economy, but he emphasised the negative effects of Western economic credit restrictions.

The general repeated that trade unions must respect the Socialist state and the leading role of the party.

Romania in debt talks with West

BY JONATHAN CARR IN BONN

ROMANIA IS to hold talks with eight Western banks in Frankfurt today as part of its effort to reschedule about \$1bn (£545m) of foreign debt.

The discussions follow contacts on the debt last month between Bucharest, the banks and the International Monetary Fund (IMF). They come amid signs of growing doubts about Romania's creditworthiness.

Last weekend it was announced in Washington that President Ronald Reagan would block a \$65m Government-backed loan to Romania. This followed advice from the U.S. Treasury that Bucharest would probably be unable to repay.

That step in turn followed the decision of the IMF to stop lending to Romania last

November, because of doubts about Bucharest's financial position and domestic economic policies.

In Bonn yesterday, a Government answer to a parliamentary question spoke of Western claims on Romania amounting to more than \$1bn at the end of 1981, and stressed that payment was presenting "major difficulties."

The Government added that, apart from Romania and Poland, it had no evidence that a concrete lending risk existed with respect to other East European trading nations.

On Poland, the Government said West German credit guaranteed by the state and amounting to about DM 1.4bn (£533m) would fall due in the course of this year. It has already been revealed that the Finance

Minister has tucked away about DM 1bn in the 1982 budget to provide for this risk.

Bonn also revealed that total net East European indebtedness to West Germany in mid-1981—the latest date for which exact figures are available—amounted to DM 18.6bn. Of that sum, DM 11.8bn was domestic German bank credit. A further DM 1.7bn credit was provided by the foreign branches of West German banks. Figures for the lending of foreign subsidies of German banks to East Europe were not available.

Reuter adds: In a telex to leading Western banks, the Romanian Foreign Trade Bank stated: "A number of alternatives are under consideration for a restructuring

of Romania's convertible currency debt so as to facilitate the smooth operation of Romania's foreign currency budget with consequent benefit for all those engaged in foreign trade with Romania."

According to bankers, Romania is behind with up to \$1.2bn of payments due last year, of which about \$890m is in the form of supplier credits. They say repayments due this year on all foreign loans may total about \$1.5bn.

Yesterday's message from the Foreign Trade Bank did not mention figures, but said relevant information was "being prepared with the assistance of the IMF staff and is being made available to the group of banks."

Today's talks in Frankfurt are to be hosted by Deutsche Bank.

Military drill for teenagers in E. Germany

By Leslie Collett in East Berlin

EAST GERMANY has begun a week of intense military instruction for children and teenagers in an attempt to combat the growing attraction of the peace movement.

East German children are taking part in para-military exercises of the Young Pioneer Organisation, while the Free German Youth Movement is staging military preparedness meetings throughout the country. The theme of the massive attempt to instil pride in the armed forces is "peace must be defended—peace must be armed."

The campaign follows an appeal by the loosely organised East German peace movement for the removal of nuclear weapons from both East and West Germany.

Strauss aims to break coalition

BY JAMES BUCHAN IN BONN

HERR Franz Josef Strauss, the West German opposition leader from Bavaria, yesterday renewed his efforts to drive a wedge between the two parties of the ruling coalition Government.

At the traditional Ash Wednesday rally of his Christian Social Union Party at Passau, Herr Strauss reserved his venom for the Social Democrat Party, the major partner in the coalition.

This confirms the impression of recent weeks that the opposition is seeking to prise the Free Democrat Party away from its ally in a year when four regional elections could bring serious problems—if not collapse—for Chancellor Helmut Schmidt's coalition.

Herr Strauss is expected to increase his huge majority at the Bavarian elections in October.

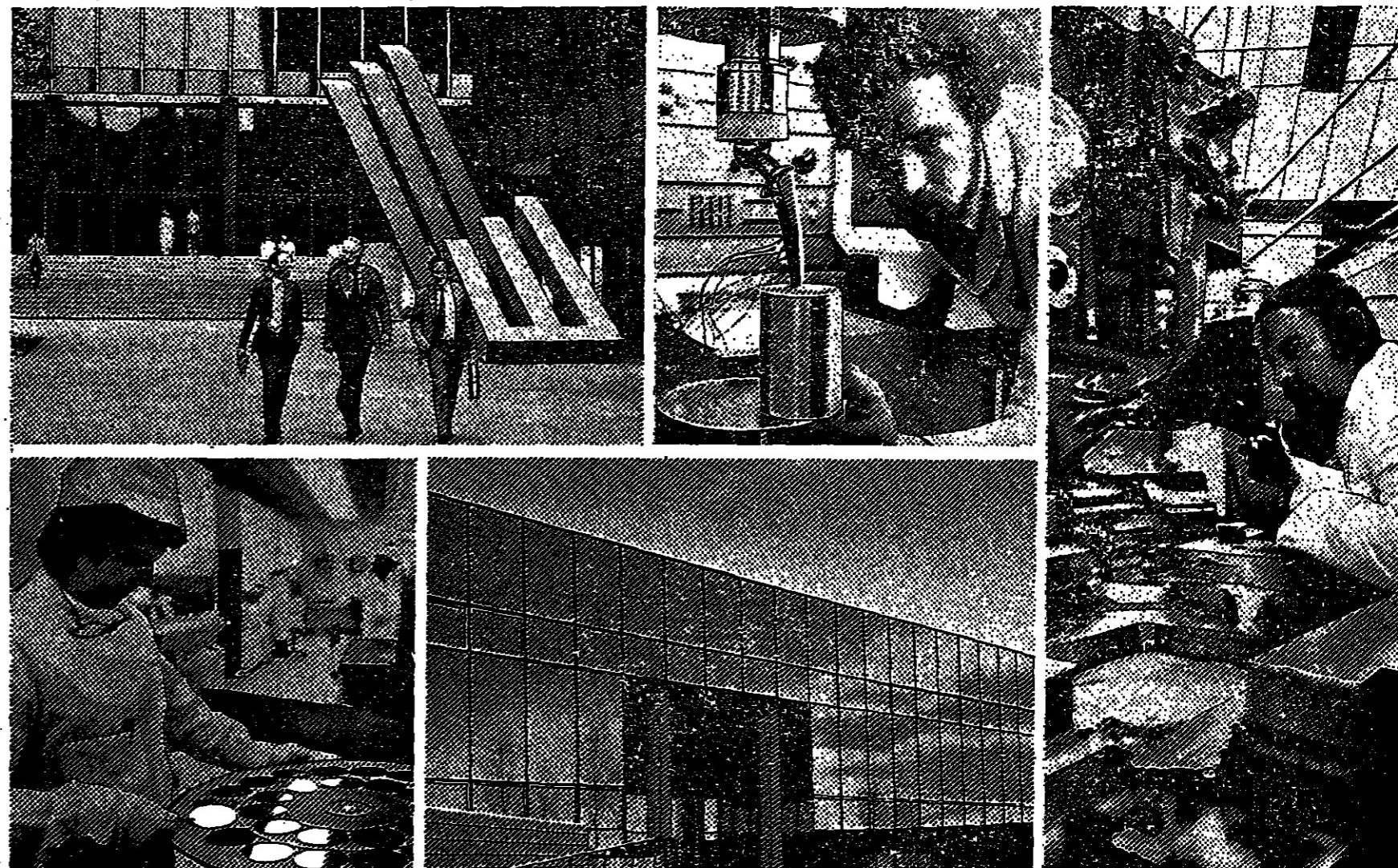
His Christian Democrat Party allies are almost certain to hold on to Lower Saxony in the first of the regional elections on

March 21. This is despite a major campaign by the SPD leaders to embarrass Herr Ernst Albrecht, the CDU Prime Minister in Hanover, over a regional unemployment rate which is the highest in West Germany.

In the Social Democrat-controlled city state of Hamburg, which goes to the polls in June, support for the SPD has been dwindling since the early 1970s. But it is in Hessen at the end of September that the coalition will have to fight not only for its own life but for the life of the Government in Bonn.

Should the CDU candidate in Hessen, Herr Alfred Dreger, secure an absolute majority, the opposition will then have a two-thirds majority in the Bundesrat, or Upper House, in Bonn and the ability to block all legislation.

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The Bank of Scotland intimates that as from 25th February 1982 and until further notice, its Base Rate will be decreased from 14% per annum to 13½% per annum.

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OVERSEAS NEWS

Zaire faces crisis over foreign debts

BY MICHAEL HOLMAN

ZAIRE FACES a major economic crisis as a result of its inability to meet the performance criteria of the SDR 912m (£580m) three-year International Monetary Fund programme agreed last June.

Despite rescheduling of part of the country's \$1.5bn external debt in July last year at the Paris Club meeting of western Government creditors, arrears by the end of 1981 reached \$120m, western bankers say. It is also certain that Zaire will be unable to meet all its contractual debt service during 1982.

In addition to the \$120m arrears, debt service commitments this year are around \$330m but only \$200-250m is likely to be available because of lower than forecast export receipts.

Zaire, which has drawn SDR 175m under the agreement cannot make further drawings because it is unable to meet the IMF's performance criteria. SDR 100m and SDR 65m were originally due at the end of September and December respectively.

"An enormous crisis is looming," one banker said. The IMF programme—its second largest in Africa—was the key component of a three-part package involving the World Bank chaired consultative group and the Paris Club which was arranged in June and July last year.

The package assumed that export receipts—Zaire is the world's largest producer of cobalt and industrial diamonds, and seventh largest producer of copper—would exceed \$1.9bn in

Emergency aid for Sudan

WASHINGTON—The U.S. and a number of European, Asian and Middle Eastern countries have put together a massive emergency financial aid package for Sudan to help it overcome severe economic problems, monetary sources said yesterday.

They said the International Monetary Fund will shortly

announce its approval of a \$225m short term loan for Sudan and noted that a number of countries have put together an additional \$350m to \$400m in bilateral assistance.

The sources declined to specify what countries, beyond the U.S. and Saudi Arabia, were involved in the programme.

Reuter

Autonomy gulf yawns in Cairo talks

BY ANTHONY McDERMOTT IN CAIRO

EGYPT and Israel are clearly as far apart as ever on the basic issues of Palestinian autonomy after talks between Mr Yitzhak Shamir, Israel's Foreign Minister, who arrived in Cairo on Monday, and Mr Kamal Hassan Ali, his Egyptian counterpart.

Mr Ali said yesterday: "There are differences in views between us in connection with several vital subjects concerning the final settlement of the Middle East problem as a result of the different interpretations of what was agreed upon at Camp David."

Two issues have become contentious. One is long-standing and the other has become pressing because of the timing of Israel's final withdrawal from Sinai on April 25.

The hub of the disagreement is the status of the Palestinian

self-governing authority. Israel is prepared to grant it only administrative rights which would enable it to act, at best, as a local council without any political power.

Egypt, on the other hand, sees this authority—with east Jerusalem or at least its Arab citizens as part of it—as becoming the heart of a future Palestinian political entity, which Israel wants to avoid at all costs.

The second point is that Israel is worried that, with Sinai withdrawn complete, it will no longer be able to bring any pressure on Egypt over the autonomy talks, nor have any power to prevent Egypt's gradual reintegration into the Arab world. Thus Israel has been pressing for a declaration of principles on Palestinian

autonomy to be accepted by Israel, Egypt and the U.S.

By contrast, Egypt has been saying that the area under discussion is the ultimate responsibility of the Palestinians and not Egypt. It has also said it does not want to be burdened by a declaration of principles which might hamper its return to the Arab fold.

Hence, the autonomy talks have dragged on with both sides shouting as Mr Ali did, statements like: "Nevertheless we are most convinced that we can reach peace and adhere to the historical achievement we have been able to accomplish through constructive and fruitful dialogue alone."

While this may be true of bilateral negotiations, they hardly conceal the fact that on autonomy, all that has been



Mr Yitzhak Shamir: to see Egypt's President

sights. He is due to see President Hosni Mubarak, who has recovered from a cold which caused him to cancel his engagements, to fix the date for the President's first visit to Israel.

ADB cuts soft-loan target by nearly \$1bn

By Alan Coss, Asia Editor, in Manila

THE Asian Development Bank, the Manila-based multilateral aid body, has cut by nearly \$1bn (£538m) its soft-loan target for the next few years.

This follows the refusal of the U.S. Administration to increase its proposed contribution to the regeneration of the bank's soft-loan account, the Asian Development Fund.

The ADB is used mainly to finance projects in the poorer countries of Asia at a nominal interest charge with repayment periods of up to 40 years.

The original target for the third repayment of the ADB for 1983-84 was \$4.1bn. This has now been cut to \$3.2bn. The U.S. contribution would be 22 per cent of the total, though even that is in doubt.

The cash crisis for the developing world is compounded by the fact that the other major lending institution, the World Bank, is also drastically short of funds.

The ADB's talks with donor countries in Paris earlier this month was a big disappointment. Mr Masao Fujisawa of the ADB said yesterday: "The figure offered by the U.S. in Paris was so low as to make meaningful negotiation impossible."

The meeting broke up without agreement. It is to be resumed in April. Mr Fujisawa said the ADB would continue to exert pressure on the U.S. in the hope that it would increase its offer. He refused to say what the U.S. offer was.

Mr Fujisawa added that the Reagan Administration's policy of major cuts in foreign aid represented a big change, but he hoped it would not be permanent. He was a warning, however, that unless developing countries were able to maintain their growth rates social unrest could develop.

The ADB is also being squeezed by the generally high level of world interest rates and is likely to raise the cost of its own lending of funds borrowed on the commercial markets.

Smith faces party defections

BY K. K. SHARMA IN NEW DELHI

IAN SMITH'S Republican Front party which holds all 20 white seats in the 100-member House of Assembly in Salisbury was yesterday reported to be facing possible disintegration as several white MPs considered leaving the party and sitting as independents or quitting politics altogether.

The RF, which ruled Rhodesia from December 1962 until the internal settlement elections of 1979, has been the target of strong attacks by Ministers who have criticised the white electorate for continuing to support "recalcitrant" elements.

The former Justice Minister in Mr Smith's Cabinet, Mr Cris Andersen, said this week that he and others were considering leaving the party because they felt they could do a better job for their constituents as independents.

Mr Smith told reporters that the party was split on future tactics, but that he strongly believed in maintaining white unity. "There is a stronger desire among the whites to be united because we are facing big problems," he said.

The future of the party will be discussed at a parliamentary caucus meeting next week.

India heads for record deficit

BY K. K. SHARMA IN NEW DELHI

INDIA could be heading for a record current account deficit in the fiscal year ending next month. According to the annual economic survey, presented to Parliament yesterday by Mr Pranab Mukherjee, Finance Minister, the country's foreign exchange reserves fell by Rs 12.92bn (£760m) in the 10 months ending in January, to Rs 33bn.

The fall in reserves, despite drawings of Rs 6.37bn from the International Monetary Fund, has averaged Rs 1.93bn a month and, if the trend persists, the 1981 current account deficit could widen to a record Rs 24bn (£1.4bn).

It was obviously in anticipation of the deterioration in the balance of payments that the Indian Government took a three-year loan of 5bn special

drawing rights from the International Monetary Fund last year.

A major part of the economic survey is devoted to balance of payments problems, especially as the trade deficit in 1981-82 is expected to rise by 4.5 per cent because of an increase in agricultural production of 3 per cent and industrial production of 8 per cent.

These come after an increase in GNP of 7.5 per cent in 1980-81 and so the average growth rate in the first two years of the sixth five-year plan (1980-85) is significantly higher than the annual target of 5.2 per cent.

A major achievement is the marked deceleration in inflationary pressures. Wholesale prices rose by just 5.4 per cent in the 12-month period ended January 15.

Indira Gandhi, to formulate a strategy to secure resumption of North-South dialogue, took no decisions but agreed that the Group of 77 (now over 120, in fact) Third World countries should take up the proposals made at New Delhi. The hope is that this will bring the "South" countries closer and compel them to take a united stand against the "North" as well as to co-operate among themselves.

There was unanimity that South co-operation would help in promoting individual and collective self-reliance, but that this was not a substitute for North-South economic co-operation, nor could it relieve the industrialised countries from their responsibilities towards the developing countries.

Thais storm Communist stronghold

By Kathryn Davies in Singapore

THAI military authorities say their forces have destroyed a Communist stronghold in southern Thailand and have inflicted heavy casualties.

The Thais say that Camp 508, in Surat Thani province, containing up to 300 heavily armed guerrillas, about 600 miles south of Bangkok, was found after a three-month search. Thai forces found telephones, an electricity plant and a network of tunnels when they overran the camp.

According to Thai spokesmen, 100 Communist guerrillas were killed in the fighting for the loss of 16 soldiers killed and 72 wounded.

Up to 10,000 Communist

guerrillas are operating in south, north and north-east Thailand.

Despite their internal schisms and repeated efforts by the armed forces to drive them out, difficult terrain and a remote central Government have so far combined to ensure that the Communists are still a force to be reckoned with.

The Communist Party of Thailand is largely Peking-oriented; although pro-Vietnamese elements are said to have been challenging the leadership.

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[TIME: 10.35 a.m.
DATE: February 19, 1982
PLACE: Renton, Washington
EVENT: 757 Inaugural Flight]

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AMERICAN NEWS

Appeals for El Salvador talks resisted by U.S.

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

THIS U.S. Government is firmly resisting mounting international appeals for negotiations to halt the war in El Salvador and is maintaining its initial unenthusiastic reaction to a peace plan launched on Sunday by President Jose Lopez Portillo of Mexico.

The Mexican leader, speaking in Managua, had called for talks on differences between the U.S. and Cuba and the U.S. and Nicaragua and on the worsening hostilities in El Salvador.

The U.S. State Department, repeating its claim that the Left-wing Government in Nicaragua was provided arms for the insurgents in El Salvador, said on Tuesday that any successful talks would only be possible when this alleged arms supply was halted.

The State Department has rejected Nicaraguan denials that it was supplying weapons to the Salvadorean rebels, but has provided no hard evidence to support its case of Nicaraguan complicity.

Washington's reaction to the Lopez Portillo plan is likely to put further strains on an already

tough U.S.-Mexican relationship.

Disregarding Mexico's special relationship with Nicaragua, Mr William Middendorf, the U.S. representative at the Organisation of American States, has made a new verbal onslaught on the Managua Government.

In a speech at Jacksonville, Florida on Tuesday, he charged that Nicaragua's forces were "the largest ever seen in Central America" and claimed that Nicaragua was becoming increasingly interventionist, and in a phase which appears to preface new U.S. measures against Managua, declared: "There is a limit to how long we can tolerate such Nicaraguan actions."

For their part, the Salvadorean insurgents have offered new terms for an end to their increasing attacks on the Government.

St Rector Oquelí, the Social Democratic foreign affairs spokesman of the Salvadorean Left, has declared in Mexico City that the guerrillas were seeking a coalition government

that would guarantee genuinely free elections, an assured role for private enterprise in El Salvador, and "dignified relations" with the U.S.

The Left was relaxed the demand it was making at the end of last year that the forces of the Salvadorean junta, headed by President José Napoleón Duarte, should be "restructured."

It is now seeking the removal of only the senior commanders. Commenting on future Salvadorean foreign policy, Sr Quesada said: "To ally ourselves exclusively with the Communist Party would be collective suicide."

In Washington, Defence Department officials have said that a destroyer equipped with sophisticated listening gear is being kept on patrol off the coast of El Salvador.

The USS Deyo, which had been on station since January, has now been replaced by the USS Caron.

This was the first indication that U.S. Navy forces had been committed to the Salvadorean theatre.

Mexico imposes extra price curbs

By William Chislett in Mexico City

MEXICO yesterday slapped price controls on 47 products in a bid to contain the country's rising inflation rate following last week's devaluation of the peso.

Mr Jorge de la Vega, Commerce Minister, said price increases on items such as cars, butter and other foodstuffs, televisions and paper would be limited to 10 per cent over the next three months.

Their prices remain at the pre-devaluation level.

Car companies froze sales after the devaluation in the hope that they would be able to increase prices.

When the Bank of Mexico floated the peso against the U.S. dollar, the Government implied that further price controls might not be introduced.

Their introduction reflects the Government's concern that inflation will be greatly intensified this year and that trade unions may call for an extraordinary pay increase

Argentine car production could fall another 30%

BY OUR BUENOS AIRES CORRESPONDENT

THE SHARP decline in Argentine motor industry output, which fell in January to its lowest level in 16 years, is expected to continue this month.

Latest projections from ADEFA, the association of automotive manufacturers, indicate a further drop of 30 to 40 per cent this month.

In January, Argentine car output dropped by 30.3 per cent compared with December and by almost 80 per cent on a year before.

9,986 units produced last month numbered only 51 more than in January 1981.

The fear now is that a sharp decline in February on the scale

of the pre-devaluation level.

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Their introduction reflects the Government's concern that inflation will be greatly intensified this year and that trade unions may call for an extraordinary pay increase

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1973=100); retail sales volume (1978=100), retail sales value (1976=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

Indl. Mfg. Eng. Retail Unem. prod. output order vol. value* played Vaca.

	1st qtr.	99.5	88.7	98	112.7	174.4	2,304	100
2nd qtr.	99.0	88.9	92	113.3	180.6	2,507	93	
3rd qtr.	99.9	88.8	104	110.4	185.2	2,627	96	
4th qtr.	100.5	89.7	101	111.1	223.3	2,758	104	
July	99.7	88.4	101	109.7	185.4	2,582	92	
Aug.	99.7	89.7	126	111.0	185.5	2,626	98	
Sept.	100.3	90.4	87	110.6	184.7	2,673	97	
Oct.	102.0	91.5	97	112.0	196.7	2,729	99	
Nov.	100.3	93.8	119	210.9	2,764	2,782	106	
Dec.	99.2	87.7	110.4	233.6	2,782	106		
1982								
Jan.							2,829	114
Feb.							2,836	114

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

Consumer Instr. Invtd. Eng. Metal Textile House. goods goods output mfg. etc. starts*

	1980	91.6	91.6	117.1	86.6	71.0	77.2	10.1
4th qtr.	94.3	91.6	117.1	86.6	71.0	77.2	10.1	
1st qtr.	93.6	88.3	117.1	84.1	75.7	76.7	10.2	
2nd qtr.	93.2	88.7	117.9	84.8	78.7	78.2	14.2	
3rd qtr.	93.9	89.3	118.4	86.3	78.2	78.5	11.7	
4th qtr.	94.0	89.0	121.3	85.3	82.3	74.5	11.5	
July	94.0	89.0	121.3	85.3	77.0	75.0	15.4	
Aug.	94.0	89.0	118.0	85.0	76.0	76.0	13.4	
Sept.	94.0	89.0	118.0	87.0	73.0	75.0	14.1	
Oct.	95.0	90.0	124.0	87.0	86.0	75.0	13.2	
Nov.	93.0	88.0	121.0	85.0	83.0	75.0	13.5	
Dec.	93.0	88.0	119.0	85.0	78.0	73.0	7.7	

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (Em); oil balance (Em); terms of trade (1975=100); exchange reserves.

Export Import Visible Current Oil Terms Rev. volume volume balance balance balance trade US\$bns*

	1980	126.6	111.8	+1,265	+2,114	+222	105.2	27.90
4th qtr.	8.8	20.2	11.2	+3,352	1,253	1,793	14	
1st qtr.	6.8	8.8	12.4	+1,308	1,081	1,854	12	
2nd qtr.	23.1	17.3	5.6	+4,350	1,103	1,326	12	
3rd qtr.	6.1	18.1	23.7	+5,051	588	2,019	22.3	
4th qtr.	21.2	17.5	8.5	+1,164	371	574	12	
July	21.2	17.5	19.3	+2,240	290	658	12	
Aug.	6.8	14.5	35.4	+1,246	244	659	1	
Sept.	9.7	22.8	34.3	+2,455	324	706	1	
Oct.	4.7	20.3	24.0	+1,557	154	681	1	
Nov.	7.6	17.3	20.4	+443	65	643	1	
Dec.	13.8	129.0	141.7	+331	402	100.4	1	
1982								32.22
Jan.								
Trade figures for March-August not available because of Service dispute.								

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (Em); building societies' net inflow; HP, new credit all seasonally adjusted. Minimum lending rate (end period).

Bank M1 M3 advances DCE BS HP MLR inflow lending % % % % %

	1980	8.8	20.2	11.2	+3,352	1,253	1,793	14
4th qtr.	8.8	8.8	12.4	+1,308	1,081	1,854	12	
1st qtr.	6.8	8.8	12.4	+4,350	1,103	1,326	12	
2nd qtr.	23.1</td							

WORLD TRADE NEWS

Biffen talks of grave threat to open trading system

BY PAUL CHEESBRIGHT, WORLD TRADE EDITOR

MR JOHN BIFFEN, the UK Trade Secretary, yesterday sought to pull the major Western trading powers away from their preoccupation with trading disputes to a realisation that "present tensions represent the gravest threat to the open trading system in the post-war era."

He cautioned against seeking to isolate Japan further by waging a trade war, particularly as he put it, when the EEC is "still trying to defuse the increasing points of trading conflict between the EEC and the U.S."

The implication of a speech he made last night to the Bow Group in London was that although the UK would maintain pressure on Japan for a moderation of its trading policies, there could be no benefit from a slide into a trade war at the expense of maintaining the present international trading system.

Both the EEC and the US have become increasingly perturbed about the rising Japanese trade surplus, the targeted approach of Japanese exporting and the apparent reluctance of Japan to welcome foreign goods and investment from abroad. But his concern about the

general state of the trading system led him, in contrast to previous speeches by UK Government ministers to emphasise the positive aspects of co-operation with Japan.

It is more sensible to work for changes in the Japanese public purchasing programme towards the purchase of more foreign goods—and for Japanese acceptance of more foreign investment that to wage trade war.

More clearly worried about the drift towards protectionism in this speech than in previous observations, Mr Biffen said: "It is not in any sense to cry wolf to suggest that the political consensus that has sustained that (the open trading) system since the war is now very close to the point of breakdown."

Looking forward to the ministerial conference of the General Agreement on Tariffs and Trade next November, he noted that "the preservation of even qualified free trade has become increasingly dependent upon the exercise of political will rather than any clear perception of economic benefit by growing numbers of domestic producers."

Mexico to go ahead on nuclear programme

BY WILLIAM CHALKE IN MEXICO CITY

MEXICO HAS decided to go ahead with its ambitious nuclear programme as planned despite its economic austerity drive.

The Government is understood to have decided that the priority programme to try to install 20,000 MW of nuclear capacity by the year 2000 should not be cut.

The programme is worth over \$10bn (£15.7bn) in current terms. Tenders for the first stage, with a capacity of 2,300 MW, were submitted on February 1 by seven companies from five countries.

There were fears in the depressed international nuclear industry, which is eagerly chasing the Mexican contract, that Mexico would delay the programme.

Mexico announced a 3 per cent cut in its budget last week.

The cut follows the Mexican peso's plunge in foreign exchange markets when the Bank of Mexico decided to allow the overvalued currency to float freely.

Among companies pursuing the first contract at Laguna Verde are General Electric of the U.S., Framatome of France and Atomic Energy of Canada.

NEGOTIATIONS WITH the Russians is a great deal easier than negotiating with our own Government," a weary senior executive of ENI, the Italian state energy concern, said recently. He was referring to the issue of the Siberian gas pipeline, on which the Italian Government is continuing to stall.

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Italy's gas needs: a tale of two pipelines

BY JAMES BUXTON IN ROME

Opponents of the Soviet pipeline say the best alternative is to take even more gas from Algeria than the 12bn cu m already planned for by 1985 when the existing pipeline should be running at full capacity. But up to now, experience with Algeria has been unsatisfactory.

the Italian border.

But Italy has not signed the agreement. Since shortly after the December clampdown in Poland, it had ordained a "pause for reflection" on the Soviet gas issue. This has less to do with Italy's energy needs than with the exigencies of governing with a five-party coalition.

The Socialists and Social Democrats oppose the Soviet pipeline, officially on the familiar grounds that it will assist Soviet military spending, but in reality, more because they wish to differentiate themselves from the opposition Communists, who helped to negotiate the pipeline deal.

Even though the Government has indicated it does intend to take the Soviet gas there is little sign that internal politics are yet favourable to signing soon.

Opponents of the Soviet pipeline say the best alternative is to take even more gas from Algeria than the 12bn cu metre already planned for by 1985 when the existing pipeline should be running at full capacity. Up to now experience with Algeria has been unsatisfactory.

About two-thirds of the investment in the pipeline project is Italian and Snam rejects the Algerian argument that this investment should simply be written off. It has to service foreign loans on it.

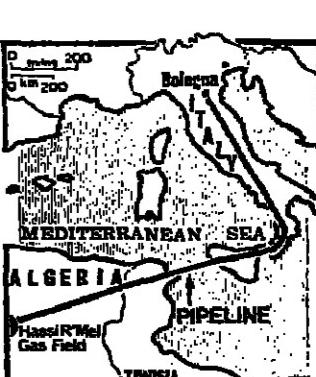
However, this negotiating position has been undermined by two factors.

First, France recently agreed to pay Algeria an oil price estimated at between \$5.10 and \$5.20 per million BTU. This is below the crude oil parity price but reckoned to be up to 20 per cent above the "market" price reflected by the fact that some 13.5 per cent of it will be paid directly by the French Government rather than by Gaz de France, its gas utility. At the same time, French companies are expected to be awarded FFr 12.5bn (£1.2bn) worth of Algerian contracts.

The opening celebrations planned for last November never took place because Sonatrach, the Algerian state energy company, discovered the 1977 agreement under which the service was to be linked to a basket of competing fuels.

Instead it sought parity with the price of a basket of crude oils. Instead of a price of \$3.25 per million BTU at the Algerian border, Algeria asked for \$6.11. And now is said to be asking for \$5.10.

So far, Snam is understood



with Algeria, Italy appeared reluctantly to accept that it would have to pay Algeria more than what Snam would consider an economic price. If it was agreed that the Italian and Algerian Governments would become directly involved in the negotiations.

The Italian Government envisaged the possibility of making up the price paid to the Algerians in the form of trade credits and technical co-operation deals.

The trade issue has become vital because of the foothold French companies are expected to gain in Algeria. Negotiations on contracts, said to be worth about £500m (£526m) between Italian companies and Algerian concerns are currently stalled while the impasse on the gas price remains, while Italian exports to Algeria had risen 58 per cent to £1.227bn (£526m) in the first 12 months of 1981.

Japanese in integrated circuit link with Italians

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

TOSHIBA Corporation has become the first Japanese company to transfer integrated circuit (IC) production technology to a foreign buyer as the result of an agreement signed with the Italian electronics components maker SGSATES.

Under the agreement SGSATES will obtain access to Toshiba production technology for integrated circuits of the complementary metal oxide type. It will be able to send its products anywhere in the world and will become a "second source" of Toshiba designed circuits.

Toshiba is among the largest Japanese manufacturer of integrated circuits, in terms of overall output. However, it has become a world leader in the development of chips of the complementary metal-oxide type whose applications range from watches to computers and communications equipment. It claims a 55 per cent share of the world market for oxide 16 kilobit static ram memories.

Heavy dependence on a single supplier for these and other specialised types of RAMs has been causing "anxiety" to some electronic equipment manufacturers.

Semiconductor output will not be reduced

BY OUR WORLD TRADE STAFF

JAPAN'S electronics industry said yesterday it would not reduce production of semiconductors or restrict exports to the U.S. where it has been criticised for excessive market penetration.

The Japan Electronic Industries Association said Japan had about 70 per cent of the present U.S. market for the 64K ram (random access memory) chip, the latest computer memory device. But it said Japan could not maintain this position "as the U.S. industry is certain to become more competitive."

It said Japan's surplus in the trading of integrated circuits narrowed to Y700m (£1.6m) last year, compared with Y2.80m in 1980.

The industry's statement appears to be a rebuttal to a recent Ministry of International Trade and Industry call for pricing restraint for exporters of large-scale integrated circuits to the U.S.

The industry recently advised the individual companies—Nippon Electric, Hitachi, Fujitsu, Oki Electric, Mitsubishi Electric and Toshiba—to avoid excessive price cutting on the 64K ram chips so as to head off possible dumping charges in the U.S.

The price of the chips has dropped sharply since last

This is Thomas. One day, he might win the Nobel Prize. Or perhaps he'll even get a job. (Anything's possible, after all.)

But for two hours last Autumn, all his glorious futures hung in the balance.

He contracted an infection. His temperature soared and he fell into convulsions.

Before we got together with British Telecom, four hours might elapse between the development of serious symptoms and a patient's admission to hospital.

Now, thanks to the national radio paging system, a doctor can be alerted to an emergency by a 'bleep' carried about his person, enabling him to save vital minutes in the treatment of serious illness.

So it was with Thomas. His GP was at his side within an hour, and a potentially-fatal situation defused.

One day, he'll know enough words to thank his lucky stars.

Meanwhile, it's hard to resist raising

an eyebrow at those who depict the microchip as the harbinger of a new Dark Age, in which honest flesh and blood will be surplus to requirements.

For there's nothing inherently sinister about a silicon chip. It is, after all, merely a slave. It does what it's told.

We tell ours, among other things, to train pilots in our flight simulators; to entertain us through our television and recorded music systems; and to take the drudgery out of office work through our advanced, desktop Teleputer terminals.

In fact, Thomas will bump into us in all sorts of unexpected places as he grows up.

And we believe that, thanks to us, his world will be rather better than the one he almost left, last September.

REDFUSION

Newsprint makers amend joint venture agreement

BY JOHN WYLES IN BRUSSELS

PAPER manufacturers Feldmühle of Düsseldorf and Stora Kopparbergs of Falun, Sweden, have bowed to a European Commission threat of legal proceedings and have amended their joint venture and marketing agreements.

After an intensive investigation of relations between the two companies, the Commission concluded that they had been imposing various restrictions on competition in the EEC's newsprint market.

According to the Commission, Feldmühle and Stora had set up a newsprint manufacturing joint venture, Hytale Brüks of Hyltebruk, Sweden. Sales policy for Hytale paper was closely co-ordinated by the two parent

companies which also divided up the EEC into exclusive marketing areas. In West Germany, the two companies operated through a joint marketing organisation.

The two companies have amended their agreements and abandoned their division of the EEC for marketing purposes. In addition, their pricing will be based on market prices rather than an average of list prices charged by a number of Finnish, Norwegian and Swedish manufacturers.

Finally, the West German marketing organisation now belongs to Feldmühle alone and acts solely for it. Stora will in future be responsible for its own sales in West Germany.

A MICROCHIP GAVE THIS MAN A FUTURE.



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UK NEWS

Bell Group's ACC offer was 'a bird in the hand'

By Raymond Hughes,
Law Court Correspondent

THE DIRECTORS OF ASSOCIATED COMMUNICATIONS CORPORATION were faced on January 13 with a choice between "a fat and healthy bird in the hand" and "a chameleonic, shadowy bird that could only be dimly discerned in the bush," the Court of Appeal was told yesterday.

These were the terms by which Mr Gerald Godfrey, QC, characterised the rival takeover approaches made for ACC by Mr Robert Holmes à Court's Bell Group and the Heron Group.

Mr Godfrey urged the three appeal judges not to hold that the ACC directors had acted unreasonably or perversely in deciding to accept the £26m offered by Bell, rather than the £25m then on offer from Heron.

The Bell offer was unconditional. Any shareholder accepting it would be sure of getting his money.

Bell was also proposing, if it got control, to entrench the non-voting shares which formed the bulk of ACC's issued capital—a positive advantage to their holders.

The Heron offer, on the other hand, was conditional: Heron wanted up to seven days in which to investigate ACC; it required the ACC directors to agree to recommend the offer; and it required Mr Holmes à Court to express a willingness to sell the 51 per cent of non-voting shares owned by the Bell associate, TVW.

"So it is not fair simply to compare 66p (the original Bell offer) and 66p (the first Heron offer). That is not only simplistic; it is wrong," said Mr Godfrey.

He was making final submissions on behalf of Mr Holmes à Court on Heron's claim for orders preventing the ACC directors from transferring their shares to Mr Holmes à Court.

Mr Godfrey said that if on January 12 Heron had made Mr Holmes à Court an unconditional 66p offer for his ACC shares "he would not be sitting here today—he would be sitting in Australia doing something more profitable."

Earlier, during final submissions by Mr Richard Sykes, QC, on behalf of the directors, reference was made to the possibility of the directors' decisions being ratified by ACC shareholders.

Lord Justice Lawton observed that the directors would be able to do what they liked at such a meeting, because they held a majority of the voting shares—even though their holdings represented only 1.1 per cent of ACC's total shares.

Lord Justice Templeman said that ACC was "a dog's dinner"—wagged by a tail of 150,000 voting shares."

Mr Sykes said that it was important that the court should not interfere with directors' commercial decisions.

Lord Justice Lawton agreed. Most judges, he said, had no commercial experience and should be very wary of interferences.

But it was suggested that the court could not interfere even if directors had acted unreasonably. "Then the brakes at the back of my neck begin to rise."

The hearing is expected to finish today. The court hopes to give its judgment on Monday.

Two senior officials resign from BNOC

BY RAY DAFTER, ENERGY EDITOR

TWO SENIOR officials in British National Oil Corporation's trading department have resigned. More staff could follow, the Government has been warned.

Directors have told Energy Ministers to reorganise the corporation, including the sale of exploration and production interests, could leave the trading division demoralised.

The resignations come at an embarrassing time for the Government as it pushes through the Oil and Gas (Enterprise) Bill, particularly because they

include Mr Stuart Saint, general manager of supply, one of the corporation's most senior officials.

It is understood that Mr Saint and another senior trader have accepted positions in the private sector. BNOC refused to discuss the resignations last night.

Exploration and production activities are to be put in Britoil, a new company and most of the shares sold to the public. But the trading activities are to remain in full state control under the BNOC banner.

The corporation's directors are concerned that the trading division will be left as little more than an extension of the Department of Energy.

The BNOC board has called on the Government to keep the trading and offshore operating interests together. It says that the traders could operate more effectively as part of a large integrated corporation. The directors also suggest that state-owned crude could be handled by the privatised corporation on an agency basis.

These recommendations have been rejected by energy ministers. But in an attempt to allay some of the worries, the Government will allow the BNOC trading company to sit on the operating committees of all North Sea fields.

This decision, announced on Tuesday by Mr Hamish Gray, Minister of State for Energy, reverses the stance taken by the Government when it took over power three years ago. At that time Conservative energy ministers took the view that it

would be wrong for the corporation to act as a government watchdog as well as a private enterprise exploration group.

The trading activities are being retained in state hands for strategic reasons. The Government wants to retain control over the disposal of crude gained under royalty and state participation arrangements.

The BNOC's 60 trading staff handle nearly 80 per cent of all British oil production. Last year they traded more than 1m barrels a day.

As the leading North Sea traders, they have also become the price-setters. Consequently, the trading team is at the centre of a pricing whirlpool, under constant pressure from refiners to lower tariffs in response to falling spot market rates.

Having lowered North Sea prices by \$1.50 a barrel earlier this month, BNOC is expected to concede a further price reduction of between \$1.50 and \$2 within the near future. Spot prices are now more than \$5 a barrel below the reference level of \$35 a barrel.

De Lorean has 90% chance of fresh funds'

By John Griffiths

SIR KENNETH CORK, the De Lorean receiver, said yesterday he felt there was now a "90 per cent" chance that fresh investment would be found to keep the Belfast sports car company in business.

He offered this view immediately before his departure for New York, where he was to meet potential investors. Sir Kenneth has said that £40m-50m is needed in fresh funds to put the business on a sound, permanent footing.

He did not identify the interests considering taking a stake in the venture. But they are believed to include two American institutions and one member of the private investment partnership which contributed to the car's early development costs.

Sir Kenneth, who is expected to return to the UK tomorrow, was also planning a further meeting with Mr John De Lorean, who remains chairman of the De Lorean sales company in the US. Mr De Lorean was understood to be in the process of raising \$5m for a personal injection into the US company, which owes the Belfast concern some \$21m for cars already produced.

Sir Kenneth's discussions with Mr De Lorean were also expected to cover the "transfer pricing" arrangements under which the Belfast plant has sold cars to the US company for selling on to De Lorean's 350 dealers.

Sir Kenneth meanwhile has rejected an offer by Budget Rent-A-Car to buy 2,000 of the 25,000 cars over the next 12 months. They have a list price value of about £27m, but Budget offered only just over £20m.

It remains unclear, however, whether contacts have been terminated. It is normal motor industry practice for a discount to be allowed on bulk sales, and ordinarily it would be considerable for an order of this size.

Construction work up

CONTRACTORS received 4 per cent more orders for construction work last year than in 1981, the Department of the Environment reported yesterday. Fourth quarter 1981 orders were 2 per cent higher than in 1980.

Texaco to invest

TEXACO yesterday announced that a £20-25m investment project for its refinery at Milford Haven, Pembrokeshire, Wales, is to go ahead. It will build a Visbreaker unit to increase yields of high-value products from residues left by a catalytic cracker now nearing completion.

Agency launched

AN ENTERPRISE agency called Manchester Business Venture, through which big companies will help small businesses, was launched yesterday as a section of the city's Chamber of Commerce. It has been set up in conjunction with the Department of Environment's North West Enterprise Unit.

Give go-ahead to North Sea gas exports now, says Bow Group

BY SUE CAMERON

THE GOVERNMENT should lose no time in giving the go-ahead for North Sea gas to be exported, said a paper written for the Conservative Party's Bow Group yesterday.

The paper says North Sea gas exports would provide a "shot in the arm" for the economy. But it warns that opportunities for exporting gas "may soon disappear" as Norwegian and Soviet gas reserves are developed and brought on stream.

The prospect of the Government's giving permission for North Sea gas to be ex-

ported was held out to the oil companies two weeks ago by Mr Nigel Lawson, Energy Secretary. But Mr Lawson made clear that there was no chance of gas exports being allowed in the short term.

The Bow Group paper, however, suggests that fears of an adverse political reaction should not deter the Government from giving the green light to gas exports almost immediately.

It states that:

- UK exports would "protect the political independence of European countries" by en-

abling them to reduce their dependence on Soviet supplies.

• North Sea exploration would be encouraged, and this would lead to "new discoveries and the creation of jobs."

• Exports would ensure that UK gas prices reflected world levels.

• The Government would restrict total exports so that there were no higher than total imports of gas.

The paper says that the Government's plans to end the British Gas Corporation's

monopoly rights over gas supplies would "put pressure on BGC to reduce its overheads and other costs" which are "unacceptably high."

But it adds that British Gas must not be allowed to indulge in "predatory" price cutting so as to prevent competition from the oil companies.

Oil companies which discover new gas reserves, which could take many years to develop, could then be allowed to borrow gas from existing fields, contracted to British Gas, against future production.

• Color, which claims to be the leading UK supplier of liquefied petroleum gas, said yesterday it would enter the home heating and cooking market.

It says that 5m homes are beyond the reach of British Gas. Prices would be pitched to compete with oil in the central-heating market.

Color said its new system would enable householders to run a range of cooking, central-heating and water-heating appliances off liquefied petroleum gas.

Cell siege ends at the Scrubs

BY LISA WOOD

FIVE PRISONERS barricaded in a cell at Wormwood Scrubs jail, came out voluntarily last night.

The end of the siege coincided with publication of a Home Office report saying that errors of judgment by key staff contributed to defective handling of the 1979 disturbances at the prison's top-security wing, and their aftermath.

The men came out of the cell one by one to be met by Mr John McCarthy, who has taken over as Governor since the riots, and two members of the prison board of visitors.

When the siege began after an incident on Friday night, not fully explained by the Home Office, the five men were thought to be holding a

hostage.

The report was prepared by Mr Keith Gibson, regional director of the South-East Region of the Prison Department, on the instruction of the Home Secretary after the incident on August 31 1979 when prisoners in the top-security D wing, containing 250 men, rioted after weeks of tension came to a head.

Mr Gibson's formal investigation was halted in February 1980 when he told Mr Denis Trevelyan, Director-General of the Prison Services, that he was not convinced "that all the officers involved on this occasion had not used no more force than was necessary to regain control of the wing, and that there existed prima facie evidence of criminal assaults on

prisoners by prison officers."

In a forward by the Home Office in the report it was said that the Director of Public Prosecutions had received a report following a police inquiry but stated that "because of the difficulties of identification and the absence of independent corroboration there is insufficient evidence to bring a prosecution for assault on a prison inmate by any prison officers."

Particularly strong criticism is made in the report of the failure of the then Governor, who is not named, to report the incident accurately and information about injuries sustained by prisoners.

Mr Norman Honey, who was then Governor, now works at the headquarters of the Prison

EEC aid boosts milk drinking

BY MAURICE SAMUELSON

MILK CONSUMPTION in UK schools is expected to rise by between a third and a half this year thanks to subsidies of nearly £1m from the EEC.

It is expected to reach 15.5m gallons, the highest level since the cuts, a decade ago, which earned Mrs Margaret Thatcher the title of "Thatcher the Milk Snatcher."

Consumption

The Ministry of Agriculture and Fisheries, which assumed responsibility for school milk last year, says that consumption this year was in line with the increase forecast in July by Mr Peter Walker, Agriculture Minister, when the EEC subsidy was negotiated.

Under the arrangement worked out at that time the EEC pays about 3½ pence per pint provided that at least another quarter of the total cost is met from public funds in the UK. Milk currently costs about 20 pence a pint.

About 106 of the UK's 127 local authorities have shown

definite interest in taking advantage of the EEC offer by covering at least part of the rest of the cost of the milk.

While sales of bottled milk have been falling steadily, the amount sold in cartons has been rising steadily and now stands at 14 per cent of the market.

Last year sales in cartons reached a record 987m litres (1,738m pints), nearly double their share three years ago, the Milk Carton Manufacturers Association said yesterday.

NEDO call for more union and CBI links

By John Elliott, Industrial Editor

THE CBI and TUC should work together more on industrial and economic policies, Mr Geoffrey Chandler, director general of the National Economic Development Office, said in London yesterday.

The impact of the recession has given the CBI and TUC a better understanding of the need for more employee consultation, higher productivity and profitability, and a more positive industrial policy, he said.

There was a "brief window of opportunity" for some agreed approach on such issues before the onset of the next general election changed the atmosphere. A common denominator of industrial interest should be sought.

More effective use should also be made of the National Economic Development Council to maximise the areas of understanding and minimise party political differences on industry."

The Bank suffers a brain drain to the private sector

David Marsh reports on the flight of the Bank of England's top currency dealers

bankers and British Government departments.

Nonetheless, the loss of experienced men in the dealing room is not something the Bank can take lightly. The danger is that it could become less closely in touch with the rest of the foreign exchanges—an essential part of the task of a central bank charged with controlling its currency.

The Bank will soon face another, more important, personnel switch. It must appoint a replacement for Mr John Sangster, its assistant director in charge of foreign exchange.

Mr Sangster, who heads a foreign exchange team (including dealers and managers) of around a dozen, reaches the normal retirement age of 60 this year after more than 30 years spent with the Bank.

The longest-serving Bank of England man to seek a new job on the other side of the fence was Mr Ted Bradshaw, 45. He left his job as chief dealer at the Bank in 1976 to take charge of day-to-day foreign exchange operations at the Hungarian International Bank.

The dealing room, where he spent 12 years, is, he says, "the Bank's window on the world."

"People judge the Bank by where it is in the public eye."

When the dealing team is constantly being "topped up from

the bottom," he says there is an inevitable loss of experience and contact with the market.

From a central bank's point of view," he added, "it is essential that an exchange of information should be there all the time."

The Bank's dealers keep confidences, gleaned from the market, about individual orders close to their chests. But they pass on general impressions—for instance on the size of speculative as opposed to commercial demand—to policy makers elsewhere in the Bank.

Without this information, says Mr Bradshaw, "you can't make policy decisions."

According to Mr Bradshaw, Mr Sangster played a big part in the late 1960s and early 1970s in encouraging him and other dealers to "go out and make contacts and friends" among the banks. "When Sangster retires, the Bank will feel his loss considerably."

Mr Jess Tigar, 37, took over when Mr Bradshaw left in 1976. He remained chief dealer until April 1978, when he joined merchant bankers Guinness Mahon. Now with Midland Bank as senior manager in foreign exchange, Tigar says he wanted a career on a more commercial basis."The Bank's dealing operations were "a fairly narrow field."

If you're a trader, you need a commercial bank environment where more opportunities exist, with the added benefit of outside remuneration."

Mr Bradshaw, who moved at a time when Bank salaries were some way below those in the commercial sector, says the reasons for leaving

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UK NEWS

Aberdeen discovers the price of oil-fired success

Mark Meredith examines the oil industry's impact on traditional businesses

HAS OIL-FIRED success spelt Aberdeen? Ask a question like that in industrially run-down cities like Glasgow or Dundee and there would be blithering laughter. They would blithely exchange some of their problems with those of Aberdeen.

Aberdeen exudes prosperity unlike any other town or city in Scotland. The city's growth as a base for North Sea oil has generated a businesslike bustle and developed a quality of life that is the envy of many towns. Few municipalities could match the 10 per cent of the city budget spent on local amenities, such as vast playgrounds and award-winning flower-beds.

The grey granite city appears to have absorbed the North Sea oil boom yet not let oil absorb the city as might be the case with a frontier town. Fleets of powerful offshore supply vessels crowd the docks, but most of the oil industry servicing areas and plush office blocks are spread out in suburban industrial estates and the centre has kept its austere charm.

The obvious success which oil has brought to Aberdeen, however, has masked the decline of the city's non-oil traditional industries. There is mounting concern that the city could develop into a one-industry town which, when the oil runs out, will be left an industrial orphan.

The strength of the oil sector has a distorting effect on the overall appearance of the city's industries. It covers up the fact that Aberdeen has a dual economy, oil and non-oil sectors working at different levels of wages, turnover and profitability.

The oil industry has taken some of the best workers of the traditional non-oil industries of fish-processing, textiles and paper-making. There are stories of wholesale raids by oil com-



The new and the old: left, a North Sea oil rig lifting the oil that is bringing wealth and problems to old Aberdeen, right

casualty among the papermills. Coulter closed a year ago. Four mills are left.

"Oil has been successful. You cannot gloss over that. But if it tricks me, I'll squeak," says Mr Lakin.

A recent study of the Aberdeen economy predicts that the downward trend in papermaking, fish-processing and textiles could lead to their virtual disappearance in a few years.

Manufacturing jobs, the report shows, were being lost faster in Aberdeen than in any other Scottish city. Nearly one-third of the manufacturing companies interviewed by the researchers made a loss in between 1975-79.

The report was drawn up by Dr Hugh Begg of Dundee University and Mr Stewart McDowell of the University of St Andrews. Their grim outlook for the manufacturing sector is underlined by the finding that the engineering jobs generated by North Sea oil will be phased out as North Sea operations come to an end.

The oil servicing industry in Aberdeen has not grown in proportion to North Sea oil development. Some companies were able to use their home base elsewhere to supply offshore contracts and did not feel it necessary to face the high costs of setting up in Aberdeen.

There is also the fear that unless Britain improves the exportable nature of its offshore capabilities in the form of services that can be sold to other countries as the North Sea oil reserves reduce, places like Aberdeen will feel the decline most severely.

The Bege-McDowell report concludes that the oil-service sector has not generated long-term stable linkages to the local economy, a point to unsettle town and regional planners even more.

The combination of recession, loss of grant status, increasing costs and the effects of living cheek by jowl with the oil business has already led to one

Roger Taylor

panies on the engineering staff of papermills.

One oil corporation is said to have set up a portable cabin outside a mill gate to recruit workers going in. The men were asked about the level of their wages and then offered more to tempt them away.

One mill-operator recalls that the entire engineering staff of one company was head-hunted in the space of one week because non-oil industries were unable to match oil-industry wage levels.

The oil industry's presence has also driven up rents, rates and building costs. Moreover, the oil industry's health may lead to a loss of government assist-

ance for the region.

The coming months could be crucial for the survival of some companies in the non-oil sector. There is mounting concern among paper, textile and fish-processing companies that the Government's plan to remove the eligibility of Aberdeen and surrounding Grampian region for government assistance this August will leave these businesses starved of funds.

Non-oil indigenous industries have received nearly £5m in regional development payments since 1976. This figure could represent 15 per cent of the total only; it covers grants of more than £25,000 and most of the payments were smaller

sums given to small companies. Regional selective assistance grants from 1977 to 1981 reached £5.5m for these industries.

The 1980 downgrading of Grampian to an intermediate area from a development area meant regional development payments were stopped and only selective assistance remained.

By ending assisted-area status altogether in August all this aid, with most of the EEC assistance, which has totalled £10m over the past five years, will go.

The oil sector has benefited, too, from more than £6m in regional development payments from 1976 to the present.

These industries do not resent oil's success but, rather, the impact it has had on running their businesses. They also feel the prosperity which oil has brought to the city distorts the real long-term health of Aberdeen's indigenous industries.

The city has an unemployment rate half that of the Scottish 15 per cent average. Even this figure may be higher, because some unemployed from well outside the area sign on the unemployment register in Aberdeen, feeling they are closer to new job openings.

Judging the qualification of an area by its employment figures alone, the non-oil industries say,

has misled the Government into planning to remove intermediate status from Aberdeen and Grampian in August. A review is none the less promised before the final decision.

Mr Ian Lakin, general manager of Donside papermills, Aberdeen, part of the Bowater group, says a 20 per cent

development grant on capital investment of £1m is vital for

a decision to proceed with regular plant improvements.

The combination of recession, loss of grant status, increasing costs and the effects of living cheek by jowl with the oil business has already led to one

Forecast on biotech products value

FINANCIAL TIMES REPORTER

THE MARKET VALUE of products made by the powerful new methods of biotechnology will be \$6.8bn (£35.4bn) a year by the year 2000, it was predicted in London yesterday.

Mr Theodore Sheets, chief executive of the management consultancy T A Sheets, specialising in the chemicals industry, told nearly 200 businessmen that the value of alternative energy products would be \$16.3bn (£9bn), new foodstuffs, \$12.6bn (£6.8bn), and health care products like insulin and interferon, \$9.08bn (£5bn).

Industrial chemicals such as amino acids and aromatics made by biotechnology would be worth \$10.5bn (£5.7bn) and agricultural chemicals, \$8.3bn.

Publishers face monopoly investigation

By Alan Pike

TWO SEPARATE attempts by Reed International, publisher of the Mirror Group newspapers, to expand its provincial newspaper interests have been referred to the Monopolies and Mergers Commission.

The first investigation will cover Reed's attempt to take over Benham Newspapers, publisher of an evening newspaper, six weeklies and a free publication in Essex. In the second reference the commission will look into Reed's proposed purchase of St Regis Newspapers, which produces an evening, seven weeklies and three free newspapers in the north of England.

Under the Fair Trading Act, 1973, the consent of Mr John Biffen, Trade Secretary, is required for newspaper takeovers and the provisions of the Act oblige him to refer the two proposed Reed transfers to the commission before reaching a decision.

Major battle looms over Laker transatlantic routes

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A MAJOR battle for the transatlantic routes previously flown by Laker Airways is in prospect following British Airways' objection to the transfer of those routes to another Laker company, Brenpage.

The Official Record of the Civil Aviation Authority, published this week, says that, as expected, Brenpage, a small company acquired by Sir Freddie Laker, has applied to the authority for the licences for the transatlantic Skyroute and other routes to be transferred to it.

Laker Airways went into receivership on February 5 and formal notice of the suspension of the Laker route licences was given last week. This suspension, however, is still subject to appeal by Sir Freddie.

In the meantime, publication of the application to transfer the licences starts a new and lengthy procedure.

There will now be a 21 day period in which other airlines, airport authorities or other in-

terested parties can either object or lodge applications for the routes.

The routes include those between Gatwick and New York, Los Angeles, Miami and Tampa, and Gatwick and Zurich.

British Caledonian has lodged a counter-application for rights to the Gatwick-Los Angeles route.

British Airways said yesterday it intended to lodge a blank objection to the Brenpage bid, covering all the original Laker Airways routes, but with particular reference to the North Atlantic operations.

It seems likely that other airlines will follow suit, especially for Laker licences for European charter and scheduled operations.

The CAA will then have to call a public hearing to discuss both the Brenpage applications and the objections to them, and this is not likely to be set up until some time in late March or April.

Blaenau Gwent council plans 5% rate cut

BLAENAU/GWENT District Council, which includes the Ebbw Vale constituency of Mr Michael Foot, the Opposition Leader, in its area, plans to cut rates in the coming financial year by 5 per cent.

The council finance committee, which is Labour-controlled, recommended a cut of 2% in the pound yesterday in both the industrial and domestic rates.

The reduction will be made through £300,000 less council spending in an annual budget of some £9m and involves the loss of 18 council jobs by natural wastage. Reserve balances will be drawn upon to the tune of £104,000.

Mr L B Woodhall, Blaenau Gwent director of finance, said that in recommending a rates cut the council was mindful of the difficulties now facing industry.

How the canning industry pampers our pets

Most petfood now comes in the latest two piece cans, reports Maurice Samuelson.

iron" (DWI) process by which blank discs of tinplate are hammered and drawn into shape.

The advent of the two piece drink cans has been the centre of a well publicised battle between the main manufacturers, led by Metal Box and its U.S. counterpart, Continental Can and American Can. There has been less attention on the introduction of the two piece can into petfoods. Its success is evident at Melton Mowbray in Leicestershire where Pedigree Petfoods boasts the world's biggest single line for filling two piece cans—it has a capacity of 300m cans a year.

The Mardon Illingworth factory at Sutton-in-Ashfield supplies almost 250m cans a year for Melton Mowbray, the rest coming from Metal Box at Braunstone, Leicestershire.

Mardon Illingworth is part of Mardon Packaging International, a wholly owned subsidiary of BAT Industries, with

Mardon was having so much trouble with the Krupp DWI machines that it began to look for alternative equipment.

It turned to Metal Box which had produced an improved version of a machine designed by the U.S. Standard company. Metal Box, Page says, had previously not wanted to sell DWI machines to rivals but had now changed its policy.

The Metal Box-Standun body making machines were installed at Sutton-in-Ashfield in 1980 and last year for the first time the plant made more than the 600 cans a minute required by Pedigree. Its total output for the year was 247m cans, against a target of 230m.

Like other can makers, Mardon Illingworth is looking beyond the tinplate age to the use of "black plate," or tin-less steel which, according to Mr Page, is already on the horizon.

Judging by the experience of two piece food cans, it would not be surprising if animals again benefited before humans from this new technology — at least in pet loving Britain.

Britain urged to reject draft text on Law of Sea

BY ANDREW FISHER

BRITAIN WAS urged yesterday to join the U.S. in rejecting or amending the draft of the Law of the Sea at next month's United Nations conference on the subject.

Professor Donald Denman said the two countries should seek arrangements which would not create an international authority monopoly.

Professor Denman, former head of the department of land economy at Cambridge

University, has written a warning paper on the subject, published by Aims of Industry.

Mr Michael Evans, director of Aims, said the organisation had asked for meetings with the UK government on the issue.

The U.S. wants major changes in the draft treaty which would cover deep seabed mining. Professor Denman did not advocate that Britain and the U.S. should pull out of the conference, which will last from March 8 to April 13.

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UK NEWS – PARLIAMENT and POLITICS

NEC victory for Foot, but Labour truce in danger

By ELLINOR GOODMAN, POLITICAL CORRESPONDENT

MR MICHAEL FOOT, the moderates' confidence expect, Labour leader, yesterday won an important psychological victory on the party's national executive committee.

But he was given a clear warning of the problems ahead on the key question of a local party's right to select its own candidate. The party's Left-Right truce could be damaged by this issue at this year's party conference.

At a lengthy and bad-tempered meeting of the executive Mr Tony Benn made clear that he was prepared to lead a crusade to defend the rights of local parties. He warned that if the NEC was seen to intervene in the choice of candidates, the issue could dominate this year's party conference.

Despite Mr Benn's warning, the committee voted by 15 to 13 to ask the organisation committee to reconsider its decision to endorse Mr Pat Wall, a leading member of Militant tendency, as the candidate for Bradford North. A committee of inquiry recommended against endorsement.

Another member of Militant, Mr Terry Fields, was, however, endorsed yesterday as Labour candidate for Liverpool Kirkdale. Mr Fields is the sixth member of Militant to be endorsed as a Labour candidate. His case went through without much trouble, all no rules were broken in his selection.

But the growing list of Militant candidates poses the biggest threat to Mr Foot's hopes of sustaining the peace. The party is currently investigating Militant, and if, as

Thatcher orders review of floating fuel store controls

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A TEN-MINUTE RULE Bill to bring in planning controls over floating structures — such as ships used for storing fuel — was successfully introduced in the Commons yesterday by Mr Peter Viggers (Con, Gosport). Although the Bill stands no chance of becoming law, there could be legislative results. Mrs Thatcher has asked Mr David Howell, the Transport Secretary, to review the co-operation of regulations.

Mr Viggers brought forward the Bill as the result of protests by a Danish consortium to moor a 60,000-ton vessel in the Solent for storing liquefied petroleum gas (LPG). Mr Viggers told the House, however, that Mobil Oil, the oil company interested in the scheme, had now announced that it has withdrawn.

Other Hampshire Conservative MPs and the local authorities in the Solent area were opposed to the proposal, said Mr Viggers. He compared LPG to lighter fuel and said the opponents of the proposal had described it as a "smoking bomb."

It was planned to bring the fuel from the Middle East once a month in large tankers and use the moored vessels as a floating distribution centre. Fuel would be taken off three

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Commons Sketch

Pleasantries over, the House gets down to whisky and football

THERE IS ALWAYS a peculiarly sermons atmosphere during Scottish Question Time in the Commons. It is as if the spirit of Robert Louis Stevenson's rancorous Scottish judge, Weir of Hermiston, is hanging over the chamber like a gloomy Highland mist.

Yesterday, Mr Peter Fraser was making his first appearance as Solicitor General for Scotland, having replaced the colourful Mr Nicholas Fairbairn, who resigned from the post last month after the unfortunate row over the Glasgow rape case.

The executive's decision to

revert back the case of Mr Wall means that the moderates have won a breathing space in their campaign to have Mr Ben Ford, the sitting MP for Bradford North, re-selected.

In theory, the organisation committee could merely endorse its earlier decision, but in practice is likely to recommend that Bradford North holds another selection conference.

It was essential to Mr Foot's credibility with the moderates that he succeeded in overturning the recommendation of the organisation committee on Mr Wall. The objection was not that Mr Wall was a member of Militant, but that the rules had been broken in his selection.

The moderates had another selection referred back to the organisation committee largely because Dame Judith Hart switched her vote and supported him.

But the moderates, led by Mr John Golding and the party's deputy leader, Mr Denis Healey, failed to get anywhere with their move to stop Mr Fields being endorsed.

The growing list of

Militant candidates poses the biggest threat to Mr Foot's peace of sustaining the peace.

The party is currently investigating Militant, and if, as

Mr Gordon Wilson (SNP, Dundee East) congratulated Mr Fraser on his elevation "even though it may just be a step towards the judicial bench after the next general election."

Warily, Mr Fraser thanked him for this "backhanded compliment".

The irrepressible Mr Fairbairn also popped up to offer congratulations to his successor.

But Mr William Hamilton (Lab, Fife Central) was having none of this flattery. "Com-

plaints about government," he growled.

With these pleasantries out of the way, the House got down to those natural concerns of any Scot—whisky and soccer.

Mr Barry Henderson (Con, Fife East) waxed wrathful over the case of a publican who was fined only £5 for passing off an inferior whisky as a famous brand name.

Mr Fraser replied that he could well understand Mr Henderson's outrage at this particular offence. But he added, easily: "I would point out that it was only a

single whisky."

The lad might be new to the job but he is obviously a quick learner.

Mr Ron Brown (Lab, Leith) was equally indignant because, he claimed, that well-known Protestant institution, Rangers Football Club, was refusing to employ Catholics.

He became more angry when the Speaker, Mr George Thomas, said that this was not a matter for a government minister.

"Who do I address it to, then?" thundered Mr Brown.

"The Prime Minister, the UN Secretary-General, perhaps to God?"

The House at last got on to a political topic, with the bearded Mr Dennis Canavan (Lab, Stirlingshire West) criticising Mrs Thatcher's Tuesday night speech, in which she hinted at tough Budget.

According to Mr Canavan, she was a "demented woman" bent on wrecking the Scottish economy. This brought Mr Fairbairn to his feet. Was it in order, he asked, for an MP to call the

Prime Minister "a demented woman," even when the words came from the "hair of a demented man?"

Mr Canavan, seemed to be in an uncharacteristically accommodating mood. If it would make anyone happier, he was prepared to change the wordings to "Right Honourable demented woman."

Gravely, the Speaker advised him: "It is not a matter of order. It is a matter of taste. I leave it at that."

John Hunt

Howell attacks Labour over London fares

By IAN OWEN

LABOUR LEADERS of the Greater London Council were attacked by Mr David Howell, the Transport Secretary, in the Commons last night for persistent attempts to make political capital out of the Law Lords' decision outlawing the subsidised "fares fair" scheme operated by London Transport.

He particularly condemned their encouragement of the planned one-day strike by Tube and bus workers which he insisted would be a pointless demonstration.

Mr Howell was equally censorious in deplored the "senseless" publicity campaign being conducted by the GLC on the "fares fair" issue at the ratepayers' expense.

He reaffirmed that the Government has no intention of widening the provisions of the Travel Concessions (London) Bill—designed to ensure that retirement pensioners in the GLC area remain entitled to free bus travel—to validate the "fares fair" scheme.

Despite this Mr Robert Hughes, Labour's chief spokesman in the debate, gave notice that the Opposition would seek to amend the Bill so as to make it possible for the GLC largely in government hands

ever since.

The last annual report, for 1980, showed a net loss of £27m, well below the loss of £83m for 1979.

Later, Mr Lamont told the Society of British Aerospace Companies that the Government expected companies to make proper commercial cases for launching aid.

"There are many demands on public funds and we have to spend wisely and cost-effectively," he said.

He gave figures—challenged by the minister and other Tory MPs, which he claimed showed that even with the "fares fair" policy in operation public transport in London was being subsidised to a far smaller extent than in other capital cities, including New York, Paris, Brussels and Berlin.

Mr Hughes maintained that the GLC Labour group had framed its subsidised fares policy, which formed part of its election manifesto, with the intention of acting within the law.

He argued that the Law Lords' decision clearly contravened the intention of parliament at the time the 1969 Transport (London) Act was passed without opposition from Conservative MPs.

Mr Hughes contended: "The Government is not entitled to hide behind the skirts of the Law Lords and proposed its policy as a by-product of a decision unselected judges."

He called on the Government to amend the Bill to establish the law on the basis of what most people thought it had been prior to the House of Lords' judgment. Otherwise London Transport would remain locked in a vicious downward spiral with reduced services provided for the public at increasingly high fares.

Mr John Hunt (Con, Bromley) said there had been shock waves of anger and rage among ratepayers in his constituency, who were not able to take advantage of the cheap fares on the Underground, when they discovered the extent of the additional financial burden imposed on them as a result of the GLC scheme.

But none of the main parties expects Pastor Glass to make much impact.

The existence of four main candidates clearly complicates any assessment. Although the Croydon by-election last October started as a three-way fight, Warrington and Crosby ended with the alliance squeezing the vote of what was seen to be the losing third-party.

It is clearly Mr Jenkins's hope now to squeeze Tory and nationalist votes against Labour.

Neither Mr Jenkins nor any one else in the SDP underestimates the significance of the result for his chances of becoming leader, for the party's relations with the Liberals, and for the alliance's ability to regain electoral momentum. Mr Jenkins is clearly not going to lose through lack of effort.

1979 general election: Galbraith (Con) 12,388 (41 per cent); Mowbray (Lab) 10,366 (34.4 per cent); Harris (Lib) 4,349 (14.4 per cent); Borthwick (SNP) 3,050 (10.1 per cent); Conservative majority 2,002.

SDP support for private education

MR ROY JENKINS yesterday assured the education-conscious voters of Hillhead that the Social Democratic Party would support the continuation of private education.

"I fully accept that the right to opt out of the state system is a legitimate human freedom," he told an audience at Glasgow University.

Wages councils reminded of job prospects

By ALAN PIKE

THE GOVERNMENT has written to wages councils, which would consider carefully the implications of wages on employment prospects.

The Employment Secretary was asked about the role of wages councils during questioning about the Government's new Young Worker Scheme, which provides subsidies of up to £15 per week for the employment of school leavers earning less than £40.

Some employers are concerned by law, it was pointed out, that wages councils—which are inde-

pendent—would consider carefully the implications of wages council awards.

Reacting cautiously to questions about the scheme—which was introduced only last month

Mr Tebbit stressed its experimental nature, and said it was not yet possible to say how effective it was going to be.

The Government would monitoring it on a geographical and sectoral basis and would be sampling employers to assess the number of new jobs created. It was part of

the hazard of all wage subsidy schemes that there would be an unavoidable element of deadwood, with some employers claiming on behalf of workers whom they would in any case have recruited.

Mr Tebbit hoped, however, that the scheme would encourage realistic wage rates among the young. It might change the perception of young people, and bring them to the conclusion that realistic wage rates in a job were better than unrealistic aspirations and no job.

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that even with the "fares fair" policy in operation public transport in London was being subsidised to a far smaller extent than in other capital cities, including New York, Paris, Brussels and Berlin.

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Rolls-Royce privatisation 'long-term scheme'

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE GOVERNMENT is not

staging a

long-term

privatisation

of

Rolls-Royce

as

part of

a

long-term

scheme

but

is

UK NEWS—NATIONAL INSTITUTE

Unemployed total of 3.3m predicted

BY MAX WILKINSON

A GRADUAL rise in output for this year of less than 1 per cent is predicted by the National Institute in its February Review.

However, it says that since output began the year above the average for 1981 the average year-on-year increase will be about 1½ per cent.

It says the year-on-year rise in output is more than accounted for by the turn-round in stockbuilding, arithmetically equivalent to 2½ per cent of Gross Domestic Product.

Real disposable income is expected to fall by about 1 per cent after a fall of 1½ per cent to 2 per cent in 1981. But because a further reduction in the savings ratio is expected it is predicted that consumer expenditure will fall by only a small amount.

The latest forecast is somewhat more optimistic about the trend of output than the institute's last forecast in November. This suggested that real GDP would rise by only 0.6 per cent this year after a fall then expected to be 3.1 per cent for 1981.

However, the institute still sticks firmly to its view that the likely recovery in output

will be too small, on present figures of 1981 to 3.1m in the fourth quarter of 1982 and 3.3m in the same period of 1983.

The institute believes that the UK economy will be helped by a recovery of world economic activity, but that UK growth will be slower than elsewhere.

It says the general pattern of restrained recovery established in the second half of last year will be maintained in the immediate future, with a slow rise in output caused mainly by stock movements.

"Thereafter, recovery is sustained by increasing exports and an upturn in fixed investment. With no change in fiscal or monetary policy little change

can be expected in personnel or policies, to prevent the unemployment total from rising from a total of 2.6m excluding school leavers in the last quarter of 1981.

In its first detailed forecast for 1983 the institute says the picture is rather similar to that for 1982, with a continuation of slow output growth and steadily rising unemployment.

Following a fairly steady inflation rate in 1982 the rate of increase in wages will accelerate a little in 1983 as workers try to restore the real value of their incomes. Prices will then catch up again.

Most of the recovery in 1983

is expected to come from a recovery in the investment cycle and from export growth related to the moderate rate of expansion in the rest of the world.

The institute believes manufacturing investment may now be in or near its trough, but it says a large-scale recovery of investment will be inhibited by the existence of considerable spare capacity.

It says the indications are that the recovery of investment will be weaker than in past cycles.

Last year's decline in gross fixed investment, which the institute puts at 7 to 8 per cent was "only the fifth annual

decline since the war and by far the largest". In the manufacturing industry the decline was about 13 per cent if allowance is made for the switch to leased equipment.

It is predicted that gross fixed investment will rise by less than 1 per cent this year with a rise of 2.4 per cent in 1983.

National Institute Economic Review No. 99 (National Institute of Economic and Social Research, Annual Subscription £25 (£35 abroad) and single issues for 1981 and 1982 £7 (£10 abroad), 2 Dean Trench Street, Smith Square, London SW1P 3HE.)

SUMMARY OF THE FORECAST						
GDP (1975 prices, per cent change, year/year)	Real personal disposable income (per cent change, year/year)	Unemployment (fourth quarter, million)*	Retail price index (per cent change, year/year)	Current account balance (year, £ billion)	Public sector borrowing requirement (fiscal year, £ billion)	Money supply (per cent change in sterling M3, fiscal year)
1980	-2.8	1.4	2.8	18.0	2.1	13.2
1981	-2.5	-1.9	2.8	11.9	6.9	10.0
1982	1.4	-1.6	3.1	10.7	6.3	9.4
1983	0.7	1.2	3.3	9.5	9.7	8.5

* UK, wholly unemployed, excluding school leavers.

Growth in output expected to be slow

BY DAVID MARSH

THE INSTITUTE expects very slow and modest improvements in industrial output this year and next.

Depressed domestic demand in the UK will provide a continuing incentive to look for new markets abroad but the small changes forecast for every component of domestic demand suggest the total increase in output will be very limited. After two years in which industrial output has fallen by 7.5 per cent and 6.5 per cent a change to rising production is clearly an improvement in performance, but with only the export component rising the increase will be substantially smaller than the previous falls.

By 1983 only three industries are expected to be back at 1979 output levels—instrument and electrical engineering, aerospace, and other vehicles. On average, industry will not even have recovered to the very low 1980 level.

Construction and allied industries suffered further and particularly large falls in output in 1981. The fall in construction continued in the first and second quarters, reaching 14 per cent below the 1980 level, although there may have been a small recovery in the second half.

The largest fall was in public housing—more than 35 per cent down—and this continued throughout the year. A further fall is forecast for next year because of the financial pressure on local councils, although it may be smaller.

The fall in output is even greater than the reduction in the numbers of houses being built because of a switch to smaller houses and a lowering of standards.

Output may stop falling in 1983 when it will be about a third of the 1979 level. There was a small recovery of private housing in early 1981 but this was reversed in the third quarter and output for the year was probably 12 per cent down.

The general collapse of output and extensive destocking in the last two years has masked the continuing changes in the composition of industrial output. In 1981 the consumer and intermediate goods industries stopped declining before investment goods. The fall in the latter already appears to have started but consumer industries will continue to suffer from flat consumer demand.

The improvement in the output of investment goods and relative decline in that of consumption goods may seem, if sustained, to be a major structural shift in the direction of output patterns of other European industrial countries.

But the institute says that in manufacturing it would come only because consumption was not expected to grow and not because of increased investment and export demand.

"Therefore it does not indicate better performance by the economy as a whole," the report concludes in the gloomy tone which underlies the entire section of prospects for industrial production.

Expansion rate in OECD countries likely to be only 1.2% this year

BY DAVID MARSH

THE COUNTRIES grouped in the Organisation for Economic Co-operation and Development are likely to achieve real growth of only about 1.2 per cent this year, accelerating to 2.7 per cent in 1983, the National Institute says in a review of world economic prospects.

The only modest expansion expected this year compares with growth rates of 1.5 per cent in 1981 and 1.2 per cent in 1980, but an average of 3.5 per cent for 1969-79.

The recovery from the worst of the recession is not expected to prevent a further rise in the average level of unemployment.

Inflation rates should be progressively reduced, with slightly lower average dollar prices than last year for oil and other commodities. However, prices of food and raw materials will probably be recovering fairly steadily, and the institute expects the price of oil to rise again at the beginning of next year.

Overall OECD consumer price inflation is likely to fall to 8.7 per cent this year and 8 per cent next year from 10.6 per cent in 1981 and 12.9 per cent in 1980.

The current account surplus of oil exporting countries is

likely to be greatly reduced and

cent, the UK 1.4 per cent and West Germany 1.5 per cent.

Interest rates are expected to fall slightly before the middle of this year and in 1983, particularly in Japan and West Germany. But rates seem likely to remain exceptionally high and any fall in real terms will be minor.

Current levels and trends of unemployment are exerting a strong influence on wage settlements. This applies particularly to the US. Pay settlements this spring are expected to be relatively moderate in Japan and West Germany, and this tendency may spread.

ECONOMIC GROWTH IN OECD COUNTRIES						
U.S.	Japan	France	West Germany	Italy	U.K.	Western Europe
1980 weights	37.9	13.2	8.2	10.4	4.2	5.2
Rise (per cent, annual)						
1969-79	3.0	5.4	4.0	3.2	2.2	3.4
1980 year	-0.2	4.2	1.2	1.8	4.0	-1.9
1981 year*	1.9	3.5	0.5	-0.3	-1.0	-0.9
1983 year (forecast)	2.5	4.7	2.8	1.3	1.9	1.4
1983 year (forecast)	2.5	4.7	2.8	3.0	1.8	0.7

* All except U.S. and West Germany estimates.

Source: OECD, *Main Economic Indicators*, national sources, and NIESR estimates

Training plans criticised for uncertainty of effectiveness

BY ROBIN PAULEY

CONSIDERABLE scepticism about the Government's new proposals and initiatives on training is expressed in an article by institute member Mr Ian Jones "which remains the full responsibility of the author."

The recent white paper, "A new training initiative: a programme for action" is the latest in a long line of official documents lamenting the persistent failure of the UK training system to produce the number of skilled people required by a modern competitive economy.

But the proposals for improving the quantity and quality of skilled manpower are limited in scope and of uncertain effectiveness, he writes.

Vocational content

The main plans in the white paper are:

"A higher vocational content to the curriculum in the last two years of compulsory school"

"A youth training scheme (YTS) to provide a one-year "foundation" training for all 16-year-olds either on a full-time basis if the young person is unemployed or a part-time basis for the employed."

Level of pay

One of the main problems connected with the inadequate quantity and quality of post school training in Britain is the extent to which training wages exceed the "market clearing" level of pay.

Trainee wages as a fraction

two to three times those in West Germany and Switzerland, which like the UK rely on apprenticeship schemes as the main entrance gate to skilled occupations. Training is also more universal in those countries.

The wage levels result from negotiations between unions and employers and one way of reducing them, as a first step, may be making subsidy payments conditional on the employee receiving a rate below that set in collective agreements.

The author is not optimistic about the school curriculum changes because the educational establishment has previously been reluctant to move away from an academic bias and the white paper does not indicate how the "desirable objectives" are to be achieved.

The author is not optimistic about the school curriculum changes because the educational establishment has previously been reluctant to move away from an academic bias and the white paper does not indicate how the "desirable objectives" are to be achieved.

He says the time may have come to consider tying the payment of part of central government grant to local authorities to the achievement of a specified vocational content in the curriculum.

Two other ideas suggested by Mr Jones are distinct commercial and technical streams in comprehensive schools and reducing the school leaving age to 15, provided it is compensated by compulsory part-time schooling by day or block release.

Continuation of subsidy payments could be conditional on the trainee passing external tests. This scheme could also be used to extend the range as well as quality of training schemes, moving more towards the German system where training is available for a much wider selection of occupations than in the UK.

Alternatively, something closer to the French approach could be developed to extend and deepen full-time vocational education with opportunities for trainees to take external exams covering both theoretical and practical skills.

The white paper admits in its final paragraph that "not all the questions are resolved." Mr Jones says: "Fortunately further investigation is promised."

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TECHNOLOGY

Girling system designed to beat the rough ride

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

ALL MANUFACTURERS are taking the weight out of their cars because it is one obvious way of improving a vehicle's fuel efficiency.

But as the difference between the weight of the empty body compared with the weight of that body loaded with four or five people and their luggage grows, the headaches for the suspension engineers increase.

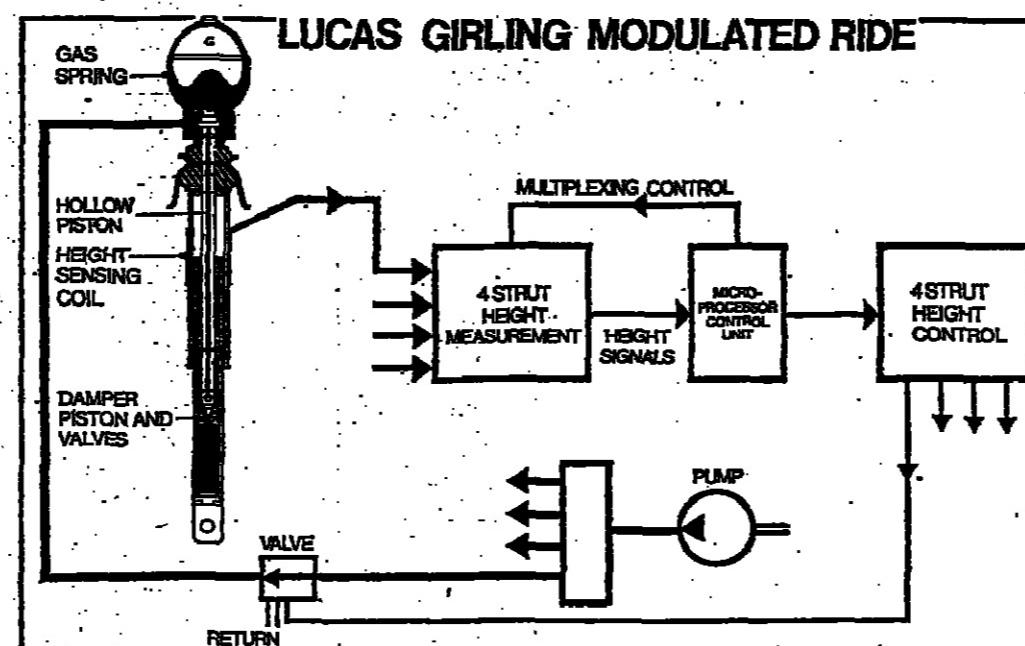
Using conventional suspension systems they can opt for either much greater vertical wheel travel, at the expense of handling, or much firmer springs, with inevitable penalties in terms of ride comfort.

However, Lucas Girling has come up with a fresh approach, a sophisticated electronically controlled system they have called the Girling Modulated Ride Suspension—MRS—for short.

The package was introduced to an American audience at the Society of Automotive Engineers' annual conference in Detroit by Dr Stanley Manton, director, product engineering for Lucas Girling.

He explained that MRS is a full-load system intended for designing into vehicles from their inception but can be applied to a variety of existing ride control systems.

At its heart is a computerised control module combining the comprehensive logic to handle the very complex demands of advanced suspension management "with the cost-advantages



dirt shield surrounding the strut. When a high-frequency current is passed through the coil, the resulting magnetic coupling induces eddy currents in the body of the strut to an extent depending on suspension height.

The phase displacement resulting from losses in the copper coil is measured against a reference coil in the MRS central controller to provide a signal proportional to strut position and hence the suspension height.

The complex patterns of electronic signals so produced, reflecting the various influences of loading, speed and road conditions on each of the four axles, are digested by the micro-computer. It then processes the information and decides what action it should take—an interrogation procedure which, according to Dr Manton, takes just 80 milliseconds.

The computer then responds through the medium of three modes, or speeds of operation. The height sensors consist of copper coils embedded in the

fast mode is designed to correct the vehicle's height as quickly as possible prior to moving off after the engine has been started. In this condition it takes just a few seconds to achieve full operating height from fully compressed struts.

Slow mode allows the system to hold the vehicle's height at a median point in the "bump and rebound" cycle while on the move, preventing a waste of energy on constant and unnecessary corrective responses.

It does this by imposing a five-second delay on its reactions to height readings.

The Trim mode is adopted once the right height has been achieved and corrects for small, longer-term load changes on the suspension struts while on the move—such as aerodynamic effects at high speed or gradual diminution of fuel weight as a journey progresses. In this mode height readings are averaged over a longer period, extending to about 20 seconds, before levelling decisions are made.

Refinements of MRS can include a high-ride mode for operation on rough or rutted roads or a low-ride setting for high-speed driving. Both features are either manually controlled or automatically selected by vehicle speed or suspension movements.

As a fail-safe feature, if a sensor becomes faulty, the controller will substitute readings from the other three to allow completion of the journey without the vehicle level being affected.

Dr Manton made it clear that

Lucas Girling is primarily interested in supplying the control unit and Lucas went to some lengths to remind the Americans that it is an old-established electronics company which put up its first electronics factory in 1960.

Lucas is still one of the few automotive companies to manufacture its own solid-state devices. However, much of its development work on electronics has been motivated by its aerospace interests.

Magazine for ZX81 users

THE fatal flaw in most of the microcomputer magazines now littering the country's news stands is the number of different, incompatible systems they describe.

Look at the success of motor

magazines. All cars are driven in roughly the same way—steering wheel, gas pedal and so on—so a reader can enjoy vicariously the pleasures of a Porsche or Jaguar even if he or she drives a rusty Mini.

Not so with micros. They are horribly incompatible, even with the introduction of the CP/M micro operating system. So the user of a, say, Superboard or Tangerine micro may have to leaf through several issues of several magazines to find something of specific interest.

Experience

EEC Publications, which launched the very successful Which Computer, has tackled the problem by launching a magazine devoted to one micro—the UK's top selling ZX80 and ZX81, designed by Clive Sinclair.

The company has experience of the heavy end of the market with IBM Users—but there are now some 250,000 or so ZX users in Britain, mostly young, mostly enthusiastic.

Last month a ZX81 fair held in London was seen by an estimated 12,000 people who got into the exhibition most after a four hour queue; countless numbers gave up in despair.

So the prospects for Sinclair User should be good. ECC is on 01-359 7461.

ALAN CANE

Cultivators

OF interest to farmers will be the "S" range of tillage cultivators in versions from 18 to 81 tines and working widths from 1.8m to 8.1m. The cultivators are constructed in linked modules built from 0.9m wide sections which can be extended to take advantage of any increased tractor capacity available.

Prices start at £540 to £3,060 for the top of the range. Details from Kverneland (UK), Derby Way, Eburyway Industrial Estate, Rotherham, West Yorkshire (079 54 7222).

MAX COMMANDER

Molinease[®]

A CONSIDERABLE capacity for holding moisture but rather slow to absorb it. This is the claim put forward for "Molinease," a chemically treated cellulose fibre blended with Irish linen. The new fabric is said to be highly crease resistant and machine washable.

It is available for men and women's wear in a variety of weights and colours.

Experts from the various areas of research will be on the stand to discuss individual applications, but full details of the programme can be obtained from SERC at Polaris House, North Star Avenue, Swindon (0793 262222).

First things first. Small business computer hardware or software - which comes first?

At Peachtree we know that software has to come first.

It's all a very confusing business at the moment. The microcomputer is growing up, making computer power accessible to thousands of smaller businesses and to departments of larger organisations who couldn't justify it before. The trouble is, you are forced to choose a computer first (the hardware, like the tape recorder) and then find the programs (the software, like the music) to make it do what you want.

Peachtree has changed all that. There is no question now which comes first. It must be the software.

For the first time ever, the small computer user (like the large computer user) has the option of choosing a coherent, complete and comprehensive set of business software products, all from the same company, all designed to work together.

Peachtree Financial Management Tools

Nominal Ledger and Budgeting, Financial

Forecasting, Purchase

Ledger, Sales Ledger,

Inventory Management.

Peachtree Business Management Tools

Sales Order

Processing, Payroll

Accounting, Name and

Address Management.

Peachtree Office Management Tools

Word Processing,

Automatic Spelling

Dictionary, Communications to other computers.

Until now either you, the user, or your computer supplier have had to cobble together a collection of products

from different sources to meet some or all of these requirements.

Now - for the first time - your computer supplier can offer you the full set, (or the parts you need to start with) plus all the service you need, from one source.

This means that your software systems are easier to install and you get a quicker return on the investment you make in your computer.

It means that the systems all work

First things first.

first
things
first.

together, enabling you to get more out of your computer.

Because Peachtree software works on so many different types of computers it also means you're more likely to be able to take your application systems with you as you expand your use of computers in the future. You will be able to protect your investment in computer systems as you grow.

Until now microcomputer software has been a jungle. Now MSA, the world's largest company specialising entirely in business computer software products for large computers (nearly £40 million worldwide sales in 1981), has joined forces with PEACHTREE SOFTWARE, the world leader in these products for microcomputers.

Together we make an unbeatable combination. As a public company, MSA has the resources to guarantee you and your computer supplier support, both now and in the future. Peachtree software is supplied by computer manufacturers themselves, on a whole range of small computers - including the new IBM personal computer.

Now you can go and buy your computer. Ask for Peachtree business software products in the confidence that you will receive skilled and professional advice in their use from your computer supplier, backed up by Peachtree

We work through local computer service companies because they are close to your office and your needs.

So, first things first: Send us the coupon or your business card or letterhead. We'll send you the name of your nearest supplier, along with a detailed description of Peachtree business software products and a full explanation of the importance of software. Or telephone Miss Susan Jane at Maidenhead (0628) 71011. Peachtree Software International, MSA House, 99 King Street, Maidenhead, Berkshire SL6 1YE.

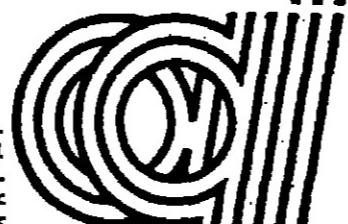
PEACHTREE SOFTWARE

البنك العربي الدولي arab african international bank

Consolidated Balance Sheet as at 31st December, 1981

	1981 U.S. \$000	1980 U.S. \$000
Assets		
Cash and Banks	1,151,778	984,824
Investments	108,136	77,738
Loans & Advances	1,620,572	1,072,873
Accrued Interest Receivable & Other Assets	79,023	53,458
Fixed Assets	34,743	29,314
Total Assets before Contingent Accounts	2,994,252	2,218,207
Clients' Liabilities for Letters of Credit and Letters of Guarantee	686,271	564,582
	<hr/>	<hr/>
Liabilities	<hr/>	<hr/>
Customers' Current & Deposit Accounts	625,602	640,771
Due to Banks	2,000,863	1,295,923
Loan Capital		5,000
Proposed Dividends	14,000	12,000
Accrued Interest, Provisions & Other Liabilities	138,116	92,440
Minority Interests	32,161	9,951
Total Liabilities	2,810,742	2,056,085
Total Shareholders' Equity	183,510	162,122
Total Liabilities & Shareholders' Equity before Contingent Accounts	2,994,252	2,218,207
Group's Liabilities for Letters of Credit and Letters of Guarantee	686,271	564,582
	<hr/>	<hr/>

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Please return to Susan Jane, Peachtree Software International, MSA House, 99 King Street, Maidenhead, Berkshire SL6 1YE Telephone Maidenhead (0628) 71011. Peachtree Software International, MSA House, 99 King Street, Maidenhead, Berkshire SL6 1YE. MSA (Management Science America) Ltd is a subsidiary of Management Science America Inc. An IBM COMPANY

JOBS COLUMN

Better signs for managers and specialists

BY MICHAEL DIXON

THE WORST seems to be over for most managerial and specialist staff in Britain, as is shown by the accompanying table. It is based on the number of experienced higher-grade workers registered as unemployed with the Government's Professional and Executive Recruitment agency, and charts the progress of this sector of unemployment over the past 16 months.

I have taken that, rather than 12 months, as the time-scale so as to include what surely must be a record jump in redundancies which occurred between October 1980 and February last year.

The stark fact that there are now nearly nine managers and specialist jobless for every four in that sad state 16 months ago is shown by the table's bottom line. (The totals are greater than the sum of the detailed figures because I have excluded from the upper part the few staff categories in which there are fewer than 1,000 people out of work.)

But the bulk of the increase came in that first four-month period when unemployment more than doubled among draughtsmen and women, biologists, and data-processing staff.

The trends since then are indicated by the last four columns of percentage figures (which since they are cumula-

	Registered unemployed		% change in each 4-month period				
	Feb. '82	Oct. '80	increase	Oct. '81	June	Oct.	Feb. '82
Data-processing	3,583	1,033	246.9	+101.2	+32.7	+19.9	+8.3
Biologists	1,017	311	227.0	+105.8	+3.1	+24.8	+23.4
Draughtspeople	3,857	1,190	224.1	+132.9	+26.0	+6.7	+3.0
Engineers and technologists	9,324	3,257	186.3	+84.9	+28.5	+11.9	+6.6
Technical and scientific support	8,526	3,241	163.1	+71.1	+26.5	+11.5	+9.0
Aircraft and ships' officers	1,206	486	148.1	+62.3	+12.9	+4.2	+38.7
Accountants	4,477	1,806	147.9	+64.5	+24.3	+11.9	+6.6
Estate agents, etc.	2,592	1,089	138.0	+63.6	+13.4	+16.0	+10.6
Social and health staff	5,848	2,486	136.0	+50.0	+10.9	+32.4	+7.1
Administration and other non-production managers	26,737	11,357	135.4	+65.0	+20.5	+7.3	+10.4
Chemists, physicists, etc.	2,127	509	134.0	+52.8	+20.7	+11.8	+13.6
Personnel staff	2,522	1,088	131.8	+61.9	+17.4	+15.1	+6.0
Library, art gallery staff, etc	6,122	2,738	127.6	+67.7	+13.0	+8.5	+10.7
Town planners and architects	1,023	459	122.9	+58.5	+11.2	+17.5	+9.5
OSR staff and statisticians	1,399	894	116.9	+61.4	+17.7	+12.5	+12.4
Production managers	6,542	3,042	115.1	+60.4	+21.9	+11.9	+11.9
Estimators, etc.	1,710	812	108.6	+46.1	+20.9	+11.9	+6.6
Purchasing staff	2,572	1,230	105.1	+54.6	+23.9	+4.4	+4.6
Sales and marketing staff	17,384	8,351	108.2	+59.6	+16.8	+7.2	+4.2
General managers	2,861	1,499	90.9	+51.2	+20.0	+2.6	+2.5
Teachers	22,339	12,425	76.9	+72.4	+4.2	+43.9	-3.5
All higher-grade unemployed	137,444	61,330	124.1	+57.2	+17.5	+14.9	+5.6

tive on one another from the left, do not add up to the 16-month percentage increase in the third column of figures).

It has continued to be a down and up existence for eight of the categories. They are biologists, aircraft and ships' officers, social and health staff, departmental managers of other than production work, chemists and physicists, staff of libraries and museums etc., town planners

and architects, purchasing staff, and teachers.

For the rest, although unemployment has gone on increasing, there has been a steadily slowing trend.

What is at least less bad news from the table combines with the latest evidence from the MSL Index, which tracks executive jobs advertised in the Press, of a recovery in the demand side of the market. By

comparison with the last quarter of 1980, the final three months of last year saw a 22 per cent increase in the index. And it was 13 per cent higher in the last quarter of 1981 than in the previous three months.

"A particularly hopeful sign is the continuing demand for sales and marketing executives," said Garry Long, managing director of MSL group International. "This is a key indica-

tor of an upward swing in the economy."

Readers who are optimistic will be further encouraged by 1981 increases of 41 per cent in demand for production executives and of 37 per cent in openings in research, development and design. But while as eager as anyone for good news, the Jobs Column is restraining itself from donning rose-coloured spectacles.

negotiate contracts for hardware and so on, and to plan and manage project costs and budgets. They should also be amenable to working in an actively Christian, although non-denominational atmosphere.

Salary about £15,000. Inquiries to Mr Mills at 73 Wigmore Street, London W1H 9DQ; telephone 01-486 6849 or 935 9011.

Charity systems

RECRUITER Patrick Mills of John Courtis and Partners seeks a professionally qualified telecommunications engineer to work mainly from London for an international Christian aid-giving charity which he may not name. (He therefore promises that any applicant who so asks will not be identified to his client without further permission.) But there will be foreign travel and since the charity has a major operation in Germany, working ability in German language is needed.

The recruit will report to the head of the European organisation and be a member of the international co-ordinating committee concerned with the charity's systems as a whole.

Candidates need first-hand experience of programming and systems analysis, and financial skills enabling them to

Financial Times Thursday February 25 1982

Management Audit.

London or NW to £15,000+car

A group with well-known engineering products and a large and growing export business wishes to strengthen the quality and range of its financial, administrative, and management practices. Two group management auditors are to be appointed, one based in London and one in the North West. Each will report to the Group Finance Director.

There is potential for future career progression in finance or general management. Appointees will have had direct experience of first class financial management in an engineering environment, possibly in UK subsidiaries of US-controlled and influenced companies. They will need independent and mature personalities and be effective negotiators. It is unlikely that anyone under 30 will have had the necessary management exposure, neither is it likely that anyone without formal financial qualifications and sound works experience will be appointed.

Please write, immediately and in strict confidence, with clear brief details of how you meet these criteria, quoting reference 410/FT to: John Courtis and Partners, 78 Wigmore Street, London W1H 9DQ.

John Courtis and Partners

Senior Planning Manager

Strategic Planning MBA to £17,500

One of the largest UK public groups wishes to appoint a Senior Planning Manager. The successful candidate will join a key department which is central to the group's future development.

Candidates, ideally MBA's in their early thirties, must have several years' experience of strategic planning at the headquarters of a large company. Comprehensive expertise in sophisticated planning methods is essential. Salary is negotiable with some flexibility at the upper end of the scale. Fringe benefits are very attractive. Location London.

Please write in confidence, quoting reference 2365/L, to N. P. Halsey, 165 Queen Victoria Street, Blackfriars, London, EC4V 3PD.



Peat, Marwick, Mitchell & Co.
Executive Selection Division

Kentucky Fried Chicken Business Analyst

Up to £14,000 + car + benefits

Kentucky Fried Chicken, the world's leading U.S. fast food operator, is expanding its financial function in London to support rapid growth throughout the Region, comprising Europe, Middle-East and Africa.

The Business Analyst will report directly to the Regional Financial Controller.

Principal responsibilities will include preparation of strategic and operating plans; establishing financial controls and procedures; tracking actual versus planned performance; evaluating capital investment projects; participating in ad hoc projects.

The ideal candidate will combine the following characteristics:

- Qualified Accountant or MBA with 2 to 4 years business experience.
- Track record that clearly demonstrates a high level of achievement in the above disciplines.
- Familiarity with computerized systems.
- Toughness of character, numeracy, persuasiveness, and ability to work well under high pressure.

Replies in confidence, quoting Ref ER 528/FT to:

J. J. Cutmore, Executive Selection, Arthur Young Management Services, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

Equal Opportunity Employer M/F

**Financial Director**

Hampshire

£16,000 + car

The U.K. instrumentation division of a substantial U.S. group manufactures and markets high technology products for the European industrial and aerospace markets. Following a major investment programme, growth prospects are excellent.

The position carries responsibility for the entire finance and accounting function with emphasis on ensuring more efficient use of the company's resources through soundly based financial planning and control.

Austin Knight Advertising

Applicants (male or female) should be qualified accountants with 3-5 years' experience as a financial manager in a manufacturing company, a successful record in management information systems, and the personality and ability to justify a Board appointment.

Please apply with full career details to the Confidential Reply Service, Reference AEF 334, Austin Knight Limited, 66a High Street, Egham, Surrey TW20 9EY.

Applications are forwarded to the client concerned, therefore companies in which you are not interested should be listed in a covering letter.

**Director of finance and administration**

West Middlesex, c £25,000

For a long established diverse group with international manufacturing and trading interests in electronics, engineering and associated contracting and service industries.

Working closely with the Chairman you will assume full responsibility for the group financial and secretarial functions. Additionally you will be expected to make a major contribution towards the formulation of business and organisational strategies in an entrepreneurial environment. You will provide guidance on financial and accounting policies to subsidiaries which operate on a decentralised divisional basis.

The corporate HQ team is small and you must be used to working with minimal supporting staff. It is unlikely that anyone below the age of 40 will have the necessary personal stature and breadth of experience.

Replies to E.J. Robins, quoting R065, to the London address below.

Financial controller

West Yorkshire, c £16,000 + car

Our client is looking for a profit-oriented accountant to play a leading role in the exciting expansion plans of a well-established profitable privately owned diverse group.

Reporting to the Chairman, your initial responsibilities would be for the establishment of management information systems for the distribution and retail activities. You would also be expected to make a major contribution to the assessment of new business opportunities.

You should be aged around 35, qualified, commercially aware and able to motivate others. Retail sector experience would be an advantage.

Replies to V.L. Luck, quoting L201, to the Leeds address below.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

Shelley House, Noble Street,
London EC2V 7DQ

Financial controller

Kent, c £16,000, car + excellent benefits

For an established London market insurance company with a premium income of £40 million, the subsidiary of a major European insurance group.

Reporting to the Managing Director, you will occupy the senior financial position in the company. Whilst the emphasis will be on the development of management information, equally important will be the contribution you will be expected to make to planning the growth of the business.

You should be a Chartered Accountant with several years' commercial or industrial experience. An insurance background is not essential but career prospects are unusually good for a candidate with commitment to the future of the industry.

Replies to S.J.D. Blaney, quoting B022, to the London address below.

Accountants for consultancy

Scotland, to £16,000

We are one of the largest British international management and economic consultancies. Arising from the rapid expansion of our consulting practice in Scotland we require further outstanding accountants, aged 28-34 currently working in manufacturing industry who now wish to broaden their careers.

We would expect candidates to have exposure in a substantial organisation to:

- management information systems
 - financial analysis and control
 - budgeting and corporate planning
 - computer-based systems
- We offer:
- a wide range of challenging assignments particularly in systems design and implementation
 - the opportunity to work in multi-discipline teams
 - rapid career and earnings progression
 - a base in Edinburgh or Glasgow.

Replies to I.R. Bodie, quoting M982, to the Glasgow address below.

Scotiabank

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Highland House, Waterloo Street,
Glasgow G2 7DB

Executive Selection Division

Financial Manager

Director of Finance

Negotiable
over £20,000+car

London

The interests of this U.K. subsidiary of a diverse international group lie in the direct marketing of a range of consumer products. The company is well established and one of the leaders in its field. The successful candidate will take responsibility for all financial and accounting functions, with medium-term prospects of moving into general management. Candidates should therefore be Chartered Accountants with unusual commercial acumen. Experience in a similar environment would be an advantage.

Please write in confidence, quoting reference 2844/L, to N.P. Halsey,
165 Queen Victoria Street, Blackfriars, London, EC4Y 3PD.

Peat, Marwick, Mitchell & Co.
Executive Selection Division

UK & INTERNATIONAL APPOINTMENTS

GROUP ACCOUNTS to £14,000 + Benefits
2/3 years post qualification experience has given you a high standard of professional competence and technical ability. The attributes will be fully stretched in a H.O. controlling and reporting role within a major financially based group. Career prospects are excellent both in the UK and overseas. E. Anglia.

FINANCIAL CONTROLLER c£12,000 neg.
As part of an intensive computation and planning programme, leading insurance brokers is seeking to recruit a Financial Controller for its operating company. This new position would suit ambitious ACA's looking to further their commercial experience, on a clear career path to senior management. S.W. London.

LEE HOUSE, LONDON WALL, EC2. 01-606 6771

ROBERT HALF

ACCOUNTING, FINANCIAL AND BANKING

RECRUITMENT & SEARCH CONSULTANTS

CONTROLLER to £50,000
Fluent Italian combined with controllership experience in Italy are prime qualities needed for this thrusting role. A US multinational within the FMCG sector seeks a tough-minded individual aged 27-45 to head up the finance function. Demonstrative success in this position should ensure excellent career prospects. N. Italy.

INTERNATIONAL TAX c£13,000
Are you currently in the corporate tax department of a professional firm? Whether newly or part qualified a leading company in the entertainment field can offer you a unique opportunity to gain excellent international experience. You will be involved in both tax planning and administration for countries worldwide. Amsterdam.

FINANCE DIRECTOR c£12,000 + Car
Ready for a full charge role? If you're a qualified ACA/ACCA, aged 25-35, with broad based experience, you could make your mark with this expanding import/distribution outlet. Reporting directly to the Chairman, you will keep a tight rein on cashflow and develop the already computerised systems. W. End.

ESTABLISHED COMPANY
seek self motivated agents of impeccable character. Commission 10% plus varying 300-600 per sale. Send detailed CV in strict confidence to:
Box A7772, Financial Times
10 Cannon Street, EC4P 4BY.

Group Audit Controller

c£15,000 plus car

A major retail Group with an enviable record of profit and growth over the last five years has decided to conduct a more searching examination of its trading divisions.

The task is to review existing store systems and to devise and implement principles and procedures relevant to the needs of the 1980's.

Responsibility will be to the Group Finance Director. The in-comer will inherit a team of two dozen auditors who, to minimise travel, are spread over locations in England, Scotland and Wales.

The requirement is for a chartered accountant who qualified with one of the larger firms, who is strong on systems design and who has a robust personality.

Age in the thirties. Salary negotiable around £15,000 plus car, BUPA and staff discount. Location a residential district to the South East of London.

Please write in confidence for a description of the job and an application form to David Prosser, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY mentioning MCS/3921.

Price Waterhouse Associates

Private Clients

Fund Management

c. £15/20,000

Our client, a major stockbroker, has a positive reputation for handling a substantial up-market private client business with flair and distinction. They run a largely discretionary business having a full range of related activities including unit trusts etc. They employ around three hundred people in total.

They seek a person with a minimum of five years experience to look after the day-to-day running of a substantial section of discretionary and non-discretionary business. Age is not important but will be in the broad range 28-42. Personality, background and the ability to develop business in the long term are of key importance.

Basic salary £10,000/£12,000 + Bonus etc. There is scope for Business Introduction and further development towards partnership.

Please write to Digby Dodd at Overton Shirley and Barry, (Management Consultants), 2nd Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884. Please state any firms in which you are not interested.

Overton Shirley and Barry OSB

ASSISTANT MANAGER INTERNATIONAL FUND

An overseas group is seeking an assistant to the director in charge of its international fund management company. The person should have some knowledge of currency and equity portfolios and possibly some experience in investment operations. A degree level of education is required. Initially the successful applicant will be based in London for a few months pending transfer to the company's French office. Full details of education and business experience should be sent to:

Box A7782, Financial Times
10 Cannon Street, EC4P 4BY

FINANCIAL CONTROLLER

A service industry company with its headquarters in Dublin is seeking an energetic individual to be responsible for the control of all financial and accounting matters to include budgeting, banking, receivables, financial analysis, data processing and management controls and audits. He/she will head up a team of 25.

Candidates, preferably aged between 30 and 40, must hold a professional accounting qualification and should have had experience in a large public accounting organisation plus 2-3 years' industrial or commercial background involving exposure to large volume transactions and tight reporting deadlines. An excellent negotiable salary is offered together with a full range of benefits including a company car.

In the first instance, please write with full personal and career details, quoting reference number 748, to the Confidential Reply Manager, T.G. Scott & Sons Limited, 3032 Southampton Street, London, WC2E 7HR.

Applications will be forwarded to our client direct and treated in the strictest confidence, therefore companies in which you are not interested should be listed separately.

EUROBONDS To £10,000

The Japanese subsidiary of this merchant bank is currently seeking an administrator with a proven track record within this field. You will be involved in all aspects of trader back-up, settlement and client accounts. Age 25/40.

Please contact us for further details.

Robert Milne
01-638 4381

PORTMAN RECRUITMENT SERVICES

Finance Director University of Aberdeen

£20,000 plus benefits

The University of Aberdeen seeks a Director of outstanding calibre who recognises and possesses the personal skills necessary for working successfully with both academic and administrative staff.

Reporting to the Secretary, responsibility is to manage the finance section and related DP facilities. Strengthening controls, and advising on financial policy and planning will be major tasks. Extension of computer activities will add to the challenge.

Candidates must be qualified accountants, probably aged 37-50, with substantial experience in financial management,

computerised systems and, preferably committee work. A practical, imaginative approach to problem solving is required, together with commercial acumen, enthusiasm, tact and determination.

Please write with full career and personal details to Geoffrey Thiel, Adviser to the University, quoting reference 1035/FT on both envelope and letter.

**Deloitte
Haskins + Sells**
Management Consultants

128 Queen Victoria Street, London EC4P 4JX

BUSINESS DEVELOPMENT MANAGER UNIT TRUSTS · HANTS · Package £15k+car

Essential requirements are for a professional and entrepreneurial Manager with around 10 years' experience in both the creative and technical fields of Unit Trusts. Strong evidence of initiative, leadership and communication skills is vital in view of the key role of this new position.

Generous benefits include: Car, mortgage subsidy, free life insurance, pension, profit-sharing scheme and valuable relocation package.

For further details and an application form please contact:

Alan Willis,
Personnel Manager,
P.O. Box 3,
Keens House,
Andover, Hampshire.
Tel. (0264) 62188
Ext. 325



INVESTMENT ECONOMIST

Amex Bank Limited, the Investment subsidiary of American Express Bank, is seeking an Economist to join its Investment Services Department, based in City of London.

Applicants will be expected to support an Investment Management Group with a significant presence in the international money and capital markets. They will be required to identify and comment on investment opportunities, with particular emphasis on currency and interest rates analysis. An ability to communicate investment and advice to the Bank and its clients is important.

Suitable applicants will probably be in the age group 22/25 and will have a good degree in economics, preferably with post-graduate experience. A second language would be advantageous.

Please apply in writing giving full particulars, to:

The Manager
Clients' Investment Services
AMEX BANK LIMITED
120, Moorgate
London EC2P 2JY



Treasury consultancy

London based, to £17,000+

To meet the increasing demand from our clients, we are expanding our Treasury Consulting Group and are seeking outstanding candidates who are looking for wider experience and further challenges.

Treasury Consulting is a specialist sector within the Financial Planning and Systems Group, a major component of our management and economic consultancy practice - one of the UK's largest. It involves:

- studies to determine the effectiveness and scope for improvement of corporate treasury functions
- development and implementation of integrated financial and treasury/cash management information systems for both UK and international environments
- wide-ranging management and economic studies assignments working in conjunction with consultants of other disciplines including marketing, economics, EDP and production.

You must have at least two years' experience of the treasury function in a major organisation and an understanding of international treasury operations; have a flexible, enquiring and creative but practical mind; and the will to succeed. Ideally, you will be a qualified accountant, aged 28-33 and a graduate. There will be travel in the UK and opportunities for short term travel overseas.

Resumes, including a daytime telephone number to Octavia Jennings, Executive Selection Division, quoting Ref. F20/65.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

Shelley House, Noble Street
London EC2V 7DQ

U.S. EQUITIES

Investment Assistant

Our client wishes to recruit a young person to work in an active international equity department, assisting the U.S. equity fund managers, with a view to progressing to fund management within a couple of years.

The ideal candidate will be aged early to mid-twenties, with a degree or professional qualification and with one or two years' experience of investment research, although not necessarily internationally orientated. The job will involve the preparation of analytical reports on U.S. equities, statistical work and general fund management support. Progression could be fairly quick.

Please write to:
Box No. 4232, c/o Ezel Advertising
Hazlitt House, 4, Bowyer Street
London, EC4

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Banking Appointments

ACCOUNTS
Salary: c. £7,500
A small, but rapidly expanding international merchant bank will require an experienced banking accounts person to take control of the entire accounting function.

The ideal candidate will have the potential to take on more responsibility as the bank grows. Age 23-26.

Please contact David Little

BRANCH MANAGER(S)
An interesting and challenging opportunity has arisen with a developing British bank, to manage one of their new branches. We would expect the successful candidate to have: full A.I.B. several years branch banking experience and presently grade IV or V.

This opportunity is in the London area, there is also the possibility of taking over a branch in Wiltshire. Age 27-30.

Please contact Paul Trumble

YOUNG ACCOUNTANT; ACA
Salary: c. £10,000 p.a.
A successfully leasing company, seek a well motivated and ambitious, recently qualified ACA.

Initially this is for training in the more technical aspects of leasing, but affords the definite opportunity for a marketing role at a later date. Age 24-30.

Please contact Brian Gooch

Jonathan Wren BANK RECRUITMENT CONSULTANTS
170 Bishopsgate - London EC2M 4LX • 01 623 1256

A service industry company with its Headquarters in Dublin is seeking an energetic individual to be responsible for the control of all financial and accounting matters to include budgeting, banking, receivables, financial analysis, data processing and management controls and audits. He/she will head up a team of 25.

Candidates, preferably aged between 30 and 40, must hold a professional accounting qualification and should have had experience in a large public accounting organisation plus 2-3 years' industrial or commercial background involving exposure to large volume transactions and tight reporting deadlines.

An excellent negotiable salary is offered together with a full range of benefits including a company car.

In the first instance, please write with full personal and career details, quoting reference number 748, to the Confidential Reply Manager, T.G. Scott & Sons Limited, 3032 Southampton Street, London, WC2E 7HR.

Applications will be forwarded to our client direct and treated in the strictest confidence, therefore companies in which you are not interested should be listed separately.

Opportunity to develop into general management with a leading public group.

FINANCE DIRECTOR

West Country

Our client, a major food group, has recently undergone extensive management restructuring to create a more dynamic and competitive approach within the market place.

As part of the restructuring programme, they now wish to recruit an experienced Finance Director with the necessary management, financial and personal skills to participate in, and contribute to, the management and further development of the group.

The successful applicant will work in close liaison with the Managing Director on all matters of commercial policy and will therefore need to be able to demonstrate a successful career record to date. An integral part of his/her role will be to assist the Managing Director in the development of corporate strategies and the longer range business plans necessary for their implementation.

The level of appointment is such that the individual's personal qualities will be of equal importance to his/her technical skills. Essential requirements are a professional accounting qualification and experience of manufacturing and marketing activities. Knowledge of export/international operations and an understanding of economics would be an added advantage.

In the first instance, write enclosing your curriculum vitae to Richard Norman, F.C.A. or Paul Carvoso, M.A. A.C.A. at our London address quoting reference number 3573.

410 Strand FREEPOST London WC2R 0BR.
Tel: 01-838 9501
26 West Nile Street FREEPOST Glasgow G1 2BR.
Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744.

DOUGLAS LAMBROS
Douglas Lambros Associates Limited
Accountancy & Management
Recruitment Consultants



Banking

International Energy Bank Limited, which is owned by major international banking institutions, is growing. The Bank provides a range of financial services, including advisory services, to clients operating in the energy sector in many countries.

The Bank can offer interesting and rewarding career opportunities to men and women of the highest calibre with relevant experience in banking, merchant banking or the financial sector of the energy industries. Successful candidates should exhibit financial skills and marketing ability. The ability to communicate effectively and accurately at all levels is vital.

Initial appointments will be at middle management or senior analyst level, depending upon experience. Career development will be supported by continuing training.

Remuneration will be at levels which will be attractive to suitably qualified candidates, together with benefits which include concessionary mortgage facilities and non-contributory pension.

The basic requirements are:

Managers

A sound banking background with first hand experience of project finance, corporate lending or financial advisory tasks. Consideration will also be given to applicants with suitable experience gained within the energy sector, including engineers with experience of project evaluation, budgeting and control. Candidates must be numerate, have a good educational background, preferably with a recognised degree or an equivalent professional qualification in law, accounting or other relevant fields, together with reasonable fluency in at least one foreign language.

Applications for these positions, which will involve substantial travel, are invited from persons aged between 28 to 34 years and with 3 to 6 years experience.

Senior Analysts

Applicants, in the age range of 24 to 28 years, and preferably with a graduate, business school or professional background, should have undertaken formal training in credit analysis and have had a minimum of 18 months practical experience. Successful candidates must also demonstrate the potential to assume managerial responsibility within two years.

Applications, including a curriculum vitae, should be submitted to: D.C. Jones, Executive Vice President, International Energy Bank Ltd, Winchester House, 100 Old Broad Street, London EC2M 1BE



International Energy Bank Limited

Managing Director of development capital company

London

c. £30,000 + car

This key appointment is an exciting opportunity to lead a small team in a recently formed £10m development capital company, owned by financial institutions. There is an existing profitable portfolio and adequate funds for further investment. The successful candidate will have several years' experience in this specialist field, will be ideally aged 38-50 and currently earning in excess of £20,000. A professional

qualification or degree, and industrial management experience are desirable. Write with full personal and career details to the address below, quoting ref. R2716/T on the envelope. Your application will be forwarded directly to the client unopened, unless marked for the attention of our Security Manager with a note of companies to which it should not be sent. Initial interviews will be conducted by the client.

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27674



A member of PA International

International Banking

London Branch of highly successful International Bank requires energetic person to assist and report to Senior Officer—International Department.

The successful candidate will probably be aged 25-35 and will be familiar with a wide range of Commercial banking activities including Correspondent banking, marketing, Money Market, Foreign Exchange, International loans and loan documentation.

Languages an advantage.

Salary negotiable plus fringe benefits.

Apply to Mike Pope & Associates
1/2 Gracechurch Street
London EC3V 0DD

FINANCIAL CONTROLLER

SPECIALISED TRAVEL GROUP
West End, Over 45. Up to £15,000 + car

This specialised tour operating group has through acquisition and development created a unique position in the travel market. The requirement is to take active and incisive control of the group's financial affairs. Particular emphasis will be laid on presenting the Board with clear and comprehensive financial information. The successful candidate must be a qualified accountant with substantial commercial and administrative experience who would be attracted to a small, entrepreneurial group.

Please apply in confidence to I. H. Willis:
IAN WILLIS ASSOCIATES LTD.
Executive Selection Consultants
16 Regency Street, London SW1P 4DD.
Tel: 01-821 6543 or 821 6229.

Holman, Fenwick & Willan

COMMERCIAL LITIGATION

Large City firm practising in all branches of shipping law have vacancy for solicitor, or barrister wishing to transfer from bar, as assistant to partners specialising in commercial litigation arising in connection with shipping matters and marine insurance. Recently qualified candidates will be considered. Congenial offices and opportunity for foreign travel. This vacancy will be attractive to able, hard working and ambitious candidates seeking a long-term career in this branch of the law.

Write with c.v. to:
HOLMAN, FENWICK & WILLAN
Marlow House
Lloyds Avenue, London EC3N 3AL
(Ref: IMM/447)

Chartered Accountant for a senior corporate financial accounting role

Glaxo Operations UK Limited is a principal UK operating company of the Glaxo group, a leading international pharmaceutical group with a successful research record in many therapeutic areas.

Glaxo Operations is the largest selling ethical pharmaceutical company in the UK, but at the same time, the majority of our manufacturing output is exported. The finance function at the Company's Head Office at Greenford, Middlesex provides a complete range of accounting services for the Company and for a number of other UK Glaxo companies, including the Research company. The activities of these various companies cover numerous locations and provide employment for some 12,000 people in the UK. Necessarily, the accounting systems are complex and highly computerised, and currently extensive developments are in hand as computer facilities are upgraded and extended.

We now seek an outstanding professional who will become a senior member of our Financial Accounting team at Greenford and play a leading role in managing and developing the Company's accounting systems.

Our specification for the individual we seek indicates candidates of the highest calibre. He/she will have a successful scholastic record with a university degree, will have qualified as a chartered accountant and have worked for one of the major practices with adequate senior post-qualification experience in the corporate field.

He/she must be technically competent, professionally up to date, articulate and able to communicate at all levels, both verbally and in writing. He/she will be capable of thinking clearly and deeply, but will also be hard-working, enthusiastic and ambitious, with the potential to assume high responsibilities in time.

The immediate remuneration package will be attractive, including London weighting, productivity and profit-related bonuses and a non-contributory pension scheme.

If you think you meet our requirements, please write to me, Alan Winn, Site Personnel Manager, Glaxo Operations UK Limited, Greenford Road, Greenford, Middlesex, UB6 0HE, quoting ref. AW/233.

Glaxo Operations UK LIMITED

ASSISTANT ACCOUNTANT LIVERPOOL— Minimum £11,000

into published accounts.

Essentially, we are seeking an innovative person with positive leadership qualities. Someone in the 28-32 age range, qualified to A.C.C.A. or I.C.A. level, supported by experience within the Broker, Lloyd or Company Insurance or Reinsurance market.

This is an excellent career development opportunity, leading eventually to a wider involvement within the Group's financial operation.

In return we offer a first class benefits package totally in keeping with the expectations of this position. This includes low interest mortgage facilities, pension scheme and generous relocation assistance where appropriate.

To apply, please send full curriculum vitae to: Mr. H. Broomehead, Group Personnel Manager, Royal Insurance, P.O. Box 144, New Hall Place, Liverpool, L69 3EN



Young Law Graduate

Learn about Eurocurrency Lending

As a law graduate, looking for the right opening in International Banking, you will welcome this opportunity to join a successful Consortium Bank in London.

Joining a hand-picked team, you will make a contribution to reviewing/formulating loan agreements and drafting documents for submission to senior management. You will be expected to take an active part in business promotion.

You can anticipate a salary c.£5,500 plus.

all the usual benefits associated with a major bank including annual bonus, mortgage subsidy, overtime, BUPA etc. Prospects of further advancement are excellent.

Are you conscientious, adaptable and ambitious? Then, telephone or preferably write to Mark Lockyer, Cripps, Sears & Associates (Personnel Consultants), 65-69 High Holborn, London WC1V 6JL. Tel: 01-404 5701 (24 hours).

Cripps, Sears

BUSINESS DEVELOPMENT

A major Brazilian Bank in London is expanding its international business development activity. It is seeking, therefore, to recruit a business development officer who should be in the 25-35 age group and have had at least 3-8 years' banking experience. Candidates are expected to possess initiative and ambition and the position offers considerable scope for advancement within the Bank's Group.

The post is London-based but the successful candidate will be required to visit companies in the United Kingdom and in Europe. A working knowledge of French or Portuguese will be an advantage.

The Bank offers competitive salaries. Applications which will be treated in strictest confidence should be sent to Box A771, Financial Times, 10 Cannon Street, EC4P 4BY.

EUROBOND TRADER Amex Bank Limited

We need a keen individual with knowledge of Euro Securities and a readiness to learn, to strengthen our trading operation in LONDON.

Excellent salary with usual Bank fringe benefits.

Please apply in writing to:

Mr. E. J. Ralphs
Assistant Vice-President—Personnel
AMEX BANK LIMITED
Voyager House
253/257 High Street North
Poole BH15 1DW



Group Financial Analysis

London under 30

Our client seeks to strengthen the central finance function of this engineering conglomerate by appointing two able financial analysts each reporting to the Group Financial Controller. The group has moved steadily towards more sophisticated financial analysis and control under the influence of top management well versed in the best financial practice.

Candidates will have had a sound grounding in financial analysis, and yet be willing and able to work initially with data from traditional accounting systems. A practical background in works or cost accounting or systems development could be useful. People of the ability required are likely to be under 30, qualified accountants or have MBAs with finance as a speciality. Salary will be in a range to £15,000.

Please write briefly, in strict confidence, explaining why we should consider you. Quote reference 405/FT, and mailto: John Courtis and Partners, 78 Wigmore Street, London W1H 9DQ.

**John Courtis
and Partners ...**

Controller Operations Manager

**International Investment
Belgravia c. £22,000+substantial benefits**

This new company has excellent potential in servicing specialised sectors of investment banking. Strongly funded, it will advise its offshore parent on equity investments, syndications and real estate opportunities on an international scale. The objective is for ambitious growth leading to becoming a significant force in international finance.

As part of a professional senior management team, the job is to set up and manage a high calibre, responsive back-up service. Taking full responsibility for accounting, personnel and administration, there will be involvement with system development and multi-currency activities. Beyond this there will be opportunity for participation in investment decisions.

Candidates must be Chartered Accountants, aged mid to late thirties. They will be truly professional with high technical and personal standards. Successful relevant experience in merchant banking or other City environments would be an advantage. Creativity, maturity and flexibility are prerequisites for success.

Please reply in confidence giving concise career and personal details and quoting Ref. ER527/FT to I.D. Tomlinson, Executive Selection.



Arthur Young Management Services
Rolls House, 7 Rolls Buildings
Fetter Lane, London EC4A 1NL

A member of the AMSA Group in Europe
and of Arthur Young International

Manager, Accounting Services

Swindon

**c.£20,000+car
and substantial benefits**

A well known and long established national retail organisation is looking for an exceptionally able accountant to manage the large and sophisticated accounting services function of its retail group. Reporting to the Divisional Director, the person appointed will be aged 37-45, a chartered accountant with a good degree and with several years' experience at senior level in large well run retail organisations. An understanding of highly developed computer systems and the ability to motivate staff are essential.

An attractive compensation package will be negotiated and future prospects are excellent.

For an application form, please write in confidence to M.R.P. Blanckenhagen, 165 Queen Victoria Street, London EC4V 3PD, showing how you meet the specifications for this appointment and quoting reference HHS/...



Peat Marwick, Mitchell & Co.
Executive Selection Division

Investment Analyst Major Institution

Our client, a leading institution in the City with funds in many markets, seeks an Analyst of high calibre who wishes to specialize in the Japanese market.

The successful candidate will be a graduate aged 22 to 25 with a sound record of investment research gained over one to three years within a Stockbroker or institution. Knowledge of the Japanese market would be an asset but proven analytical ability and a keen interest in Japan are more important.

Working closely with the fund managers the position involves taking over responsibility for the coverage of the Japanese market and contributing recommendations towards the management of the fund.

The remunerative package, of salary plus benefits, will be attractive to the right individual.

Please contact Anthony Innes or Stephen Embleton, who will treat all enquiries in the strictest of confidence.

Stephens Associates

International Recruitment Consultants

44 Carter Lane, London EC4V 5BX. Tel: 01-234 7307

Group Accountant

around £15,000 plus car

This senior accounting post at the centre of a major publicly quoted group of companies encompasses monthly and year end consolidations, taxation, involvement with treasury matters and the effective operation of a small Head Office Accounts Department. Reporting to the Financial Director, the Group Accountant will also carry out the important task of monitoring and interpreting the financial performance of UK and overseas subsidiaries.

Qualified accountants, ideally aged 30 to 35, will need to have supplemented their professional training with industrial experience. Familiarity with accounting standards, auditing techniques and consolidations is essential. Candidates, of either sex, will have already indicated their business acumen

PA Personnel Services

Norwich Union House, 73/79 King Street, Manchester M2 2IL. Tel: 061 236 4531



A member of PA International

Gross Fund Manager

c. £20,000+ Benefits

A leading Accepting House is seeking a highly ambitious individual of outstanding calibre to assume a major role in the management of gross funds.

The successful candidate will be a graduate, aged between 27 and 32, with at least two years' experience of fund management with a major stockbroker or financial institution. A good knowledge of UK markets is essential.

This is a challenging position which should appeal to someone with a strong personality, a sense of humour and the confidence to achieve a high standard of performance. Prospects for promotion are excellent.

Please contact Philippa Rose

Philippa Rose & Partners Limited

18 Eldon Street
London EC2M 7LA



Telephone:
01-588 5196

ASSISTANT INVESTMENT MANAGER

c. £12,000

City of London
NEM is a forward thinking insurance Company with ambitious plans for further development. Investment plays a vital part in our operations and there is now an opportunity for an Assistant Investment Manager to join a professional team based at Mitre Square, London. The position calls for a graduate having experience in overseas markets and Eurobonds and possessing a high level of business flair and commercial acumen. The successful person, male or female, as part of the investment team, will be responsible for overseas investments including UK and offshore funds. We are offering a competitive package including salary in the region indicated, advantageous mortgage facilities and non-contributory pension scheme. Please apply with full CV to:

Ian R. Smith, Assistant Manager (Personnel),
NEM BUSINESS SERVICES LIMITED, NEM House,
Station Road,
Swindon SN1 1DF.

Tel: Swindon (0793) 40297.



FAR EAST STOCKBROKING

Bone Fitzgerald & Co. Limited are seeking a highly motivated self-starter for their Hong Kong office, preceded by a period at their London office.

This position may appeal to a successful UK Institutional Sales Executive seeking the opportunity of developing his/her skills in a stimulating and challenging environment.

Telephone or write to:

Andrew Oliver, Bone Fitzgerald & Co. Limited
85 London Wall, London EC2 01-588 4962

AMBITION GRADE IV'S

Expanding subsidiary of major international group seeks experienced staff for UK lending business

Contact: Jack Shebson, Company Secretary

BANK LEUMI (U.K.) LTD.
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c. £15,000 - £16,000

Well established progressive British computer organisation need a professional executive with good City background and potential sales ability—high basic salary, guaranteed earnings and excellent training for the successful candidate. For further information call Pamela Hills on 01-628 2651.

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COMPANY ACCOUNTANT

Our Group of Companies is heavily involved in Procurement, Recruitment, Shipping, Travel and Services for Major Clients, on a world-wide basis, making full use of computer facilities. We now need a Company Accountant responsible direct to the Managing Director, for all financial corporate controls and systems throughout the operating units whose Accountants will report to him.

Suitable candidates will be young, dynamic, qualified Chartered Accountants with indepth commercial experience, involved with large financial function in a similar group. Experience of computerised systems will be an asset. We will offer the successful candidate excellent contract conditions with a salary of c.£12,000 p.a. If you have the experience and would like to join a progressive and expanding organisation, please send full detailed C.V. and copies of qualifications, references, etc. (quote ref no HO:1) to:

D G M McCall Managing Director
KAL Enterprises (UK) Limited
40 Upper Brook Street London W1Y 1PF

RESEARCH ASSISTANT

INTERNATIONAL FIRM OF SURVEYORS AND VALUERS
SEEK AN ASSISTANT TO WORK WITH THE
RESEARCH ANALYST

1. Includes helping with and carrying out research into all aspects of the property market in a recently formed research section.
2. Previous general secretarial skills for research analyst.
3. Provide help in identifying and locating information required by the research staff.

QUALIFICATION
A university degree in economics, geography or planning or equivalent professional or business diploma, and typical proficiency past experience in an applied research position in similar fields would be an advantage.

SALARY
Will be commensurate with qualifications and skills of the successful candidate.
Apply with c.v. to Ref: M.T.
SAVILLS, 20 Grosvenor Hill, Berkeley Square, London W1

Lawyer Merchant Banking

Standard Chartered Merchant Bank Limited, a wholly-owned subsidiary of Standard Chartered Bank PLC, Britain's biggest independent international bank, has a vacancy for a commercially-minded lawyer in its expanding International Project Finance Division. The Division is responsible for arranging financing for major capital projects worldwide.

The successful candidate will be expected to integrate with the new business team in the preparation of loan documentation and the structuring of complex financial transactions. As a minimum, candidates will have had at least three years post-qualification experience in commercial law with a major firm of City solicitors.

An attractive salary, substantial fringe benefits and good career prospects are offered.

Written applications, with a full curriculum vitae, should be sent in confidence to:

The Personnel Manager,
Standard Chartered Merchant Bank Limited,
33-36 Gracechurch Street,
London EC3V 0AX.

Standard Chartered Merchant Bank

Financial Controller Precision Engineering to £14,500 p.a.

Located in North East London, this profitable, 100-strong precision engineering company's management team have just completed a management buy-out from the parent group, which hitherto provided accounting services. To complete the team a financial controller is required.

The company is a substantial exporter, and has a range of products unique to the U.K. Duties embrace full control of the function in all aspects, particularly management accounting and company secretarial duties.

Candidates aged up to 40 should be qualified accountants, preferably A.C.M.A., with mature experience of the function in light engineering/manufacturing.

Starting salary to £14,500 p.a., plus car and benefits.

Excellent prospects of Board appointment.

This appointment is open to both male and female candidates who should send adequate particulars initially, in confidence, to S. W. J. Simpson

Spicer and Pepler Management Consultants
St Mary Axe House, 56-60 St Mary Axe
London EC3A 8BJ

CORPORATE FINANCE ATTRACTIVE REMUNERATION PACKAGE WITH USUAL BANKING BENEFITS

Several of our Accepting House clients are seeking additional executives for their Corporate Finance Departments. Applicants should be graduate Chartered Accountants or Solicitors aged between 25 and 32. Post-qualifying experience of investigations or corporate tax would be an advantage.

Please telephone Peter Lathem

Jonathan Wren
BANK RECRUITMENT CONSULTANTS
170 Bishopsgate, London EC2M 4LY. Tel: 01-223 7266

John is 150

International Appointments

BANKING MANAGER

Saudi Arabia £25,000 + tax free

Leading Telecommunications Group

Our Client is the leading telecommunications company in Saudi Arabia enjoying spectacular growth since its inception.

To sustain its projected development, the current and urgent requirement is for a senior banker to assume responsibility for all the company's banking and treasury activities, including cash flow co-ordination and funding.

Candidates, probably in the age range 38/45, will possess a strong background in commercial or international banking with experience of foreign exchange, credit and guarantee facilities.

This newly-created position is offered on the basis of a 2 year renewable contract and is accompanied by a very favourable salary and expatriate benefits to match.

Contact Norman Philpot in confidence on 01-248 3812

NPA Middle East Recruitment

60 Cheapside, London EC2. Telephone 01-248 3312 3 4 5

LEADING FINANCIAL INSTITUTION IN SAUDI ARABIA SEEKS

Chief Accountant / Operations Manager

Minimum 12 years banking experience with emphasis on general operations to include foreign exchange settlements, documentary credits and bills, guarantees and loan administration. General familiarity with data processing regional and multi-branch banking.

Foreign Exchange Settlements Supervisor

Reporting to chief accountant, applicants to have good understanding of all aspects of spot and forward foreign exchange dealing and have at least three years' experience in settlements as well as four or five years general operations experience.

Loans And Bills Supervisor

Reporting to chief accountant, responsible for loan administration, to include syndicated loans, advances, documentary credits and guarantees. Applicants should have at least eight years' experience in the above areas.

Tax-free salaries, free accommodation and an attractive benefits package will be offered to successful applicants.

Please reply in confidence to:

Mr. Alan Wood,
8, Crosby Square, London EC3A 6AN.

All interviews will be held in London.

GENERAL MANAGER FINANCE COMPANY Middle East

A leading finance company owned by major Arab financial and government institutions in the Gulf States requires a General Manager for a newly established joint venture operation.

Responsibilities include market development with concentration on the construction, transportation and petroleum industries. Previous experience in equipment financing, leasing or hire purchase, credit evaluation and marketing is essential.

As the company is a dynamic and rapidly expanding organisation, opportunities for further advancement are excellent.

Compensation includes a tax free salary of US\$55,000 per annum plus generous bonus and usual fringe benefits.

Please send replies in confidence to: Box A.7770
Financial Times, 10, Cannon Street, EC4P 4BY

Financial Directors (DESIGNATE)

Botswana and Zimbabwe

Multi Construction & Engineering Limited (MCE) is an independent building and civil engineering group with diverse operations in Britain, the USA, Australia and the world's developing countries.

Owing to a phenomenal growth rate, we now seek Financial Managers for two operating companies (construction and plastics industries) located in Botswana and Zimbabwe, respectively. In both cases, the full spectrum of financial management responsibilities is involved.

Applicants must be qualified, experienced Accountants under 40 with, ideally, a knowledge of the construction industry.



In return we offer a generous remuneration package including free air passages for the appointee and immediate dependents, relocation and settling-in allowances, company car etc. Both countries provide good schooling together with outstanding recreational facilities with the accent on outdoor pursuits.

Additionally, board appointments are available on successful completion of initial period. Please send full personal and career details (including phone number and, if possible, a recent photograph) in confidence to: Mr. M. P. Douglas, Multi Construction (UK) Limited, Roberts House, 59 Durnford Road, Wimbledon, London SW19 8HX, where interviews will be conducted.

Scotiabank

CAYMAN ISLANDS

require a

Qualified Accountant and an Administrator

for their Insurance Services Division

THE ACCOUNTANT. This is a management position reporting to the Manager—Insurance Services. The successful applicant will be responsible for the preparation of the financial statements of insurance companies under management and the co-ordinating of accounting activities in the Insurance Services Division. Applications will be entertained only from those persons holding a recognised accounting qualification and having experience of compiling or auditing insurance company accounts. Salary will be according to experience but not less than £17,500 p.a. tax free.

THE ADMINISTRATOR. The applicant must have a minimum of five years' experience in insurance, banking or company secretarial fields and hold A.I.B., A.C.L.S., A.C.L.I. or similar qualification. The salary will be not less than £15,000 p.a. tax free.

Additional benefits applicable to both positions include pension funds, group life insurance, medical plans, four weeks' annual leave with air fares paid to U.K. and relocation allowance.

Interviews will be held in London, or other cities if necessary, in March/April but in the first instance applications to include full details of qualifications and previous experience should be sent airmail to the Managing Director, The Bank of Nova Scotia Trust Company (Cayman) Limited, P.O. Box 501, Grand Cayman, British West Indies.

Our client is a major international petrochemical group. Their offices based in Switzerland, as well as their offices throughout Europe require to fill several extremely important positions:

DIRECTOR OF SALES

For this key position, candidates should have a university degree or equivalent in chemistry or chemical engineering, and at least ten years experience preferably acquired with a major international chemical company. He will be responsible for the sales and marketing of a product worth one billion dollars. As a key member of the marketing organization, he will report directly to the Vice President—Marketing. Outstanding abilities in motivating a team and in the organization and control of a European network of sales offices are required. A remuneration package commensurate with this responsible position will be offered to the successful candidate. For this Swiss-based position preference will be given to Swiss nationals or holders of a valid Swiss work permit.

PRODUCT MARKETING MANAGERS

Several highly motivated executives are required to take responsibility for a range of petrochemical products. Reporting to the Marketing Director, candidates should have a degree in chemistry or chemical engineering and have at least ten years' experience, preferably with a leading international company.

An attractive remuneration package and outstanding career prospects will be offered to successful candidates.

Preference is given to Swiss nationals or holders of a valid Swiss work permit.

SALES PROFESSIONALS

As a result of the extensive expansion program of its sales offices network, covering all major European cities, the group currently has over 200 sales offices throughout Europe. Based in these cities as either Regional Sales Managers or Regional Sales Representatives, they should have acquired a sound experience with a petrochemical or a chemical multi-national group. An attractive remuneration package is offered in each country.

Applications (including c.v. and photograph) should be sent to: Mr. Alan Hazlewood, Freeman Fox & Partners, 24 Fitzroy Street, P.O. Box W1A 1AT, LONDON W1A 1AT, ENGLAND, who will transmit confidentially, under ref. BBL2.

FINANCIAL CONTROLLER HONG KONG

c.£17,000

We are a long-established firm of Civil Engineering Consultants. Our Hong Kong operation currently employs more than 200 staff and is expanding.

We need a qualified accountant to take overall control of financial and budgeting matters and also the personnel and administrative functions.

You should be aged between 28 and 34 and have experience in commercial organisations using project costing techniques.

The successful applicant MUST be qualified either ACA or ACCA.

Benefits include accommodation (or allowance), six weeks' annual leave with paid home trips, pension scheme etc.

Please write with full details of your qualifications and experience to Alan Hazlewood, Staff Officer, Freeman Fox & Partners, 25 Victoria Street (South Block), London SW1H 0EX.

**Freeman
Fox &
Partners**

INVESTMENT MANAGER KUWAIT

A leading Kuwait-based Investment Company with interests and affiliates worldwide requires for its head office an Investment Manager.

The successful candidate will, preferably, be aged 30-45, with at least 5 years' experience and a proven track record in Real Estate and related Investment activities.

A sound knowledge of, and background in, the American and European markets would be a distinct advantage.

A tax-free salary in the range of U.S.\$45,000 (negotiable) plus a generous benefits package is offered.

Please send CV in strictest confidence to:

Box A7767, Financial Times,

10 Cannon Street, EC4P 4BY.

Hoggett Bowers

Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

محللون للشؤون المالية

مرببات عالية وامتيازات كاملة. إن عملياتنا مؤسسة كبرى متشرذة في إطار عديد لها نشاطات تجارية في جميع أنحاء العالم، يصل رقم مبيعاتها حوالي 5 مليارات دولار. وقد ادت حركة التوسيع والتغيرات داخل المجموعة الى خلق عدد من الفروع.

مطلوب استثمارات مرببات عالية الائتمان بسوق السندات المالية للكويت/ الخليج، وسوق العقارات الكويتية، والسياسات الضريبية والمالية والسياسية للحكومة، واسواق البضائع والمعادن، وعلاقتها بالنشاطات التجارية التقليدية الحالية. ويتوفر تحويلات لهذه النشاطات والتقديرات والتوصيات التي تساعد الإدارة على اتخاذ القرارات فيما يتعلق بالاستثمارات الجديدة، حتى ولو تعارضت هذه مع التكثير السادس.

مطلوب للمراقبات المالية متقدمو عن اعداد الميزانيات وأثبات صلاحيتها، وتحليل الاعمال السابقة والقادمة وتفسيرها، وتحليل المشاريع، والتخطيط لاجهالي الارباح المتوقعة والمبالغ المتوقعة مواجهة هبوط القيمة، وتطوير انظمة حاسبة لسلامة الاحتياجات الاعلانية.

مطلوب تقويرات الاعمال متقدمو عن امكانية التغطية وعن الخطط المالية المتعلقة بها.

المتقدمون يكونون مواطنين عرب، اعمارهم دون 35 سنة بصفة تفضيلية. حاملون الشهادات الجامعية في الاقتصاد او إدارة الاعمال، ومتقدمو بمهارات تحليلية متقدمة للغاية ويكونون قد استخدمو التقنيات المتقدمة. كما يجب ان يتقدمو بمقدرات عرض متواترة وان يجدوا لغتين الانجليزية والعربية لان العمل الشفهي والكتابية سوف يتم بكلتا اللغتين.

تتفتح الشركة بسمعة عالية من حيث التطور في المجال الاداري، وستعطي الفضولية للمتقدمين القادرین على القيادة من فرض التقدم في العمل التي سوف توفر.

يجب ارسال البيانات عن سيرة الحياة الشخصية والمهنية مكتوبة بالإنجليزية الى:

Nigel Lilley,
Hoggett Bowers Selection Ltd.,
Sutherland House,
5/6 Argyll Street,
London W1E 6EZ, England

مع ذكر رقم الاشارة : Ref. 22307

سوق يعقد مسترلي مقابلات في اطار مختارة خلال شهر مارس (آذار)، ويمكن الاتصال به هنا:

DELRAY G Attn. HOGBOW 262 ٨٤٧٢٤ ٦٨٥٢ ٢٣٢ ٠١

على رقم ٢٣٢ ٦٨٥٢ ٨٤٧٢٤ ٠١ وبالتيكين YYVY.

FINANCIAL CONTROLLER-KUWAIT

CONSTRUCTION
INDUSTRY

UP TO £30,000
+ BENEFITS

Musaad Al-Saleh and Sons Limited is a Kuwaiti construction company engaged in major contracts in Kuwait and the Gulf. The company is expanding rapidly and is seeking a Senior Financial Controller. Reporting directly to the President of the company, the successful applicant will be responsible for all accountancy and financial functions including budgets, cash flows and improvements in systems.

Applicants should have a university degree or a professional accounting qualification as well as several years accounting experience including periods both in senior financial appointments and in the construction industry. Preference will be given to candidates who have good experience in data processing and some knowledge of Arabic.

The salary is tax free and the package includes furnished accommodation or housing allowance, car and other usual benefits. Contract duration is unlimited. Please send a comprehensive career résumé, including salary history, quoting reference 2047, to G. J. Perkins.

Touche Ross & Co, Management Consultants

Hill House, 1 Little New Street, London EC4A 3TR.

Tel: 01-353 8011.

A member of the Management Consultants Association.



Financial Controller BARBADOS

c.£15,000 + car and benefits

- A prestigious and substantial resort/hotel/apartment complex in Barbados wishes to recruit a young, ambitious, qualified Accountant to act as Financial Controller for its expanding and profitable operations.
- The successful applicant will probably be aged between 25 and 35, either single or married, have a pleasant, outgoing personality, with the ability to liaise at all levels. Experience of the hotel industry, either in the profession or in commerce, would be a major advantage.
- The total benefits package is extremely attractive and is for a two year contract representing an exceptional opportunity to work in a friendly but challenging business environment in a superb location.

Please telephone or write to S.W.J. Adamson FCA, Grosvenor Stewart Limited, Hamilton House, 15 Tilehouse Street, Hitchin, Herts. Tel: Hitchin (0462) 55303.

Grosvenor Stewart
Executive Search and Selection

Financial Directors

(DESIGNATE)

Botswana and Zimbabwe

Multi Construction & Engineering Limited (MCE) is an independent building and civil engineering group with diverse operations in Britain, the USA, Australia and the world's developing countries.

Owing to a phenomenal growth rate, we now seek Financial Managers for two operating companies (construction and plastics industries) located in Botswana and Zimbabwe, respectively. In both cases, the full spectrum of financial management responsibilities is involved.

Applicants must be qualified, experienced Accountants under 40 with, ideally, a knowledge of the construction industry.



BBC 1

TELEVISION

Chris Dunkley: Tonight's Choice

6.40-7.30 am Open University (unif only). 9.05 For Schools, Colleges. 12.30 pm News After Noon. 10.00 Pebbles Mill at One. 1.45 King Rollo. 1.50 Brac-Brac. 2.00 You and Me. 2.15-3.00 For Schools, Colleges. 3.15 Holiday with Clive Michelmore. 3.35 Regional News for England (except London). 3.55 Play School. 4.20 Pixie and Dixie. 4.25 Jackanory. 4.40 Buckleberry Farm and his Friends. 5.05 John Craven's Newsround. 5.10 Blue Peter.

5.40 News.

6.00 Regional News Magazines.

6.25 Nationwide.

6.55 Tomorrow's World.

7.20 Top of the Pops with Dave Lee Travis.

8.00 The Kenny Everett Television Show.

8.30 Cupidore Mr Kent, starring Richard Briers and Hammer Gordon.

9.00 News.

9.25 Shoestring, starring Trevor Eve.

10.15 Question Time with Robin Day.

11.15 Top Sailing (The Freedom Rig).

11.45-11.50 News Headlines.

All IBA Regions as London except at the following times:-

ANGLIA

1.20 pm Anglia News. 2.00 Not for Work. 2.30 Weather. 3.00 4.45 The Adventures of Black Beauty. 4.00 About Anglia. 6.35 Areas. 6.35 Crossroads. 7.00 Basement. 10.30 North Sea Saga. 11.15-11.30 East Midlands. 11.45 Marie Gordon Price in Concert. 12.15 am Last with Luke.

BORDER

1.20 pm Border News. 5.15 University Challenge. 6.00 Lookaround Thursday. 6.35 Crossroads. 7.00 Emmerdale Farm. 7.30 Granada Reports. 8.00 The Big Band Show (Johnny Miller). 11.00 Parents and Teenagers. 11.30 Border News Summary.

CENTRAL

1.20 pm The Young Doctors. 1.20 Central News. 4.20 Sport. 8.15-4.45 Jason of Star Command. 5.15 Hen's Boomer. 6.35 Crossroads. 6.25 Central News. 7.00 Last of the Summer Holiday. Their English. 10.30 Vantura. 11.15 Central News. 11.20 The Late Film: "Minnesota Clay," starring Cameron Mitchell.

CHANNEL

What's On Where and Weather. 3.45 End of Part One. 6.35 Crossroads. 8.00 Channel Report. 8.35 What's On Where. 8.40 On the Water. 7.00 Ban-

(S) Stereo/hifi broadcast

RADIO 1

5.00 am Radio 2. 7.00 Mike Read. 8.00 Simon Barra. 11.20 Dave Lee Travis. 2.00 Paul Burnham. 3.00 Steve Wright. 5.00 Peter Powell. 7.00 The Record Producers: Glyn Jones. 8.00 David Jensen. 10.00-12.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Gloria Huniford (S). 1.00 Ed Sullivan. 4.00 David Hamilton (S). 5.45 News. 6.00 John Dunn (S). 8.00 Country Club (S). 9.00 Alan Doherty with the Big Band Sound (S). 9.55 Party Desk. 10.00 Know Your Place. 10.30 Star Sound Extra. 11.00 Nick Jackson. 11.00 Brian Matthew with

BBC 2

6.40-7.55 am Open University. 11.00 Play School. 12.00-12.50 pm Open University. 3.55 Mummeridge: Ancient and Modern. 4.50 Caught in Time. 5.10 Paris Exhibition 1900. 5.40 Laurel and Hardy in "Scram." 6.00 All Creatures Great and Small. 6.15-6.30 pm The Old Grey Whistle Test.

11.45-11.50 News Headlines.

son. 10.28 Channel One News. 10.34 Better Read. 11.05 Parents and Teenagers. 11.30 News in Concert (Eduardo Brooks). 12.00 News and Weather in French.

GRAMPIAN

3.25 am First Thing. 3.30 pm North West. 3.40 The Flying Kiwi. 4.50 Sport. 5.00 North Tonight. 6.30 Police News. 6.35 Crossroads. 7.00 Games. 10.30 Bazaar. 11.00 Parents and Teenagers. 11.30 Sacred Laithem—Angus Peter Campbell presents the new season in Gaelic. 11.45 Living and Growing—A preview parents and mothers. 12.15 am North Headlines.

GRANADA

1.20 pm Granada Reports. 1.30 Exchange Flags. 2.00 Take the High Road. 2.30 Yesterday. 3.00 Peter's Barber Shop. 4.00 The Power of the Sea. 5.00 This Is Your Right. 6.05 Crossroads. 6.30 Granada Reports. 7.00 Emmerdale Farm. 10.30 Lou Grant. 10.30 What the Papas Say. 11.45 Late Night from Two.

HTV

1.20 pm HTV News. 3.45 Square One. 4.00 The Weather. 5.00 Jobsons. 5.20 Crossroads. 6.00 HTV News. 5.30 The Cuckoo. 7.00 HTV Emmerdale Farm. 10.28 HTV News. 10.30 Scene '82. 11.00 Survival. 11.30 The Great Depression. 12.00 HTV Cymru/Wales—As HTV West

RADIO

Round Midnight. 1.00 am Truckers' Hour (S). 1.30 You and the Night and the Music (S).

RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 Morning Concert (continued). 8.00 News. 9.05 This Week's Composer: Bernstein (S). 9.25 Scarface and Brahms piano recital (S). 10.00 Hyacinth—Hansel and Gretel (S). 11.25 Bang and Meier concert (S). 1.00 pm News. 1.05 Manchester Mid-day Concert (S). 2.00 San Giovanni Battista, organist—Albenga (S). 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 4

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 5

(S) 4.35 News. 5.00 Melody for Millions (S). 7.00 Dance and Diversion (S). 7.20 "Garland for a Hoar Head" by John Arden (S). 9.25 Music in Our Time (S). 10.35 Words. 12.30 Brahm's and Mahler song recital (S). 11.00 News. 11.05-11.15 Arthur Rubinstein (S).

RADIO 6

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 7

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 8

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 9

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 10

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 11

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 12

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 13

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 14

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 15

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 16

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 17

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 18

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 19

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 20

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 21

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 22

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 23

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 24

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint. 9.30 The Living World. 10.00 News. 10.02 Your Money. 10.30 The Weather. 10.45 Morning Story. 11.00 News. 11.05 File on 4. 11.30 Today in Parliament. 12.00 News.

RADIO 25

6.00 am News. 6.15 Breakfast. 6.15 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 6.35 Yesterday in Parliament. 9.30 News. 9.35 Checkpoint.

THE MANAGEMENT PAGE: Marketing

PRODUCT DEVELOPMENT

Why shops are disenchanted with new brands

SUPERMARKET chains are becoming increasingly disenchanted with the plethora of new products being pumped out by food and drink manufacturers, according to a new survey of grocery retailers' attitudes towards new products.

The survey, published by the Krausser and Eassie marketing consultants, suggests that the multiples are now less keen on new products than the last time the survey was carried out two years ago. This conclusion poses a major problem for manufacturers keen to set national distribution to recoup the development expenditure on new products.

The manufacturers believe that it is necessary to continue their high level of new product development since, with a static overall demand for food, profitable margins can best be earned on products which have created a new and distinctive market.

Such achievements are possible, even though the overwhelming majority of new products fail. The major success last year was RHM Food's "Cracottes"—voted the most successful new product in KAE's survey of trade buyers. Cracottes, a form of extruded bread, are toasted and not baked as are ordinary crackers or crisps. Since they were launched by RHM last year, Cracottes (and the "me-too" that it has spawned) have

TOP 10 MOST SUCCESSFUL NEW PRODUCTS 1981

- 1 Cracottes
- 2 Five Alive Juice
- 3 Ariel Automatic
- 4 Crackerbread
- 5 Kron Margarine
- 6 Blito Gravy Granules
- 7 Kestrel Lager
- 8=John Player Special King Size Filter
- 8=Smith Square Crisps
- 9=Shake'n Vac

Source: Krausser and Eassie

created a new market worth some £25m a year.

In the KAE survey, none of the multiples' buyers was more favourably disposed towards new products than two years ago, while a quarter definitely favoured them less. The remaining three-quarters said their attitudes had not changed over the past two years.

A further question asked was whether trade buyers had actually accepted more or less new products over the last year than the year before. A third of the buyers from multiples said they had accepted less, while a quarter said they had accepted more (the rest said they had accepted about the same).

According to other questions, KAE says that "the lack of a product advantage has



emerged as easily the strongest reason for refusing new products, being mentioned by 83 per cent of the multiples."

Given the surprising level of disenchantment towards new products by the retailers, the consultants decided to carry out a further attitude survey of the trade buyers from the main supermarket groups. This clearly indicated that while the top two of these companies claimed to be taking the same or more new products than two years ago, it was the smaller chains that were becoming

more choosy.

The reasons for choosing new products obviously varied from chain to chain but there were three main criteria common to all buyers: was there space in the market for the new product; was the product innovative; and was it good quality.

Price of the product was often mentioned, but it was rarely the main criterion used to decide whether to take a new product.

One buyer commented: "More products don't do very well. In many cases a Me-too product pulls the existing market down with it. Too many brands split

TOP 10 MOST SUCCESSFUL COMPANIES IN LAUNCHING NEW PRODUCTS 1981

- 1 Lever
- 2 United Biscuits
- 3 Player
- 4 Galaher
- 5 Birds Eye
- 6 Pedigree Petfoods
- 7 Procter & Gamble
- 8 Kellogg
- 9 Mars
- 10 Smith Foods

Source: Krausser and Eassie

the past two years. However, one major buyer claimed that "our criteria have altered in that we're now much more keen to look at minor products from minor companies. Previously we wouldn't have considered such products."

Another buyer suggested:

"We're far more discerning now in terms of innovation. We're not so keen to have duplication, as we are to have variety."

Conversely, the main reasons for failure, cited by the buyers, were: lack of innovation, poor quality, badly designed packaging, and lack of media support.

One buyer commented: "More products don't do very well. In many cases a Me-too product pulls the existing market down with it. Too many brands split

the market and reduce sales of each brand which means they can't be supported by advertising and so the market dies."

Peter Davis, assistant managing director of J. Sainsbury, echoes the need for innovation. "Unfortunately, much of the development is of a 'me-too' nature and I would quote as an example the pot snack market. Here, four or five major companies devoted enormous resources to developing a highly processed food, the market for which appears not to be soundly based and now seems to be in sharp decline."

KAE's survey also identified key growth areas for new products.

"Almost all the buyers mentioned wine as a growth market. 'Wines are growing like mad,' said one buyer. 'We can't sell enough of them.'

Other drink sectors were also suggested as having growth potential, although not as fast as for wines.

Several other sectors were mentioned repeatedly by the buyers. These included: dairy products, frozen foods, health foods, carbonated drinks, fruit juice, pet food, meat, fresh foods, and non-foods. Throughout the survey, however, the emphasis was on quality and true product innovation.

* New products in grocers 1982. Krausser and Eassie, 20 Buckingham Street, London WC2. Price £14.

David Churchill

Auctioneers bid for a wider audience

THE stage is set for a classic advertising battle which could make the competition between Sotheby's and Christie's more intense. Persil and Ariel, and Nestlé and Maxwell House look like junior rounders. Sotheby's and Christie's are resorting to advertising to help them as they fight for what is proving a shrinking supply of goods for auction.

In the past both companies kept advertising, and agencies, at arms' length. They tended to have an agency on the books but felt that their business was so intricate, the copy so complex, that it was easier to do most of the work in-house. To a great extent they still think that.

Most of the important works of art that they auction come from families they have been dealing with for generations or from collectors whose hoards they have valued and nursed for years.

Advertising is unlikely to persuade the Dukes of Devonshire to dispense with the family tradition of selling through Christie's or the continental owner of a fine group of Impressionists to switch away from Sotheby's, acknowledged specialists in this area.

Premium

The advertising now appearing from both sides has very different aims, reflecting the crisis that has hit the auction houses in the last year. The origins of this go back to 1975 when both Sotheby's and Christie's upset their main customers, the dealers, by charging a buyer's premium of 10 per cent on the hammer price. This soured the atmosphere which has worsened considerably in the past year as the recession has hit the art world, causing a falling off in demand and a drop in price of middle range goods. This year Christie's has attempted to mend its fences by reducing its buyer's premium to 8 per cent, but Sotheby's, which had embarked on a heavy expansion programme before being hit by the recession, feels it cannot afford such a gesture.

The shortcomings of most forms of strategic analysis, together with the short-term horizons of individual executives within the company, is particularly will be irritated by Buggie's statement that "you can decide to enter a market, and do it, in pretty short order... a manufacturer can develop a good strategy to penetrate any market, whether or not the company has ever been there."

"You can also get out pretty quickly. The company can summarily abandon a market, new or old, bury the bodies, and walk away."

The shortcomings of most forms of strategic analysis, together with the short-term horizons of individual executives within the company, is particularly

sovereign" — an unusually creative animal, by all accounts), Buggie moves on to the essence of his message: that what a manufacturing company does is the mainstream of its business.

"A company makes things and sells things. That's it. All the other functions that are performed in the organisation are subsidiary and exist only to support the making and the selling.

Designing, purchasing, accounting, testing, planning — and any other functions you can think of that are commonly carried on in a manufacturing organisation — serve either the production or the marketing of the product."

More controversial is Buggie's assertion that a manufacturing company needs to concentrate more on its technological edge than on its market base when deciding how to diversify. The classic

example is the U.S. railroads

should have gone into the airline business when they were threatened in the 1930s is wrong, claims Buggie. Nor should American Can have gone into the glass bottle business, "but it did, perceiving itself to be in the container business. Things didn't work out. What does American Can know about bottles?"

A manufacturing company "is married to the technology and the production facilities and processes it already possesses," he continues. "But it is not married to any given market: the company is free to exploit or capitalise on its production facilities in any given market."

By no means every executive

would agree with this, particularly at a time when new technology is sweeping through

reach, in just six advertisements, two-thirds of that select group which Sotheby's sees as its customers, both buyers and sellers. The salerooms claims it has been working on the campaign, with Russell Associates, since the autumn, and that it is indeed very much up-market. It certainly marks a significant change in direction, although Sotheby's will still be producing around 4,000 other advertisements this year, to appear in such journals as *The Valuer*, and promoting the various departments of the saleroom. In the past its advertising has been prepared in consultation with its various specialists — hence its distinctiveness.

All told Sotheby's will spend around £3m on advertising and promotions this year, over four times the Christie's level. But only £2m of this is in direct advertising. Both salerooms reckon that their best marketing tool is their monthly preview magazine, which go out on subscription but still cost hundreds of thousands of pounds a year to produce. The salerooms make their profits from items valued at over £1,000, even though the great majority of lots sell for less. Their regular customers, and especially the dealers, are the bedrock and they are more influenced by preview magazines, and press coverage, than advertisements.

Sotheby's and Christie's also have the example of Phillips before them. Three years ago this enterprising number three in the auction business experimented with a television campaign. It was very successful in attracting goods to the saleroom but unfortunately most of the items brought in were virtually worthless. Phillips found its specialists tied up examining attic rubbish and has no intention of repeating the exercise in the immediate future. However, this week it followed Sotheby's in appointing a marketing manager — Robert Saunders, formerly of Leyland Trucks.

Complaints

The irony of the current competition between Sotheby's and Christie's is not that Sotheby's, which has traditionally been regarded as run by businessmen, is going for soft-sell, corporate image advertising, while the gentlemen at Christie's are drawing attention to its price advantage. The real irony is that most of the troubles of the salerooms have come about from a belief in the trade that the two companies colluded in bringing in the buyer's premium in 1975.

So it is very much in Sotheby's and Christie's interest to be seen in intense competition while the Office of Fair Trading is conducting an investigation into their illegal co-operation. But, given the state of the market, and the fact that Sotheby's at least is losing money on its UK operations, the current rivalry is much more than window dressing and the advertising is for real.

Antony Thorncroft

How manufacturers can cut the risks of innovation

MINNESOTA Mining and Manufacturing — more commonly known as 3M—is better than most companies at bringing new products to market. Yet out of every 100 of its new product concepts, only about a third prove technically feasible, and a bare three per cent are commercially successful.

Or take General Foods. It reckons that for every 600 new product ideas it vets in any year, less than 90 get as far as the test-marketing stage, and only 30—or five per cent—are commercially successful at the end of the process, which may stretch over as many as 10 years.

The high failure rate of new products, both at the ideas stage and—much more expensively—in the marketplace, can be reduced by the more efficient channelling of creativity, says

Frederick D. Buggie. In other words, the "neck" of the new product "funnel" can be narrowed.

A well-built, fast-talking American with years of line management experience in manufacturing, Buggie built a busy consultancy, Strategic Innovations Inc, on his particular technique for new product development. This involves the carefully-controlled use by companies of a form of brainstorming with hand-picked outside experts such as academics, government officials, consultancies and other companies. Even architects and eye surgeons have helped some of the 100-plus companies in the U.S. and Europe which have tried the approach so far, including Alcan, McGraw Hill and Budd.

There is nothing new in the

use of outsiders in product development, of course. But Buggie's highly refined system, as well as his personal style, has proved unusually popular. Now he has burst forth with a book which reveals all—or nearly all—and which is in two American book club lists.

Its title, *New Product Funnel at General Foods*, is a decided textbookish turn-off which belies its stimulating style and contents. It will provide controversial food for thought, even to those who may be sceptical about Buggie's particular technique.

A host of provocative aphorisms pepper the first third of the book. Listing the corporate barriers to creativity, Buggie cites the career price of being wrong; the lack of incentive to try anything new once an executive has "hit a big winner"; overmanagement by his superiors; and the all too frequent experience that "many companies simply do not respond at any level to the stimulus of a creative proposal."

After giving a few tips on how to overcome these obstacles ("or how to be more like a

raccoon" — an unusually creative animal, by all accounts), Buggie moves on to the essence of his message: that what a manufacturing company does is the mainstream of its business.

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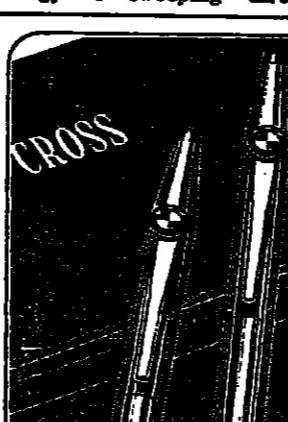
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THE ARTS

Theatre Royal, Bristol

Henry V

by B. A. YOUNG

The Bristol Old Vic gives a good-fashioned *Henry V* with some novelties in the decor to provide the visual excitement that half a century ago would have come from crowded battles and resplendent courts. A light metal bridge, capable of moving up and down stage, bestrides the scene to provide a variable balcony so that action can be divided on two levels. Sometimes it is a balcony and nothing else, decorated with appropriate hangings. Sometimes it is more imaginatively used, as the walls of Harfleur for instance, even for the battlefield of Agincourt, where the fighting is choreographically represented—the French on top at first, while the English batter their way below them to rhythmic clashes of sound, then the victorious English on both levels, masters of the field.

I mean "old-fashioned" to be a compliment, for the lines are spoken with fine conventional panache, in appropriate cases downstream to the audience rather than to the company. The clergy give us a lot of bally during the tedious speeches about the Salic Law, and duly keep us interested. A novelty is the way in which Bristol Boy has been built up. Henry addresses part of his Captain's Day speech to him, having spotted him among the knights when he should have been guarding the baggage; and it is he who captures Monsieur le Per before Pistol comes and claims him with his Falstaffian claim. This emphasises the pathos of the scene where he is carried in dead after the French attack on the boys and the baggage. Kerry Shale plays him likeably.

Stanley Lebor is Pistol again, a good old-fashioned Pistol. As his wife, see Quickly, NatWest.

Elizabeth Hall

The Manchester School

by ANDREW CLEMENTS

Harrison Birtwistle's *agm...* was brought to the Proms in 1979 by the Paris-based Ensemble Intercontemporain for whom it was written. It is such a thorny proposition to perform that it waited until Tuesday evening for a British group to take it up—the London Sinfonietta inevitably, which, conducted by Edgar Howarth, chose it to end its three concerts devoted to the Manchester School. The selection of works for the series has inevitably been contentious; everyone has their favourite Goehr, Maxwell Davies and Birtwistle, and the exigencies of rehearsal time and programme building impose quite serious constraints. But... *agm...*

dwarfed not only its companion pieces in this concert but almost in the series as a whole, it is one of its composer's finest works, alarmingly powerful and tightly detailed.

And also one of his most urgent scores: those who associate Birtwistle with models of organic accretion, with a pace of musical development that shares a Brucknerian remorselessness, will have found *agm...* much faster moving than they might have expected. It erupts at times into some bewildering tutti, unleashing an unstoppable momentum; the three instrumental groups which surround the 16 vocalists both punctuate and comment upon the fragments which the singers deliver.

It is the coherence of these fragments—the "Cracropolis Cries" of the Greek poet Sappho—which... *agm...* is all about. Continuity and coherence are recurring motifs in Birtwistle, and it's tempting to write that this work is his final, conclusive exploration of the problems of relating independent elements, be they verbal or musical. Yet in making this map of relationships Birtwistle creates some extraordinary textures; understanding of the musical processes follows on repeated hearings, but at a first encounter it makes a formidable edifice as pure sound.

The first half of the Sinfonietta's programme paired Goehr's *Lyric Pièces*, written for the ensemble in 1974 with Davies's *Westerlings*. I confess to finding *Westerlings* one of his least satisfying works of the 1970s, for all that the textures for the unaccompanied chorus sometimes throw off an attractive luminosity. Somehow the plan of songs (settings of a text by George Mackay Brown) interspersed with wordless "seascapes" is too pat; the tension between the material and the way in which it is used is insufficiently compelling.

Goehr's set of six pieces written for the Varešian combination of seven wind and double bass presents a wholly different set of problems. They at first give the impression of being miniatures, but last 20 minutes; they seem to follow a highly schematised formal plan, but bring away at the edges of their closed forms. They represent the essential Goehr, preoccupied with the difficulties of reconciling received (traditional) usage with a contemporary musical language and finding expressive nourishment in the frictions set up. Performances—need one say?—by the Sinfonietta and the Sinfonietta Voices were accurate and wholly committed.

Wigmore Hall

Bolet by DOMINIC GILL

A public chat-recital is as intriguing, and as peculiarly unsatisfying, as a public concert-rehearsal; neither element of the combined event is fully enough developed to get all of its message across. I could gladly have sat all night on Tuesday listening to Jorge Bolet reminiscing, with the aid of recorded illustrations, about the great pianists of the past—Godowsky, Saperton, Hofmann, Rosenblatt, Rakhmaninov, Lhevinne—whom he has heard, met, or been taught by. I should still more gladly have spent the entire evening listening to him play the piano. But mixed thus together, to a 10 o'clock deadline, there was tantalisingly

somewhat never quite enough of either.

Like many great artists, Bolet warms slowly. Fingers were cold in three Mendelssohn Songs without words and the Andante and Rondo Capriccioso—although No 1 of the Songs, sweet remembrance in E major, was played as perfectly as one could ever wish, a marvellous essay in simple, radiant rubato, shaded with the slightest expressive dysynchronisation of hands. By mid-Mephisto Waltz No 1 he was approaching his full stride; and by the final pages he had found it. Then reminiscence interupted, to a 10 o'clock deadline,

when he had to leave.

Bolet is as naturally a charmer with words as he is with his music. The stories—including a splendid and characteristically zany Rosenthal tale—(seemed only just to have begun before he was back again at the keyboard with an electrifying account of Godowsky's Weber paraphrase of *Invitation to the Dance*). This was really the beginning of the recital we had waited for; but ten o'clock pressed. Time only to cap the evening, briefly, with one magical encore, a shimmering Godowsky waltz. Bolet fans may nonetheless take heart: there is a full-blown South Bank recital on May 24.

Michael Frayn's new comedy opens with Patricia Routledge as the maid answering the phone in the voice of Patricia Hayes. She is interrupted from the stalls by the director proffering notes about the plate of sardines. This is a technical-cum-dress rehearsal of a broken-backed West End comedy, "Nothing On" about to open on tour in Weston-super-Mare.

Frayn has certainly set himself an awesome task with a backstage play that is rather like a cross between Horlaquaine and Pirandello. As each member of the cast and technical crew stumbles into view on Michael Annals' handsome design, the show manages a breathtaking juggling act of professional, bitingly, and private, backstage angst. The house is invaded by two illicit couples: an estate agent with a sexy girl whom he passes off as a prospective client; and the married owners, sailing home from tax exile in Spain.

The problems start now, for the third act dribbles away in a miasma of defeated stage performance and experimental rewrites in Stockton-on-Tees. Paul Eddington's harassed director assumes centre stage while the frenzy of the previous two acts hardens to a not very interesting jelly. The second act is pure magic. Substantial cuts and a few better ideas for ending the play might ensure a deserved West End transfer.

Anyone who knows the novel—or Julie Dassin's French film version *Celui qui doit mourir*—might expect it to make a full-blooded, rather Verdian opera. In fact *The Greek Passion* is barely an opera at all. Martinu had no interest in the mainstream genre; all his other stage works stand at one or several removes from "standard" opera. *The Greek Passion* contains much spoken dialogue, many piously fervent choruses and one or two "scenes," but nothing like an aria. Otherwise the score hardly aspires to more than scene-music (very canny, simple scene-music). The crises of the principal characters are mostly over in seconds; the music expands only for communal implores, sacred invocations



Rowena Roberts and Paul Eddington

Lyric, Hammersmith

Noises Off

by MICHAEL COVENEY

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Record Review

Inspired oddities

by DAVID MURRAY

Bohuslav Martinu: *The Greek Passion*. Soloists of the Welsh National Opera/Mackerras, Bruno State Philharmonic and Czech Philharmonic Chorus. Supraphon 1116 3611/2 (two records).Stockhausen: *Der Jahreslauf* (from *Licht*). 14 musicians and tape, sound projection by the composer. DG 2531 238.Zemlinsky: *Lyric Symphony*. Dietrich Fischer-Dieskau and Berlin Philharmonic. DG 2532 021.David del Tredici: *Final Alice*. Barbara Hendricks/Solti and Chicago Symphony. Decca SDX 7516.Janácek: *Tagebuch eines Verschollenen*. Peter Schreier, Gert-Johan Lahes-Oertel and women's voices/Marian Lapsansky. Eurodisc 200 045 363.Schnitke: *Violin Concerto No 3*. Stravinsky: "Pastorale". Suite from *L'Histoire du Soldat*. Stockhausen: 6 melodies from *Tierkreis*. Gidon Kremer, variously with Karl Leister and Aljosha Konarsky and with Wim de Ridder/National Chamber Ensemble. Eurodisc 201 234 405.Santini-Sainis: *Introduction and Rondo Capriccioso*. Ravel: "Tzigane". Chausson: Poème Symphonique. Zigeunerweisen. Maurice Hasson/Lubbeck and Orchestra of St John's Smith Square. ASV ACM 2057.Rakhmaninov: *Sonata for Cello and Piano* op. 19. 2 Pieces, op. 2. Debussy: *Sonata for Cello and Piano*. Julian Lloyd Webber/Yitkin Seow. ASV. ALH 911.and other visionary or enthusiastic outbursts. Martinu's ripe string-textures reach back to *Parisi* by way of Smetana's *Dalibor* and Debussy's *St. Sébastien*, but what they support is a kind of miracle-play, plainly devised by a humble sophisticate.

Though the music isn't then important enough nor original enough to be its own reward, Mackerras has the likes of John Mitchinson, John Tomlinson and Geoffrey Moses to deliver it with all due fervour. The performance is well paced (I assume a dialogue has been trimmed a little), and the digital recording is clear and fine.

The piece is not negligible—not that is, as a musical stage-piece for gramophone, listening it has to be taken like that.

Stockhausen's "opera" *Licht* will be much odder than *Martinu's* when it's finished—and vastly longer, and visionary to fault. Its announced terms of reference are capacious in many senses: not only is there to be a full-evening chapter of it for every day of the week, but it seems likely to embrace much of Stockhausen's output for any medium from 1970 onward. *Der Jahreslauf* (The Course of the Years), which is to belong to the Tuesday chapter, was composed for the Imperial Gagaku Ensemble of the Japanese National Theatre. The DG version (superbly played and recorded, as always with Stockhausen) uses 14 Western musicians on piccolo, soprano saxophones, harmoniums (three!) and various struck or plucked instruments. The resultant warbling and clicking sounds like gagaku and like Stockhausen, in his recent, deceptively simple manner. Very appealing, if gnomic: the insinuating music is suspended four times at a symbolic "temptation"—realistic sounds-events—and proceeds upon an "incitement". The prescribed dance-action might explain all that, but I doubt it.Alexander Zemlinsky's *Lyric Symphony* of 1922, recently re-

vived, has made great impres-

sion in concerts and broadcasts,

and the gowing new per-

formance on digital DG will

deepen it. The febrile post-

romantic tone of the work looks

forward to Berg (who placed a

citation from it in his own *Lyric Suite*) and back to Mahler:like *Das Lied von der Erde*, the symphony is dominated by two

singer-sexts not from the

Chinese, this time, but from

Tagore. In London we had

Michael Gielen's warmly devoted

exposition of the score; on

what Stockhausen's playing of

ASV is of a more detached cast,

as befits his polished French

programme, but the solo play-

ing is immensely stylish and

vivid (if not such as to shake

one's loyalty to Ginette Neveu's

accounts of the Chausson and

Ravel). The St John's orchestra accompanies with adequate sympathy; the woodwinds have trouble with *Tzigané*. Lastly, the Lloyd Webber/Seow accounts of the Rakhmaninov and Debussy Cello Sonatas are

and the extra note of civilised

desperation rings true.

My last real curio is David

del Tredici's *Final Alice*, which

I hope is the final instalment of

his elaborate cycle of *Alice* in

Wonderland celebrations. This

one comprises most of the trial

scene, stolidly read, shouted

and sung by the soprano

Barbara Hendricks, barely sur-

mounting an overweening

orchestra. As recorded, the

Chicago strings here sound

tooth-achingly scraping, and the

basic joke amounts to no more

than starting again and again,

with pastiches of sub-Straussian

innocence which develop into

nightmare routs. To take a

superficially similar piece, H. K.

Gruber's *Fledermaus* offers

wit and erudition as

superior as to torpid serious

comparison. One prays that the forthcoming British perfor-

mance of *Final Alice* will make a

different impression.

Some briefer notes. On Euro-

disc, Janácek's *Diary of One**Who Disappeared*, sung in

German by Peter Schreier, with

much elegant poise but no illu-

sion whatever of spontaneity.

Many a rougher performance

has been more moving, and

truer to Janácek's style of

direct address. The pianist is

of course the violin programme

comes from the Schindler's 3rd

Violin Concerto, the Schindler's

Suite from *Die Zauberflöte*.

The Schindler's Violin Concerto

is superbly played and recorded

by Peter Schreier.

The Schindler's Suite is

also superbly played and recorded

by Peter Schreier.

The Schindler's Violin Concerto

is superbly played and recorded

by Peter Schreier.

The Schind

FINANCIAL TIMES

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Thursday February 25 1982

The case for caution

THE Prime Minister's robust words on Tuesday must effectively have damped any hope—or fear—of a drastic change of course in the Budget on March 9. The Government's basic philosophy has been reinforced in favour of caution by the oil market glut, which seems certain to reduce tax revenue below previous forecasts, and may also tend to weaken sterling in the foreign exchanges. The desperately slow recovery which appears to have set in during 1981 will receive little reinforcement.

We accept the case for a cautious approach, but not without some quite strong reservations. There are good and bad reasons for proceeding gently, even in an economy with record unemployment and a record current account surplus, just as there are good and bad ways to deploy whatever marginal sum the Chancellor decides he can risk in the cause of revival.

Buoyancy

The sound reason for caution is that the Government's strategy, designed to alter private sector behaviour, stands or falls by its consistency, and is producing some positive and potentially fruitful results. The new realism in the labour market, the encouraging trend of unit costs and productivity, and—perhaps most significant—the quite unexpected buoyancy of exports are all signs that the private sector is learning to make its own future in world markets, rather than living from Budget to Budget.

This has involved a drastic and painful structural change marked by the decline of some older industries and by the rapid elimination of large-scale over-manning. This means that neither the level of unemployment nor the level of production compared with past trends is a useful indicator of the short-term spare capacity in the economy. That there is some spare capacity cannot be doubted, but it would be folly to test it too severely. Some cyclical recovery is likely in any case, especially if the downward trend of interest rates can be sustained; structural revival takes much longer.

The bad reason for caution is a slavish adherence to particular money targets for the public sector borrowing requirement or any one definition of the money supply, for these numbers are heavily distorted by financial transactions and by the vagaries of the business cycle. On the

monetary side the Government seems to have accepted defeat rather too philosophically; it is accepted that sterling M3 is irredeemably distorted, but nothing has been put in its place.

Unclear

It is to be hoped that Sir Geoffrey will reduce this vagueness when he comes to restate the medium term strategy. On the monetary side, policy has recently been quite effective in stabilising the effective exchange rate, and has over the whole period of the Government stabilised the trend growth of money incomes. If he can stabilise expectations about incomes and the external value of sterling, the Government's aims will be greatly helped.

On the fiscal side things are not as clear as they look. It is quite unclear whether or not the Government gives due weight to the state of the cycle in setting its targets. Pure money targets lead to the absurd conclusion—with which Sir Geoffrey has seemed at times to flirt—that fiscal stimulation is only in order when the economy is recovering spontaneously, and that the coming Budget may be tighter than he had hoped because the recovery has been disappointing. This is the case for some cautious stimulus; policy in total has been somewhat lighter than intended.

Vague

The Government seems to have decided at the moment that the best stimulus is to get interest rates down. This is a tempting road, but could be a risky one. Fiscal tightness does help to reduce interest rates when balanced against any clear monetary constraint; but when the constraint is as vague as at present, and interest rates are simply managed, the experiment could soon fall victim to events in New York or elsewhere, as we have already seen.

A combination of fiscal Prudence and monetary risk-taking could be just as uncomfortable, and more accident-prone, than the opposite contradiction in policy. The figures for a deficit falling at the trough of a recession, and explosive private bank lending strongly suggest that fiscal rather than monetary policy should be adjusted if any accommodation is wanted.

Common sense about robots

IT HAS recently been reported that British manufacturers have now installed over 700 robots, ten times the 1978 figure.

The news which should give nobody any cause for comfort is that there are at least 7,000 comparable devices installed in Japan, and—if the count includes intelligent manipulators and the like—the total Japanese robot population probably exceeds 57,000. This is close to saturation point for the Japanese market, some observers say: watch out for a tidal wave of cheap Japanese robots heading westward carrying all before it.

Epidemic

The danger is that this revolution may generate a new epidemic of breast-beating in the UK coupled with redoubled calls for enhanced robotics development programmes to bolster up the UK's sagging sense of technological vitality. It is all a little reminiscent of the great microelectronics debate of not so many years ago and indeed the great computer debate of only a few years before it.

The virility argument runs like this: capability in certain technologies—computing, microelectronics, robotics—is so vital to the nation's social and industrial well-being that a significant presence must be maintained virtually regardless of the market and the rate at which it is changing.

Back in 1968, that led to the formation of ICL and to a general view which held sway for over 10 years in Parliament and Whitehall that ICL was the UK computer industry. Meanwhile, bright little companies like Systime struggled for funds to build computers which made the best use of foreign computer circuitry to add value to the final product. At one stage, the value of U.S.-made hardware and software in a Systime computer amounted to only about 5 per cent of the total purchase price.

Understanding of the nature of technological change improved over that decade. By the time the full implications of the microchip were sweeping across the world, the UK was attuned

Russians in the red

The rates bills which have caused so many domestic upheavals lately now look as if they might provoke an international row. Patience is wearing thin in the left-wing Labour-controlled London borough of Camden over the continuing refusal of the Soviet Trade Mission to pay rates arrears of nearly £500,000 on its headquarters in Highgate.

Now rates have been paid for about 12 years. The Russians have argued that the buildings they occupy are a diplomatic mission and the Foreign Office insist it is not liable—though, I am told, it has urged Camden council to treat the issue diplomatically.

But with Camden raters now facing the highest average

Surely the same logic applies to robots. The UK has some perfectly adequate robot makers and perfectly adequate research on advanced robotic systems—sight, touch and feel. But using robots is more important than making them.

The Japanese excel at manufacturing partly because of their advanced automation techniques. If the opportunity to buy automation presents itself, should it not be embraced and used to manufacture more of what the UK does pride itself on—bright ideas for new products?

The Japanese are trying to prove they can be innovators as well as manufacturers; they may be giving the UK the chance to reassess its image as manufacturer as well as innovator.



"I believe it's so overcrowded they couldn't squeeze an independent committee of inquiry in!"

ZIMBABWE TWO YEARS ON Mr Mugabe's biggest gamble

By J. D. F. Jones, recently in Salisbury



Mr Mugabe and Mr Nkomo (left) together before independence. In removing Mr Nkomo, Mr Mugabe has taken a "colossal risk".

The business community has been having mixed fortunes. The mining sector, for instance, is in trouble, and apprehensive of the future, while the farmers are generally cheerful although this year's harvest is going to be short of last year's record.

(Seeing that the first white settlers came to Rhodesia for gold and land, it is appropriate that the first black government has made its priorities the mining sector and the land question.)

This last is an area of specific and legitimate concern to Lord Carrington—and it is also the area of single greatest alarm in the new Zimbabwe's progress. The British aid programme is focused on the government's land easement policy, which acknowledges the peasants' hunger for land as the single biggest factor in national affairs. Progress so far has been alarmingly inadequate for all the efforts of the past 18 months, and Lord Carrington will be briefed on the matter tomorrow.

The figures tell the story. A total of a mere 5,844 families has so far been "resettled." The latest draft of the Development Plan requires that in the next three years no fewer than 162,000 families join that total. Britain has been at the heart of the achievement so far, with 17 resettlement projects already set up and five more about to be announced.

It appears incontrovertible that the plan target is a nonsense. What is less clear is whether there might be an alternative policy. The political argument—"the war was fought for the land" argument—has to be granted. But the Government acknowledges that, it relies heavily on the (mainly white) commercial farming sector both for export earnings and also for employment. Therefore the commercial farms are not going to be sacrificed.

One approach might be to rethink the criteria by which the families are being resettled. (Each is supposed to move into sufficient land to provide £m. \$400 net of subsistence.)

Another might be to develop more intensive communal or co-operative systems, though this would be unpopular. Yet another would be to question the very basis of the policy and concentrate on reviving the capacity of the communal African land, formerly known as the Tribal Trust lands. But the present policy is not good enough.

All this assumes that, after a week or a month of contemplation, the patience of the Zulu Ndebele does not snap. If it does—if Mr Mugabe got it wrong—Zimbabwe will find itself in a crisis which will negate the achievement of Lancaster House.

A leading Salisbury stockbroker berated me this week for a Financial Times headline which apparently suggested turned in Zimbabwe. Stuff and nonsense, he declared, there's no hint of turmoil to be seen. Fair enough: perhaps we owe him and Mr Mugabe an apology. But they, and Lord Carrington, might be wise to keep their fingers crossed.

They might be wise to keep their fingers crossed

ten years until 1990 (the 20 reserved white seats are entrenched until 1987). The prime minister has frequently said to white audiences and to interviewers that he will not "impose" his preferred one-party state on the country. But there has remained a lack of clarity.

Mr Ian Smith is still around, preaching gloom and telling anyone who will listen that he told them so. He probably still has the old charisma and a nostalgic appeal to the white voter but his retirement cannot be postponed for ever and a lot of whites are fed up with the RF's harking on about the past.

What seems to be happening is that the Government is putting out feelers to the middle-of-the-road businessman and farmer in the white community so as to bring him into some sort of new relationship (which might even include a Cabinet seat or two).

Men & Matters

Russians in the red

domestic rate in the country—about £577 a year—the council is to press Lord Carrington, the Foreign Secretary, to settle the issue one way or the other.

The Labour councillors have found an unexpected though welcome ally in former Tory minister Lord Boyd-Carpenter. He is to raise the question in the Lords next month and demand that "appropriate interest" should be added to the bill.

If the Russians are not diplomats and many of the mission's previous members were once expelled by Lord Home as spies—it is "outrageous" that they should not pay for their presence, Boyd-Carpenter says.

Gold bars

With the bullion market beset by depression over high U.S. interest rates, Soviet sales and offloading by disgruntled Middle East hoarders, Gene Sherman might have chosen a better week to come to Europe to regale institutional investors with the advantages of gold purchases.

But Sherman, a chunky American economist who works in New York for the International Gold Corporation, the marketing arm of the South African Chamber of Mines, was yesterday putting a brave face on gold's slide this week to a 2½-year low.

The gold price, he says, is near the trough of the current cycle (which has taken it all the way down from \$850 per ounce two years ago to just over \$360 now). "There are a lot of people poised to buy. I don't find it depressing at all."

Sherman, who before he moved to extolling the virtues of the yellow metal worked for Merrill Lynch, Chase Manhattan and the New York Federal Reserve Bank, is trying to get pension funds and other big

investors interested in gold.

His message is that gold offers protection against the "ravages of inflation" and is also—in spite of the ups and downs of the past two years—"less volatile than the New York stock market."

So far, American pension funds are "impressed" by his ideas. But very few speak from the Alaska State Pension Fund—which perhaps always does things differently—have taken the plunge to buy.

British fund managers are, for the most part, not the "forward looking, innovative" types Sherman is looking for.

Sherman believes that institutional investors might be attracted to the market if it were less secretive.

He admits, however, that during his stay in London (he is also visiting Frankfurt, Zurich and Geneva) he would not be paying a call to press this particular point on the Bank of England—which helps maintain a news blackout on the amount of gold South Africa regularly sends to the London market.

Trust funds

Michael Heseltine's oratorical flourishes do have some practical results after all, it seems.

Some weeks ago the Environment Secretary exhorted the British Property Federation to do more to encourage better-quality building design.

Christopher Benson, BPF's president and managing director of developers MEPC, was promptly moved to suggest another joint venture with the Duke of Westminster's Grosvenor Estate, partner in many a major development project.

The gold price, he says, is near the trough of the current cycle (which has taken it all the way down from \$850 per ounce two years ago to just over \$360 now). "There are a lot of people poised to buy. I don't find it depressing at all."

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Observer

ECONOMIC VIEWPOINT

A new look at productivity

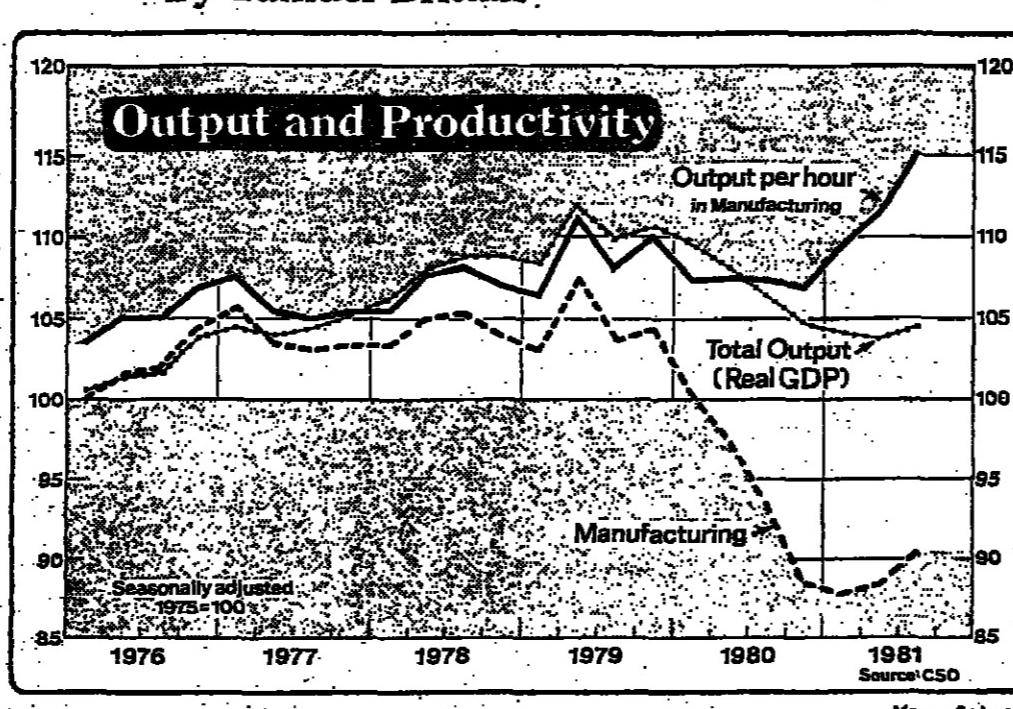
By Samuel Brittan

RARELY CAN the different indicators of economic performance have given such widely divergent readings. Judging by the most comprehensive measure of output, the real Gross Domestic Product, there has been a major recession, but one well short of catastrophic proportions.

Now look at manufacturing. Here the word slump, or even depression, seems more appropriate than recession. Production in the third quarter of 1981 was 14 per cent below the average 1979 level; but this was itself depressed compared with earlier boom years. The total fall from 1973-74 was about 18 per cent.

Against this background the argument between the Confederation of British Industry and the Government as to whether recovery has started seems trivial. It is as if someone has fallen off Mount Everest, and there is an argument about whether he has climbed back again to the height of Box Hill or is still at the level of the River Mole.

But if we turn our attention to a third indicator, production per hour in manufacturing, a different picture again is revealed. Here, there seems almost an economic miracle. Productivity on this measure is easily at a record and has risen 7 per cent in the past year. On the figures, one cannot rule out the possibility that it is a temporary recession spur. But the balance of probabilities sug-



Productivity gain is probably lasting

gested very strongly by direct evidence from industry, that there has been a more lasting upward shift.

Is this unreservedly a desirable development? It is very easy to make people's flesh creep by means of a conventional forecast. The St James's Group forecast (published by the Economist Intelligence Unit), which is one of several using the Treasury model, has as its main prediction, annual GDP growth rates ranging between just under 1 per cent and just under 2½ per cent between now and 1985, with a trend objective for the mid-

1980s, in place of the original hope of going down to 8 per cent by 1983-84. But the essential need is to clarify the message that monetary demand will be kept on a gradually rising course.

* * *

Financial strategy provides only a framework. Beyond that, we need to take a fresh look at exactly the kind of productivity we want to encourage. It remains true that anyone who can make two blades of grass grow where one grew before is worth more than the whole tribe of politicians put together.

The author of this saying should, however, be looking at the total number of blades grown in the country rather than the number per each agricultural labourer.

When there is a large labour surplus the familiar shorthand becomes misleading. It would not have made sense to have used the most mechanised labour saving equipment to build the Great Wall of China when labour was cheap and plentiful. Far better to spread the available invested funds on picks and shovels and working capital to make use of more people.

Since anything that can be misunderstood will be mis-

understood, let me state as clearly as possible the qualification to the principle of productivity.

Where one man can produce twice as much by better work planning, abandoning demarcation lines, shedding restrictive practices, and so on, this is highly beneficial. Likewise it is as all the political sermons tell us—desirable to reduce overmanning where two men do work which can be done as well by one. Recent moves in this direction are welcome and overdue.

It is, however, often undesirable to waste investment in highly capital intensive processes and products when there is still a large surplus of unused labour. This happens because labour is often overpriced and capital underpriced—despite "high" interest rates many forms of capital installation are heavily subsidised. Investment therefore takes on a prematurely labour-saving bias; and workers who could be really given useful jobs without much extra investment remain unemployed.

One advantage of a market mechanism that is working well is that no national planner has to calculate the answer to these conundrums beforehand. Where there is a large labour surplus, let me state as clearly as possible the qualification to the principle of productivity.

But a spoke has been put in this mechanism. The cost of employing labour has been raised too far and too fast. There has therefore been an incentive to over-mechanise and over-automate; and a pool of unused labour reminiscent of underdeveloped countries is beginning to emerge.

Not all the influences raising the cost of labour relative to capital come from the union side. Julian Bresler, a City economist, has coined the expression "employers' poverty trap" for the gross costs to an employer of matching what a potential worker might receive on social security. In one example a firm has to pay nearly £62 a week to provide a net wage of £50 after taking into account income tax, insurance contributions and employee travel.

It is important not to exaggerate. Some wedge between gross and net pay is inevitable

if a country is to have any public services whatever. The trouble is that the wedge has increased for low-paid employees because of the fall in tax starting point, and the increases in employer and employee insurance contributions which now become payable at a wage of £23.50 per week.

At the very same time that labour has been heavily taxed, capital has been quite ridiculously subsidised. Since 1971 there have been 100 per cent first year capital allowances against tax on most equipment. The regional grants introduced since 1972 are related to capital investment, unlike the previous Regional Employment Premium which was tied to the number of workers employed. This is not to speak of the less tangible deterrents to hiring workers, ranging from the employment protection legislation to redundancy compensation. Some of these measures are not, but they all help those already at work at the expense of those without a job.

Apart from the overall arithmetic, the forthcoming Budget should be judged almost exclusively by its effects in repairing employment incentives. There is no space for a rundown of all the possible measures from this point of view.

Capital has been quite ridiculously subsidised

view. A reduction in investment aids would help to pay for a cut in taxes on labour, thus tiding the balance the right way.

As an immediate stop-gap, schemes of the Layard type (outlined on this page yesterday) to offset the overpricing of labour by targeted recruitment subsidies and fall-back

public sponsored employment are essential, and much more effective than across-the-board infrastructure investment for which it is more fashionable to clamour. But there will be no lasting progress towards reducing unemployment and using other resources more rationally until the overpricing of labour and underpricing of capital are reduced.

Lombard

Selling arms is not a policy

By Patrick Cockburn

FROM THE moment the Reagan Administration came to power it left nobody in any doubt that its policy on arms sales abroad would be different from President Carter's. Any qualms about the arms traffic were put to one side. The sale of military hardware was to be a vital instrument of foreign policy. The modest limits placed on the sale of weapons by Mr Carter were denounced by Reagan supporters as an attempt to substitute "theology for a healthy sense of self-preservation."

The Administration swiftly translated word into deed. Arms sales worth \$25-32bn are under way for this financial year, twice the figure for 1981. The surge is particularly impressive in the Middle East, where oil producers are adding hurriedly to their already bulging arsenals. The purchase of AWAC surveillance aircraft and other assorted air defence weaponry will set Saudi Arabia back \$8.5bn, in addition to the \$1.5bn the Saudi armed forces spent last year.

But the failure of the U.S. the most influential outside power in the region, to develop a Middle East policy unconcerned with arms sales, is far more dangerous. Every shipment of tanks and helicopters acquires political significance for lack of a long term political strategy. This is the real root of the conflict over the Middle East between Mr Alexander Haig as Secretary of State and Mr Caspar Weinberger. The latter, along with the Pentagon and the defence industries, seems to want to sell as many arms as possible. Alexander Haig, as his recently leaked comments to his staff confirm, does not.

These are vast sums. The sale of AWACs was portrayed as a crucial test for U.S.-Saudi relations and of President Reagan's capacity to stand up to the Israeli lobby in Congress but, now—the dust has settled, it does not seem to have had much effect on either. "You are just arms salesmen and we pay cash," a Saudi general told a member of U.S. Defence Secretary Caspar Weinberger's mission to Saudi Arabia. Foreign policy has almost become an instrument to sell arms rather than the reverse as the Administration contends.

It was, after all, as long ago as the spring of 1976 that General David Jones, Chief of Staff of the U.S. airforce, first tried to sell AWACs to the Saudis. This became all the more important when Iran dropped the AWACs contract. The political justification for the sale to the Kingdom may have changed over the years but it has been pushed by the U.S. airforce whatever administration

Letters to the Editor

Aiming for protection of the holiday package

From the Chairman,

Saga Holidays

Sir—I now seem likely that overseas holidays next year will carry surcharges. Because of the Laker collapse and the resultant drain on the Air Travel Reserve Fund to compensate Laker passengers who had paid for—but not taken—their holidays, every overseas package holidaymaker will have to help foot an enormous bill to top up the fund's kitty.

The statutory bonding requirement on tour operators is supposed to meet this objective. But Laker's £3m bond is proving to be woefully inadequate and there is current speculation that the AT&T may have to provide as much again from its £15m reserves; hence next year's surcharge. Indeed, had the crash come in the high season, I estimate from Laker figures that the deficit could have been between £60m and £80m.

At the root of the problem is what may be regarded as the indecent and, arguably, immoral haste shown by many major tour operators to spend—on over-

heads such as wages, hotel bills, advertising, etc., etc.—their customers' cash before the customers travel.

While it might be oversimplifying a complex issue to say that it could be resolved by legal safeguards it is nevertheless good to see that authoritative comments are being made with this objective in mind.

Saga is one of the few tour companies (I know of only one other) which places its customers' payments on deposit.

The interest this money earns plays a large part in financing the following year's operation, and there is thus no pressure to use it to pay bills run up during the current year's programme. For the year ended June 30, 1981, our published accounts show £13m received in advance payment, and £13m placed on deposit.

Yet the statutory bonding requirement on Saga was only £1.7m. That would not go far to protect my passengers if I were suddenly called upon and found myself unable to repay the £13m they had given to me

in trust for future holidays?

I support fully the recent suggestion that it should become statutory for tour firms to put all advance payments in independent hands in the form of, for example, local authority bonds. The bonds would be held by the independent agent but—most important—would continue to earn interest for the tour company.

The agreement would provide for the bonds to be handed back to the operator on day of departure, and also contain a clause which, in the event of a Laker-type disaster, would transfer ownership to the holder for conversion into cash and return to the customer. Current legislation protects customers' money in so far as it does not become the property of the tour company until confirmation of the booking has been issued.

The new system, effectively, merely seeks to extend this until departure date.

Sidney de Haan

119 Sandgate Road,

Folkestone, Kent.

not shiftless

worker is shiftless—or at least implying that this is how the media normally portrays him

Of course, strikes and other difficulties make the headlines: work as usual does not. But the suggestion that the shop floor worker in this country is "shiftless" is a monstrous one. As the Vauxhall story shows, the people who work for this company are anxious to help it to do well. This is not a unique case. As a general rule, throughout private industry, the people who come to work want to do everything they can to help their company succeed. Where an imaginative management can find ways of harnessing this latent enthusiasm, for the benefit of the enterprise, the response from the shop floor will always be a positive one. Conversely, where there is no enthusiasm from the British worker, the fault will almost certainly be on the side of the management.

As a nation, we seem to

delight in publicising our problems to the world, and playing down our successes. It is a shame that your paper, which is read by many business leaders in other countries, should perpetuate the myth of the poor standard of British labour, when this is just not true.

C. F. Jeanes

Wellington Mill,

Wellington Street,

Bury, Lancashire.

Civil service pay offer

From the Managing Director,

Baldom Asbestos Co.

Sir—As you say in your leader "Good ideas in a mean offer" (February 18) the objectives of the Government's new civil servants' pay offer are logical. The Government is seeking, like any employer, to achieve value for money, to reward skill and responsibility and particularly to take appropriate account of market factors, such as its ability to recruit.

Your remarks about pay comparisons, however, are very misleading and should be corrected immediately. You state that for the second year running the offer to non-industrial civil servants is well below the going rate in the private sector, implying a second successive cut in their relative rewards. This is incorrect. Evidence in the Government's economic progress report of December suggests that the pay of non-industrial civil servants did not fall significantly in relation to their private counterparts last year, and there is no reason to suppose that it will do so with this year's offer.

When comparing relative earnings in the public and private sectors, it is not sufficient merely to consider settlement levels; account must also be taken of other factors, in particular the operation of the

The thorny problem of rates

From Mr A. Potter

Sir—I can quite understand the reluctance of all MPs to tackle the very thorny problem of rates and it is a thorny problem that whichever party tackles the problem, it will alienate its supporters. There is the glaring example of farming premises that were derated in 1973 since when no political party has had the strength of purpose to alter this situation for fear of upsetting the very strong farming lobby in the Houses of Parliament. In the inequitable situation that exists between private and domestic property, no Labour Party would redistribute the rates to a potential worker might receive on social security. In one example a firm has to pay nearly £62 a week to provide a net wage of £50 after taking into account income tax, insurance contributions and employee travel.

Everybody admits the rating system is unfair, and in particular to small businesses and until some Government or whatever political persuasion tackles this problem you will continually see levels of company closure as existed last year, for example, 8,000 companies closing down in small industry with a result of 300,000 jobs. MPs say this was replaced by the same number of companies starting up in business, this is another misleading statement in the fact that where a company will close down employing 50 people, there may be two companies start up employing two people, and in all probability those 2 are working from home anyway.

In this fiscal year £30bn will be spent by local government on rates of this £4.5bn will be contributed by the domestic ratepayer. A simple calculation will show that this is 16 per cent, however I would point out that £4.5bn paid by the domestic ratepayer is before it receives rate rebate payments and payments of rates through the supplementary benefit system and I feel sure that if this is taken into account you will find the figure is below 10 per cent in actual contribution to the local government finance requirements. Either way I would not argue over 1 per cent or 2 per cent, the point being that the administrators of this £30bn are elected by domestic ratepayers only.

A. Potter

TGM Gauge Maintenance,

Unit 51,

Station Road,

Coleshill, Birmingham.

not shiftless

British workers

not shiftless

From the Managing Director,

Milliken Industrial

Sir—it really does British industry a disservice when your Observer column (February 17) opens with a paragraph implying that the British

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SHELL UK
petrol 5.5p/gallon Aug 24; motorists show beginning of a price war complex as petrol heads for £1.70 a gallon Aug 26; from the managing director (left) Aug 23-24; when NCB order Aug 16; (right) Matthew Hall Engineering are to supply electrical work on their NCL plant Aug 14-15; and by Office of Fair Trading queries petrolium pricing policies Aug 14-15; Mr Booth's claim on petrol profit levels rebuffed Aug 23-24;

THE PRICE RISE NOTED IS ALSO COVERED IN THE General SECTION, UNDER PETROL.

Petrol: carrying petrol in Explosives containers (mentioning column) Aug 8-76; Price: Shell to raise the price by 5p Aug 7-6c; Shell cuts another 5.5p on petrol (graph) Aug 8-24; motorists show beginning of a price war complex as petrol heads for £1.70 a gallon Aug 8-3x; pressure grows for Office of Fair Trading inquiry on price increases Aug 10-28x; (left) Aug 11-17; BP Esso, Mobil raise their prices Aug 11-6c; (right) Aug 12-7x; (left) Aug 14-15x; Office of Fair Trading queries petrolium wholesalers pricing policies Aug 14-15x; Shell UK strike called off by Albert Booth that profit levels are being understated Aug 13-4c; Select service at Thornbury sells petrol at 99p a gallon Aug 29-2x;

THE UK SHELL AND UK PETROL ENTRIES BOTH REFER TO MR. BOOTH, WHO HAS HIS OWN ENTRY IN THE Personalities SECTION.

BOOTH Albert
writes to Norman Fowler saying petrol price increases threaten transport of people & freight Aug 18-20; claims on petrol profit

EACH ENTRY CONCLUDES WITH DATE, PAGE AND COLUMN REFERENCE. THE FT'S EIGHT COLUMNS ARE LISTED A-H. THUS AUG 19-6C MEANS THAT THE ITEM APPEARED IN THE ISSUE OF 19TH AUGUST, ON PAGE 6, IN COLUMN 3.

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UK COMPANY NEWS

Financial Times Thursday February 25 1982

MINING NEWS

UC Investments may cut payment

BY KENNETH MARSTON, MINING EDITOR

AFTER HAVING increased its 1981 dividend by 10 cents to 160 pence (52p), UC Investments, the South African gold and platinum investment company, the Finserv group is facing lower dividend income in the current year.

Making this comment in the annual report the UCI chairman, Mr H. A. Smith, points out that UC's policy is to distribute the major portion of available earnings after allowing for known contingencies over one year and not to smooth dividend payments over the years.

He thus appears to be confirming general expectations of a likely cut in dividend for 1982.

He sees little likelihood of a recovery in this year's gold and platinum prices to the levels ruling at the beginning of 1981.

He says of gold that the price has not been helped by the con-

BIDS AND DEALS

Croda forecasts £16m profits in bid battle

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Details are given for the purpose of considering dividends as it is determined to return to shareholders.

Official indications are not available as to whether dividends are available or not and the figures shown below are based mainly on last year's timetable.

TODAY Interavia, Amstrad Day, Footwear Industry Investments, Plessey, Tor Investment Trust.

Finals Cardinal Investment Trust, Standard Chemical Industries, St. Andrew, Ward Holdings, Woodward Dawes.

FUTURE DATES

Interavia	Mar 1
Amstrad Greetings	Mar 2
Clark (Matthew)	Mar 2
Dolmetsch	Mar 5
Link House Publications	Mar 5
Scandinavian Metropolitan Props.	Mar 6
Finals	Mar 7
British Petroleum	Mar 9
Camden	Mar 9
CSF	Mar 9
Globe and Phoenix Gold Mining	Mar 10
Memes (Memory and Electronic Components)	Mar 10
Mount Charles Investments	Mar 10
CSF	Mar 10
Shell	Mar 11
Trading and Transport	Mar 11
Star Furniture	Mar 10
Vanguard and Russia	Mar 9

Prospects for the years beyond 1982 are discussed in vague terms. A profit figure of £10m for 1983 is mentioned as "an indication of what we think is possible and credible given the fiscal conditions." Emphasis is placed on Croda's increasing con-

centration on overseas activities, and its development of "new products, new markets, new processes and better service to customers."

The letter refers only in passing to Burmah, whose record is described as "poor" in another letter to shareholders explaining why the group is worth "much more than 70p" in the board's view.

Burmah off launched its 70p per ordinary share bid on December 18. Croda's shares remained above that level until December 28, with the deferred down 1p at 50p. Burmah's own shares closed down 3p at 40p.

The new forecast was prompted at the outset of the take-over battle between the two companies. Croda's "best estimate" of 1982 jump in profits of 55 per cent is certain to be exceeded, and even in the light of a 58 per cent loss in the first half, recent forecast for 1982.

The profits forecast—reviewed by Price Waterhouse and Sir G. Warburton as Croda's auditors and financial advisers respectively—assumes sales volumes "in line with levels recently experienced" and benefits mainly from an improvement in net margins and a number of cost reduction measures, says Croda. Sir Freddie Ward, the chairman, insists in his letter that the company has "sought to avoid being either unduly optimistic" nor conservative, and the figures are anticipated for interest or foreign exchange rates.

Apart from the figures quoted, CRA is the local arm of the Rio Tinto-Zinc group, said that a further four independent valuations it had commissioned supported the venture's own value.

CRA went on to say that it is recommendation that De Beers' Central Selling Organisation should handle the marketing of the bulk of Ashton's diamonds is accepted, the price will be based on London selling prices, less a commission to cover the costs of delivery.

In addition CRA said that the diamonds it will sell direct to the open market will enable it to monitor the sales through the CSD.

CRA defends Ashton diamond valuations

THE LEADER of the Ashton diamond joint venture in Western Australia has countered suggestions that the valuations placed on stones from the project are too low by releasing figures from several independent valuers which show a close correlation with the results of the venture's own valuers.

CRA, the consortium leader, said yesterday that its own average figure of US\$11.75 (76.34) per carat is very close to the average of \$12.12 obtained by four other valuers.

The company made the point that diamond valuation is a subjective business, and that different people valuing the same sample are likely to arrive at widely diverse figures.

One valuer in particular seems consistently to give put-up higher figures than everyone concerned, with one sample

Falconbridge warns of nickel shortages

unless today's depressed nickel prices improve to stimulate development of additional capacity or new nickel could occur. This is the argument of Mr H. T. (Peter) Berry, chairman of Canada's Falconbridge Nickel Mines, reports John Sognenich.

Speaking at a New York metals and mining forum, Mr Berry said that nickel prices have been unsatisfactory for some time now. As a consequence of the six of the last 16 years, there has been inadequate exploration for proper development and research.

His company and others are unable to make the heavy investments needed to cover the continued costs of pre-production and development of existing and known ore reserves. As a result, the nickel industry might not be able to respond

Canadian loan for Ok Tedi

Canada's Export Development Corporation (EDC) is lending US\$55m (£45m) to the Ok Tedi Mining consortium of Papua New Guinea.

The loan is to support sales by Canadian firms to the big gold-copper mining project.

Ok Tedi is a consortium of Australia's Broken Hill Proprietary, America's Standard Oil (Indiana), West Germany's Metallgesellschaft, Degussa,

Deutsche Gesellschaft für Wirtschaftliche Zusammenarbeit, and the state of Papua New Guinea.

Rock Darham again to be set up as 'shell'

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Mr Darham and his wife have now agreed to sell 30 shares, or 25 per cent of the equity, to licensed dealers Harvard Securities which will place the holding among its private, non-discretionary, clients at no higher than the prevailing market price.

Subject to the placing being finalised, which Harvard expects to complete in about a week, the Darhams will sell a further 3,000,000 shares to Bletchly, a private company controlled by a Slater Walker Securities aluminium, Mr Robert Clarke, in exchange for an issue of shares by Bletchly to Mr Darham.

As a result, Mr Clarke will control 50.1 per cent of Bletchly and Mr Darham will control the remainder. Mr Darham is to resign from the board of Rock Darham and Mr Clark will become its director.

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CURRENCIES, MONEY and GOLD

APPOINTMENTS

Dollar easier

Dollar eased slightly against most currencies, but moved within a narrow range, and finished near its best levels of the day. Short-term Eurodollar rates fell, and Federal funds also showed an easier trend during early New York trading.

Sterling weakened as London clearing banks cut base lending rates by 1 per cent to 13 per cent, but recovered quite strongly in late trading, possibly with some help from the Bank of England.

Danish Krone remained at the top of the European Monetary System followed by the Belgian franc as an early decline by the Belgian currency.

DOLLAR. Trade-weighted index (Bank of England) was unchanged at 112.5 against 111.0 six months ago. Three-month Treasury bills 12.18 per cent (15.6 per cent six months ago). Annual inflation 6.3 per cent (unchanged from previous month). The D-mark weakened against all members of the EMS, except the Belgian franc at the Frankfurt fixing. The Belgian currency rose to DM 5.46 from DM 5.4470, while the French franc fell to DM 89.21 per 100 francs. Two-month 28-day forward rate 100 guilders from DM 91.1500 to 91.2100. Outside the EMS the Swiss franc rose to DM 1.2651 from DM 1.2595, but sterling fell to DM 4.32 from DM 4.3410. The Bundesbank did not intervene when the dollar eased to DM 2.3808 from DM 2.3615 at the fixing.

BELGIAN FRANC. — EMS member (second strongest). Trade weighted index unchanged at 87.0 against 105.4 six months ago. Three-month Treasury bills 14.25 per cent (15.75 per cent six months ago). Annual inflation 7.6 per cent (8.3 per cent previous month). The franc weakened in early trading, but then recovered following news that the Belgian Bank had left its 14 per cent rate limit deviation at the weekend, and cuts in Treasury certificate rates on Monday and Tuesday led to speculation that the weekly meeting of the central bank may have produced a small cut in the discount rate. The financial franc was particularly weak, with the dollar rising to BEF 47, before settling back to BEF 46.60 at noon. The National Bank replenished its reserves by selling BEF 3m in the afternoon, following the deviation, after spending the equivalent of BEF 7.1m in support last week. By the time of the Brussels fixing the franc was firmer against all EMS currencies, the dollar and sterling but lost ground to the Swiss franc and yen.

STERLING. — Trade-weighted index 90.8, unchanged from noon, against 91.1 in the morning. 91.2 at the previous close, and 92.4 six months ago. Three-month interbank 14 per cent (14.6 per cent six months ago). Annual inflation 12 per cent (unchanged from previous month). The pound finished at its lowest level against the dollar since last October, falling 15 points to \$1.3285-\$1.3305. It opened at \$1.3300-\$1.3370 and touched a low point of \$1.3380-\$1.3390, but fell quite sharply in the afternoon, to a low of \$1.3220-\$1.3230. Sterling also lost ground in other major currencies, but finished well above the worst levels of the day. It fell to DM 4.3235 from FF 4.3450, to FF 11.0500 from FF 11.0450, to SwFr 3.43 from SwFr 3.44, and to Yen 248.50 from Yen 240.50.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Currency	% change	from	% change	adjusted for	Divergence	Index
central	central	central	against ECU	central	adjusted for	divergence	index	rate
February 24								
Belgian Franc	6.16363	4.3605	-0.68	—	—	±1.5400		
Danish Krone	6.23320	4.24185	+0.20	—	—	±1.1087		
French Franc	6.15964	6.17762	-0.26	—	—	±1.3745		
Dutch Guilder	2.67268	2.68035	-0.47	—	—	±1.0069		
Irish Punt	0.868795	0.868785	—	—	—	±1.0088		
Italian Lira	1306.15	1300.20	-0.32	—	—	±1.1424		

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times. Sterling/ECU rate for February 24: 0.561933.

EXCHANGE CROSS RATES

FT LONDON INTERBANK FIXING (11.00 a.m. FEBRUARY 24)

EURO-CURRENCY INTEREST RATES (Market closing Rates)

SDR linked deposit one month 124-125 per cent; three months 124-125 per cent; six months 124-125 per cent; one year 124-125 per cent.

Australian \$ (deposit rates in Singapore): one month 142-143 per cent; three months 155-156 per cent; six months 155-156 per cent; one year 155-156 per cent.

The following rates were quoted for London, dollar certificates of deposit: one month 14.10-14.20 per cent; three months 14.45-14.55 per cent; six months 14.65-14.75 per cent; one year 14.80-14.70 per cent.

MONEY MARKETS

Base rates cut

London clearing bank base lending rate 13½ per cent (since February 25).

Interest rates continued to ease in the London money market yesterday, following the cut of 1 per cent to 13½ per cent in clearing bank base rates.

Barclays Bank led the way down early in the morning, but this was not followed by the other banks until much later, while the Bank of England cut rates by 1 per cent to 13½ per cent in clearing bank base rates.

In Frankfurt call money was steady at 10.05 per cent, after touching 10.10-10.15 per cent as banks bid for funds to meet month-end reserve requirements.

A securities repurchase agreement expired earlier this month, driving DM 4.60bn and another repurchase scheme of DM 5.40bn run out on March 8, but despite fairly tight conditions there has been no offer of liquidity assistance from the Bundesbank recently. Special Lombard borrowings by the banks rose to around the middle of the month.

LONDON MONEY RATES

MONEY RATES

NEW YORK

Prime rate... 10½

Fed. funds (1-month).... 12-12½

Treasury bills (3-week).... 12-12½

GERMANY

Special Lombard..... 10.05

Overnight..... 9.50

One month..... 9.50

Two months..... 12-12½

Six months..... 12-12½

One year..... 12-12½

FRANCE

Interbank rate..... 14.125

Overnight rate..... 14.375

One month..... 14.475

Three months..... 14.475

Six months..... 14.475

JAPAN

Discount rate..... 6.65

Call (unconventional)..... 6.65

Bill (discount) (one-month)..... 6.65

Two years..... 10.25

Five years..... 12.25

Six years..... 12.25

Eight years..... 12.25

Ten years..... 12.25

Twelve years..... 12.25

Fourteen years..... 12.25

FRANCE

Interest rate..... 14.125

Overnight rate..... 14.375

One month..... 14.475

Three months..... 14.475

Six months..... 14.475

One year..... 14.475

Two years..... 14.475

Three years..... 14.475

Four years..... 14.475

Five years..... 14.475

Six years..... 14.475

Seven years..... 14.475

EIGHT YEARS..... 14.475

NINE YEARS..... 14.475

TEN YEARS..... 14.475

TWELVE YEARS..... 14.475

FOURTEEN YEARS..... 14.475

FIFTEEN YEARS..... 14.475

SIXTEEN YEARS..... 14.475

SEVENTEEN YEARS..... 14.475

Eighteen years..... 14.475

NINETEEN years..... 14.475

Twenty years..... 14.475

Twenty-one years..... 14.475

Twenty-two years..... 14.475

Twenty-three years..... 14.475

Twenty-four years..... 14.475

Chrysler sees profit of \$150m this year

By Our Financial Staff

CHRYSLER, the ailing number three U.S. car producer which is expected to report a 1981 loss of around \$500m, is predicting a \$150m profit for the current year, provided interest rates and other economic factors work in its favour.

Mr Lee Iacocca, its chairman, expressed a "hope" at a dealers convention in Atlanta to end the year with a profit of \$150m, but Chrysler confirmed that this prediction was included in its December report to the Federal Government's Chrysler Loan Guarantee Board.

Mr Iacocca said last week that a loss of "in the region" of \$50m would be reported for its final 1981 quarter, which would take its total net loss for the year to \$500m, double the figure forecast at the beginning of 1981.

Although it returned a profit of \$11.6m for its second quarter, the sharp downturn in the U.S. car market destroyed its hopes for the year. In 1980 it reported a \$1.7m loss, a record for any company.

Test rule for capital markets

By Our New York Staff

A CONTROVERSIAL rule designed to facilitate access to the U.S. capital markets was approved for a nine-month test by the Securities and Exchange Commission yesterday.

Known as Rule 462 (A), it will allow frequent borrowers to file a "shelf" registration with the SEC which would be valid for several new securities issues. Currently, borrowers have to file separately for each issue, which is costly and time-consuming.

Although welcomed by borrowers and some stockbrokers, the move has met with heated opposition from investment bankers who claim it could disrupt the markets.

British operation pushes U.S. Hoover into the red

By OUR NEW YORK STAFF

HOOVER, the large U.S. manufacturer of household appliances, last year incurred a loss of \$18.8m, primarily because of huge costs sustained in the UK where it is trying to reshape its major foreign subsidiary.

The British loss amounted to the equivalent of \$1.53 a share, slightly more than the consolidated loss which was equivalent to \$1.53 a share. The company's UK operation has been under intense foreign competitive pressure on the British market, and has also suffered a cut in export competitiveness because of high UK manufacturing costs and the strength of sterling.

Hoover is in the process of cutting back its British operation and shifting some manufacturing to the Continent.

Mr Merle Rawson, chairman and chief executive, said 1981 had been a year of generally poor demand, though sales gains were made in a handful of countries. In the U.S., Hoover's biggest market sales were down only slightly, but profits failed to keep pace with those earned in 1980. Total sales were \$749.2m, down from \$830.5m in 1980.

The year's loss compared with a profit of \$25.3m for 1980. It included a \$13.7m loss in the final quarter, against a profit of

\$3.6m in 1980.

Mr Rawson said: "Forecasts of an economic recovery in the western world continue to be postponed, by the financial soothsayers. However, we are not waiting for any such upturn to implement our plans for a return to profitability. We have begun our trip back with the new vacuum cleaner and washing machine lines already introduced and we have scheduled still more unveilings throughout 1982."

The business revival, when it comes, he declared, will simply mean a "speedier recovery for us."

Philip Morris raises dividend

By OUR FINANCIAL STAFF

AN INCREASE in quarterly dividend from 50 cents to 60 cents a share for the first three months of fiscal 1982 from Philip Morris, second largest in the U.S. cigarette industry, confirms the confidence expressed a month ago when record results for 1981 were announced.

Philip Morris, owner of the Marlboro cigarette brand, as well as of the Seven-Up soft drink, and of Miller Brewing,

turned in earnings of \$676.7m for 1981, a gain of 17.2 per cent. For the current year, Wall Street analysts have predicted a further rise of around 20 per cent.

The quarterly dividend was increased from 40 cents to 50 cents a share in the first quarter of 1981. The higher cash dividend will be well received by the major investment institu-

tions, which hold about 65 per cent of the Morris equity.

Long-term growth is expected to continue, aided by further penetration of the cigarette market both at home and abroad, a policy strengthened by last year's acquisition for \$350m of 50 per cent of the equity of Rothmans Tobacco Holdings, lifting the Morris stake in Rothmans International to around 22 per cent.

The equity of Abitibi was acquired 12 months ago by Olympic and York, a real estate and property group controlled by the Reichman family, for US\$450m.

National Semiconductor setback

By LOUISE KEHOE IN SAN FRANCISCO

NATIONAL SEMICONDUCTOR, the California-based microchip manufacturer, expects to report its first quarterly loss in 15 years in the third quarter ending March 1.

National's position reflects that of the entire U.S. semiconductor industry, where earnings have been sharply reduced by a worldwide market weakness and by increasing Japanese com-

petition.

National did not reveal the size of the expected loss but it could be as high as \$12m or 50 cents a share. The company expects sales to be down slightly from the \$265m reported in the second quarter.

National has managed to remain marginally profitable for the last six months but in the current quarter—tradition-

ally the weakest of the year—sales have been affected by the two-week shutdown over Christmas and the New Year.

In the first half of fiscal 1982, National's net earnings were \$1.3m or 6 cents a share on sales of \$581m. Earnings included an insurance payment of \$2.6m and compared with \$1.44 a share for the comparable period.

Sharp rise in Abitibi-Price earnings

By Robert Gibbons in Montreal

ABITIBI-PRICE, the world's largest newsprint producer and owned since last year by Olympic and York Developments, earned C\$124m (U.S.\$103.3m) or C\$5.57 a share last year, against C\$4.54 or C\$4.94 a share in 1980. The company began our trip back with the new vacuum cleaner and washing machine lines already introduced and we have scheduled still more unveilings throughout 1982."

The business revival, when it comes, he declared, will simply mean a "speedier recovery for us."

Sales increased from C\$1.5bn to C\$1.7bn. Fourth quarter profits were C\$23m, against C\$1.5m previously.

Abitibi suffered at the beginning of the year from the effects of strikes at several mills, as well as from the decline in the North American construction market, a major source of profits for the company.

But higher prices for newsprint was expected to give a boost to earnings towards the end of the period, and the pulp and paper operations were also showing better form.

The equity of Abitibi was acquired 12 months ago by Olympic and York, a real estate and property group controlled by the Reichman family, for US\$450m.

Record result for Moore

By Our Montreal Correspondent

MOORE CORPORATION, the world's largest producer of business forms, earned a record U.S.\$115.4m or \$4.12 a share in 1981, against \$111.9m or \$3.99 a share a year earlier. Sales were \$1.9bn against \$1.8bn. Fourth quarter profits equalled \$1.15 a share, against \$1.22 previously, mainly due to the recession and rising costs.

The domestic Dutch guilder market is suggested again by a private deal offering Ff100m for 10 years at a fixed rate to the Inter-American Development Bank. Algemene Bank Nederland is leading a small Dutch syndicate.

The state-owned Mexican bank, Banco Nacional de Comercio Exterior, is offering Ff1.3m from N. M. Rothschild, Paribas and Creditanstalt-Bank der Oesterreichischen Sparkassen this time heads a small international group of banks on a similar club basis.

The growing accessibility of

World Bank to issue \$250m Eurobond

By ALAN FRIEDMAN

THE WORLD BANK returned to the Eurobond market yesterday with a \$250m six-year offer at 15 per cent. Deutsche Bank, the lead manager, has set the price at \$93 to yield 15.38 per cent and last night there seemed to be reasonable interest, particularly among central banks.

There were rumours in the market that the issue might be increased by another \$150m to \$200m if it goes well. Meanwhile, some investors were abandoning the lower quality offerings of this week to turn to World Bank and other issues.

This week's rush of new Eurobonds continues briskly, with a \$75m seven-year 15½ per cent offered by the Province of Nova Scotia. The issue is priced at 25.22 per cent, rose 1 point yesterday from 25 to 26 per cent.

The zero coupon trading appears to be attracting both retail and institutional investors and not just in Japan or on the Continent but also in London.

Citicorp's 15½ per cent paper is starting to pick up interest after a slow start, but Occidental Petroleum's 16½ per cent and Kidder Peabody is lead manager.

Mexico's 17½ per cent rolled over paper, having attracted the bankers with a desire for a three-year money, was quoted yesterday at a discount of 1 point bid.

Austrian company draws second DM 100m credit

BY DUNCAN CAMPBELL-SMITH

THE AUSTRIAN state-owned holding company, Oesterreichische Industriewaehrung, proceeded with the second tranche of the DM 200m credit launched late last year, with a small group of Austrian banks. The terms are unchanged, raising the second DM 100m for 10 years at 8 per cent over London interbank offered rate. Lead manager Girgentz und Bank der Oesterreichischen Sparkassen this time heads a small international group of banks on a similar club basis.

The growing accessibility of

Hoechst to retain 51% of Roussel

By Our Financial Staff

HOECHST, the West German chemicals group, is to retain a controlling shareholding of at least 51 per cent in Roussel-Uclaf, its French pharmaceutical subsidiary, under an agreement announced yesterday with the French Government.

The French Government is to own a 33 per cent blocking minority in Roussel and will in future account for half the seats on Roussel's 12-man board.

The Franco-German agreement ends five months of negotiations over the "nationalisation" of Roussel, one of three foreign-owned companies targeted for state takeover. The others are the French operations of ITT of the U.S. and the French-American computer company, Cii-Honeywell Bull.

The French Government will increase its stake in Roussel to a level which will allow Hoechst and the Government to share in running the company, which is the third largest pharmaceuticals group in France; its sales of Ffr 3bn (\$500m) are expected this year to follow.

The French Industry Ministry said last night that the increase in the Government's stake in Roussel would be achieved "progressively" through capital increases, buying on the open market, or acquiring some Hoechst shares.

On the research side, the Government says the deal has been inspired by the desire to build up the best co-operation possible in this sector. Hoechst has promised to invest in new laboratory facilities in France, while Roussel will have access to the West German group's work on biotechnology in the U.S.

Further ventures could be developed later between Hoechst and the French state, and a government stake in Hoechst's other, wholly-owned chemicals activities in France—sales of Ffr 3bn (\$500m) are expected this year to follow.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which Closing prices on February 24 will be published next on Tuesday March 16.

U.S. DOLLAR STRAIGHTS Issued Bid Offer day week Yield

Anheuser-Busch 1981 88 100 102.5 103 +0.15 15.24

APS Fin. Co. 1981 88 100 102.5 103 +0.15 15.24

Arco 1981 88 100 102.5 103 +0.15 15.24

Bank Montreal 1981 88 100 102.5 103 +0.15 15.24

B.C. Colum. Hyd. 1981 88 100 102.5 103 +0.15 15.24

Br. Colum. Min. 1981 88 100 102.5 103 +0.15 15.24

Carborundum 1981 88 100 102.5 103 +0.15 15.24

Caterpillar Fin. 1981 88 100 102.5 103 +0.15 15.24

CFM 1981 88 100 102.5 103 +0.15 15.24

CIBC 1981 88 100 102.5 103 +0.15 15.24

Citgo 1981 88 100 102.5 103 +0.15 15.24

Cooper-Bessemer 1981 88 100 102.5 103 +0.15 15.24

Dow 1981 88 100 102.5 103 +0.15 15.24

DuPont 1981 88 100 102.5 103 +0.15 15.24

DuPont U.S. Cap. 1980 90 100 102.5 103 +0.15 15.24

E.I. du Pont de Nemours 1981 88 100 102.5 103 +0.15 15.24

E.I. du Pont de Nemours 1981 88 100 102.5 103 +0.15 15.24

Ford 1981 88 100 102.5 103 +0.15 15.24

Globe & Mail 1981 88 100 102.5 103 +0.15 15.24

General Elec. Credit 1981 88 100 102.5 103 +0.15 15.24

GMAC 1981 88 100 102.5 103 +0.15 15.24

GMAC U.S. Fin. 1981 88 100 102.5 103 +0.15 15.24

Gulf States 1981 88 100 102.5 103 +0.15 15.24

Heinkel 1981 88 100 102.5 103 +0.15 15.24

Heinz 1981 88 100 102.5 103 +0.15 15.24

Hilti 1981 88 100 102.5 103 +0.15 15.24

Hirschmann 1981 88 100 102.5 103 +0.15 15.24

Hoffmann La Roche 1981 88 100 102.5 103 +0.15 15.24

Honeywell 1981 88 100 102.5 103 +0.15 15.24

Houston Natl. Bank 1981 88 100 102.5 103 +0.15 15.24

I.B.M. 1981 88 100 102.5 103 +0.15 15.24

Imperial Oil 1981 88 100 102.5 103 +0.15 15.24

Int'l. Paper 1981 88 100 102.5 103 +0.15 15.24

Int'l. Paper 1981 88 100 102.5 103 +0.15 15.24</

Istanbul's great money lending bubble has burst. Metin Mumir reports

Painful lesson for Turkish savers

MR CEMAL MULAZIMOGLU had always wanted to go into real estate. Last year, at the age of 45, he retired from the teaching profession and used his 500,000 Turkish lira (\$13,956) savings to open a real estate office in Ankara. He could not have chosen a worse time. The real estate business in Turkey was going through one of its most difficult periods as a result of the Government's tight money policies. He was to discover in his first three months in business, when a customer knocked on his door, Mr Mulazimoglu's name started running out. He could have sold out at a loss but he feared for his family's livelihood.

So, as Mr Mulazimoglu reminisces from jail, he decided to change his line of business. He became a "banker" and placed advertisements in news papers offering 96 per cent net interest on early deposits, 46 per cent higher than conventional banks. Son, his business, was booming. In four months, he collected 100m Turkish lira (\$388,000). He moved into a plush office, bought two flats and colour television sets (in spite of the fact that Turkish television broadcasts only in black and white).

"Then one day, the dam burst," says Mr Mulazimoglu. Last month, he was robbed by his customers, who demanded their money back, and arrested. "Banker" in Turkish is a euphemism for moneylender, an activity which really took off after July 1980, when the Government gave banks freedom to determine deposit interest rates.

The move, which was a part

of the economic austerity programme, was intended to attract consumer funds away from the marketplace and control an increasing inflation rate, running at 100 per cent.

It succeeded—perhaps too well. In less than one year, banks raised rates available on saving deposits from 12 to 50 per cent annually. The cost of short-term commercial loans shot up from 25 to 65 per cent. The inflation-fuelled national shopping spree halted to be replaced by an unprecedented decline in consumer demand.

Money, which had traditionally been the cheapest and most abundant factor in production, almost overnight became the rarest and most expensive.

The outcome was a monetary earthquake, which is probably the severest blow yet to the 68-month-old military regime. It is still ruling the Turkish economy and is likely to engulf many businesses, big and small, before it stops.

"We found ourselves out in the open in winter wearing summer clothes," says Mr Rekmi Koc, a leading Turkish industrialist, describing the economic sensation.

Many others found themselves in the same situation with no clothes on at all and it was apparently their screams which brought the moneylenders short-lived success. The scream was for money at any price and came from businesses so close to financial collapse, that no bank or broker would lend them money.

Suddenly last summer, Turkish newspapers were filled with page-long "banker" advertisements offering up to 144 per cent annual interest payable in monthly instalments. Moneylenders offices snatched up in business districts of large cities like Ankara, Istanbul and Izmir. Their founders included a shapely fashion model (now in prison), a group of gangsters, a high school student, and a former waiter at a hamburger bar.

People started selling their downies, gold, furniture and flats and queued outside moneylenders' offices to deposit their funds in exchange for what later turned out to be worthless pieces of paper. Some even borrowed from the conventional banks to invest with the moneylenders.

It was a gold rush fuelled by greed, gullibility, or the gambling instinct. But probably the most common motive was desperation. Many in the crowds outside the moneylenders' offices were middle-class civil servants, retired people and army officers who were crushed between low salaries and the high cost of living.

The majority probably did not know, or care about the correlation between risk and high returns, or that no business which borrowed at 100 per cent a year could hope to survive.

But a few hundred thousand lire at the "banker" fetched twice the average civil servant's salary.

Dusk fell on the market last September when the Government, probably afraid of the proportions the market had attained, decided to introduce legislation to control the moneylenders. Mr Kaya Erdem, the Minister of Finance, said: "Those who have invested their money with the bankers have it taught the Turkish public a lesson in investment it will not forget."

Norwegian shipping line suffers steep setback

BY FAY GJESTER IN OSLO

LEIF HEEGH, one of Norway's leading shipping groups, reports a steep fall in 1981 operating income to Nkr 487m (\$77.8m) from Nkr 534m, and says that 1982 promises "no significant improvement" in profitability.

The setback is steeper than expected. At the half-year the group forecast a 12-month result of Nkr 500m, before depreciation and interest costs.

The company blames the decline on "difficult market conditions for oil/dry cargo tonnage, coupled with the winding up of a container line. Another 'negative contribution' was made by two recently acquired cruise vessels. In contrast, improved results were shown by the car and LNG/LPG carriers.

Heegh, which is a managing company operating vessels on behalf of ship holding companies and a number of Nor-

wegian and foreign investors, says the liquidity of the ship holding companies is good.

The group operates a fleet of 33 vessels totalling 2,27m dwt, including 11 totalling 400,000 dwt chartered for more than a year. It puts the value of the fleet at Nkr 5.25bn at end-1981. Vessels on charter are not included in this figure.

During 1981 two liner ships, three obo—oil/bulk/ore—vessels and one LPG carrier were sold, some of them for future delivery. The group took delivery of eight new ships and orders were placed for two ro-ro—roll-on/roll-off—car carriers plus three general cargo/container ships.

Ships on order on behalf of Norwegian and foreign investors comprise four ro-ro/car carriers, four paramax/obo ships and three general/cargo/container vessels.

Sales revival helps boost earnings at Saab-Scania

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN GOTHEBORG

SAAB-SCANIA, the Swedish automotive and aerospace group, yesterday reported an increase in pre-tax profit from Skr 970m to Skr 1,052m (\$1.84m) for 1981.

The result improves on the forecast by Mr Sten Gustafsson, the managing director, at the eight-month stage, that it could match the previous year's earnings.

Sales for both trucks and cars were unexpectedly strong in the last four months, which produced earnings of Skr 440m against Skr 287m for the second four months and Skr 325m for the first four months.

The dividend is to be Skr 2 per share, an effective increase of Skr 1.29 a share.

Sales climbed by 16 per cent to Skr 16.2bn (\$2.84bn), of which 56 per cent were outside Sweden. Sales of Scania trucks, which had advanced by only 4

per cent during the first eight months, climbed by 11 per cent to Skr 7.3bn for the year as a whole.

Saab cars, which had also raised turnover by only 4 per cent in the eight months, ended the year with a 27 per cent increase to Skr 4.45bn. The profit of the car division is described as "substantially improved".

The truck division, which includes the Swedish agency for Volkswagen and Audi cars, turned in another "good result". Aerospace boosted sales by 31 per cent to Skr 1.4bn and gave a "largely unchanged result".

Pre-tax profits include currency translation gains of Skr 72m. If this is eliminated, earnings are Skr 960m, against Skr 966m. The 1981 figures absorbed Skr 231m in net financial charges, which were Skr 84m up on 1980.

Danish savings bank falls heavily into loss

BY HILARY BARNES IN COPENHAGEN

THE NEED to more than double provisions for bad debts has pushed Denmark's largest savings bank, SDS, heavily into the red for 1981.

Net losses total Dkr 180m (\$23m) after bad debt provisions up from Dkr 158m to Dkr 339m. In 1980, the bank returned a net profit of Dkr 26m.

The bank made an operating profit of Dkr 221m, and after a Dkr 290m adjustment for portfolio values, the pre-tax return dividend payment is 8 per cent. However, the year was not

without its problems, as the economy moved into a recession and the weather ruined the harvest. Farmers are big big buyers.

OKOBANKA, the central bank of the commercial bank organisation in Finland, had a "satisfactory" year in 1981. Mr Seppo Kontinen, the executive president, said the net profit was FM 17.8m (\$4m) compared with FM 12.9m in 1980. The profit is to be FM 1.2m in 1982. The pre-tax return dividend payment is 8 per cent. However, the year was not

RSV seeks loan rescheduling

THE DUTCH shipbuilding and engineering group, Rijn-Schelde-Volme, is attempting to reschedule government-backed loans totalling Fl 150m (\$58m). The company, which has incurred considerable losses in recent years, hopes thereby to improve its financial ratios and attract additional long-term financing.

RSV has begun talks with the Government to delay the repayment of the 9 per cent 10-year loan, which is backed by a guarantee from the National Investment Bank. The loan was taken up in 1977 and had a three-year grace period before repayments start. It was provided by Algemeene Bank Nederland, Amsterdam-Rotterdam Bank and the NIB.

The company expects its 1981 loss to be lower than the Fl 28.7m deficit of 1980.

THE HONGKONG BANK GROUP

announces that
on and after

25th February, 1982

the following annual rates
will apply

Base Rate . . . 13½%
(Previously 14%)

Deposit Rate (basic) 11%
(Previously 12%)

The Hongkong and Shanghai
Banking Corporation

The British Bank
of the Middle East

Mercantile Bank Limited
Antony Gibbs & Sons, Ltd.

Midland Bank Interest Rates

Effective from 25th February 1982.

Base Rate

Reduces by ½% to 13½%
per annum.

Deposit Accounts

Interest paid quarterly on 7 day deposit accounts
reduces by ½% to 11% p.a. APR 11.4%.

Abatement Allowance

On ledger credit balances of current accounts which
are subject to the standard personal current account
tariff and do not qualify for free terms reduces
by ½% to 7% p.a.

Midland Bank
Midland Bank plc

Alusuisse drops into the red

By John Wicks in Zurich

ALUSUISE, THE Swiss aluminium producer which ranks as the sixth largest in the world, has dropped into the red for 1981 and is being forced to halve its dividend.

Weak demand and low aluminium prices have pushed the company into losses of SwFr 52.3m (\$22m), against a profit of SwFr 155.2m in 1980.

The dividend was going down from 16 per cent to 5 per cent.

This is the first time the profit-and-loss account has been in the red since 1975, when there was a loss of SwFr 21m. Cash flow for the year sank from SwFr 548.7m to SwFr 359.4m, despite extraordinary income of SwFr 78m. Discretionary was SwFr 411.7m, almost exactly in line with 1980.

Turnover fell slightly short of the 1980 record, dropping from SwFr 4.95m to SwFr 4.55m. This was largely the result of the sharp fall in aluminium prices last year.

In 1980, the aluminium division accounted for about 70 per cent of total sales.

Last November, Alusuisse said it expected "substantially lower profits" at both parent company and group levels.

Positive results achieved by the chemicals and engineering divisions and the U.S. car parts subsidiary, Maremont, were insufficient to compensate for a sudden deterioration in aluminium business.

COLGATE-PALMOLIVE COMPANY

through its subsidiary
Colgate Holdings (U.K.) Limited

has sold

JOSEPH TERRY & SONS LIMITED
to
United Biscuits (Holdings) p.l.c.

We acted as financial advisers to
the Colgate Group

SAMUEL MONTAGU
& CO. LIMITED

CROCKER BANK

These securities having been sold, this announcement appears as a matter of record only.

FEBRUARY 1982



Enso-Gutzeit Oy

Kuwaiti Dinars 5,000,000
10 per cent. Guaranteed Notes due 1989

Unconditionally and irrevocably guaranteed by the

Republic of Finland

Issue price 91½ per cent.

Kuwait Investment Company (S.A.K.)

Alahli Bank of Kuwait K.S.C.

The Industrial Bank of Kuwait, K.S.C.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Kuwait International Investment Co. s.a.k.

The National Bank of Kuwait S.A.K.

Kansallis—Osake—Pankki

Postipankki

This advertisement appears as a matter of record only

FRANCO TOSI INDUSTRIALE S.p.A.

DM 50.000.000
Medium Term Facility

Guaranteed by

FRANCO TOSI S.p.A.

Arranged by

Credito Italiano

Funds provided by

Banque Française du Commerce Extérieur

Continental Bank S.A. Crédit du Nord Crédit Lyonnais

Credito Italiano, London RBC Finance B.V.

Société Financière Européenne Finance Company N.V., S.E.E. Group

Standard Chartered Bank Limited

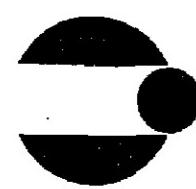
Agent

CREDITO ITALIANO, LONDON



February 1982

In accordance with the provisions of the Placing Memorandum the terms for the issue below were set as at 3 p.m. yesterday.



TransCanada PipeLines Limited

(Incorporated under the laws of Canada)

Placing on a yield basis of
£25,000,000 Unsecured Notes

automatically exchangeable at par on May 21, 1982 for

16½ per cent. First Mortgage Pipe Line Bonds 2007

Issue Price £98.534

Hambros Bank Limited

25th February, 1982

We are pleased to announce
the election of

JOHN A. LUKE
President
of Westvaco Corporation

as a member of our
Board of Directors

**DISCOUNT CORPORATION
OF NEW YORK**
58 Pine Street, New York, N.Y. 10005

Companies
and Markets

INTERNATIONAL COMPANIES and FINANCE

Woodside Petroleum gas sales lift income

By Our Financial Staff

WOODSIDE PETROLEUM, the leading partner in Australia's North-West Shelf Liquified natural gas project, lifted net profits in 1981 to A\$1.51m (U.S.\$1.65m) from A\$1.52m a year earlier.

The company, which announced in January the postponement of the second stage of the project, said its 1981 turnover rose to A\$9.34m from A\$7.61m while other gross income rose to A\$8.65m from A\$1.75m.

Higher earnings last year reflected improved sales and prices from Woodside's Cooper Basin interests in the centre of the country.

The net profit resulted after tax of A\$2.71m (A\$312,000 in 1980), depreciation of A\$1.34m (A\$1.55m), interest of A\$189,000 (A\$279,000) and minorities of A\$1.47m (A\$1.2m).

In 1981 the company drew down A\$145.31m from the U.S.\$1.4bn syndicated credit it arranged in January, 1981 to finance its 50 per cent share of the North West Shelf project.

The money drawn down helped to finance the first stage of the project, which involves supplying 380m cu ft a day of natural gas to the Western Australia state power commission. Work began early last year and gas supplies should start to flow in late 1984.

The delay in the second phase of the North West Shelf project, which will be geared to exports, has been caused by the protracted and so far inconclusive price negotiations with a group of Japanese utilities. A delay of at least a year is still considered likely by Woodside.

Interest and debt service costs on the company's loans are being capitalised as project expenditures until the start up of commercial operations.

Ampol ahead

Ampol, the Australian resources and industrial company, has lifted its net profits for the six months ended in December by one-third to A\$19.18m (U.S.\$20.8m) from A\$14.39m a year earlier, our Financial Staff reports.

Sales rose to A\$421.6m from A\$373.34m while other gross income rose to A\$126,000 from A\$69,000.

February 25, 1982

Alexander & Alexander Services Inc.

has acquired

Alexander Howden Group Limited

Smith Barney, Harris Upham & Co. Incorporated acted as financial adviser to Alexander & Alexander Services Inc. and negotiated the structure and terms of this transaction. Morgan Grenfell & Co. Limited acted as financial adviser to Alexander & Alexander Services Inc. in this transaction with regard to United Kingdom matters.

Smith Barney, Harris Upham & Co.
Incorporated

Morgan Grenfell & Co.
Limited

February 25, 1982

US \$50,000,000

GTE FINANCE N.V.

Floating Rate Notes Due 1987
Convertible into 10% Bonds Due 1992

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period commencing on February 26, 1982 the Notes will bear interest at the rate of 15½% per annum. The interest payable on the relevant Interest Payment Date, August 31, 1982 against Coupon No. 4 will be US\$400.42 and the Conversion Interest Amount will be US\$1.39 per Note converted.

Interest Determination Agent
ORION ROYAL BANK LIMITED

The Republic of Panama

U.S. \$70,000,000

Floating Rate Serial Notes due 1990

For the six months
26th February, 1982 to 31st August, 1982

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 16½ per cent. per annum, and that the interest payable on the relevant interest payment date, 31st August, 1982 against Coupon No. 8 will be U.S. \$749.81

The Industrial Bank of Japan, Limited
Agent Bank

PRICE INDEX	145.76	= 100%
U.S. Bonds	21.22	16.28
HFI Bonds & Notes	85.71	82.58
U.S. S. Sec. Bonds	85.82	88.02
Can. Dollar Bonds	90.55	80.95
AVERAGE YIELD	21.22	16.28
U.S. Bonds	11.21	10.03
HFI Bonds & Notes	10.53	10.80
U.S. S. Sec. Bonds	14.00	14.50
Can. Dollar Bonds	15.04	14.91

Modest advance in net earnings at Asahi Glass

BY OUR FINANCIAL STAFF

ASAHI GLASS, Japan's leading glass maker which also has extensive chemical interests, has reported a modest increase in unconsolidated net profits for the fiscal year ended December.

Net earnings edged up 1.8 per cent to Y23.65bn (\$101m) from Y22.55bn a year earlier.

The company, which announced in January the postponement of the second stage of the project, said its 1981 turnover

rose to A\$9.34m from A\$7.61m while other gross income rose to A\$8.65m from A\$1.75m.

Higher earnings last year reflected improved sales and prices from Woodside's Cooper Basin interests in the centre of the country.

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The money drawn down helped to finance the first stage of the project, which involves supplying 380m cu ft a day of natural gas to the Western Australia state power commission.

Work began early last year and gas supplies should start to flow in late 1984.

The delay in the second phase of the North West Shelf project, which will be geared to exports, has been caused by the protracted and so far inconclusive price negotiations with a group of Japanese utilities.

A delay of at least a year is still considered likely by Woodside.

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Analysts came from far and wide on the rare offer to talk to a U.S. home goods giant, reports David Lascelles

Procter and Gamble calls a meeting

FOR A COMPANY which bombards the world with so many products (Tide, Dre, Fairy Liquid, Crest, paper nappies, coffee and many others), Procter and Gamble keeps a remarkably low corporate profile.

This wary giant of the kitchen and bathroom goods business, from its headquarters for the past 145 years in this south Ohio town, tells the world little about itself, let alone what new wonders it is cooking up for supermarket shelves. It breeds all its own executives, never hires outside, borrows little money and courts no publicity.

But P and G has been unable to escape either controversy or curiosity, let alone the grueling attention of competitors. In the past two years a number of upheavals have dented its hard-earned reputation for quality, and raised questions about where it goes next.

One was the disastrous association of its new tampon, Rely, with toxic shock syndrome (TSS), a little-known but occasionally fatal disease, which forced P and G to write-off the product at a cost of \$75m and brought a string of lawsuits.

The other was a top-level management change which has given it a new chief executive.

All this has taken place against a persistent rumble of protest at what is seen as P and G's exploitation of sex and violence in its massive advertising campaigns. That protest had added to it one by the Steelworkers' Union, which is urging housewives to boycott P and G soap products to back its struggle for full recognition at P and G's large soap factory in Kansas City.

But P and G clearly wants the world to believe that none of these things have changed it at all.

In a rare meeting with finan-



Mr John Smale, chief executive

gent business first, and build

on them, he said. At the

moment, P and G markets only

one product in identical form

worldwide—Pampers, its suc-

cessful disposable nappies.

Mr Smale's speech, while

long on generalities, yielded as

many specifics as a squeezed

orange juice.

"All you have to go by is

their track record," said one,

"and apart from Rely you have

to admit it's pretty good."

The excitement generated before the meeting pushed P and G's

share price back up to the level

it enjoyed before the Rely scare

battered it last year.

Rely was traumatic for

P and G, a company which

clearly feels it has a moral

as well as a business, obliga-

tion to market the best products

it can. It was also a blow for

Cincinnati, where P and G

employs more than 12,000

people and is an overwhelming

corporate presence with ties to

almost every household. Many

of P and G's foreign strategy is

to establish its soap and deter-

gent analysts in Cincinnati last week—so rare that analysts travelled hundreds of miles to attend it. Mr John Smale, the new president and chief executive, delivered a brief speech which revealed little that was new, and ended: "Ours has always been a company run on a base of principles... These principles don't go out of style. They don't change with a new face in the chief executive's office."

But Mr Smale did acknowledge the biggest question on his audience's mind: How can P and G keep growing when it is already so big, has so many products (59 in 22 countries) and has just suffered the biggest setback in its history?

The answer, he said, was by penetrating even deeper into its markets, finding new ones—especially abroad—and diversifying, possibly by acquisition. All this should enable P and G to maintain its traditional 7 per cent to 7½ per cent growth rate.

"I hope," said Mr Smale, "P and G recently bought its

way into the soft drink and

juice market."

On its home territory, Mr Smale commented, P and G "has barely scratched the surface of the U.S. market for consumer products normally sold through food, drug and mass merchant stores."

He estimated it had only 3.5 per cent of this market which is worth \$200m a year at the wholesale level.

Ahead, P and G's penetration is even smaller. "In the years ahead," he said, "we see excellent growth potential for our international business—through diversification into businesses which have a track record of domestic success, through quicker transferences to international markets of successful new U.S. brands and through entry into new countries."

P and G's foreign strategy is

to establish its soap and deter-

gent business first, and build

on them, he said. At the

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one product in identical form

worldwide—Pampers, its suc-

cessful disposable nappies.

Mr Smale declined to make

any profit forecasts, but

P and G's earnings in the first six months of its 1982 fiscal year were \$414m, up 12 per cent despite the sorry state of the economy. P and G has traditionally weathered economic downturns well, because it sells low-priced household essentials which are the last things to get struck off the family budget when times get tough.

But Mr Smale said his company was not wholly recession-proof, because sales were ultimately determined by real disposable income, which was not growing strongly at the moment.

P and G, however, has been

able to draw demand by making the most of the abatement of U.S. inflation to hold down prices.

And does he think the

Reagan programme will work?

"Only time will tell," he said

in P and G's best equivocal

style.

Kuwaiti investors anger Bahrain

BY MARY FRINGS IN BAHRAIN

BAHRAINI authorities have reacted angrily to premature trading by Kuwaiti investors in the shares of a US\$100m-capital Bahraini offshore investment company that is still waiting for formal registration.

This may lead the Bahrain Monetary Agency to tighten controls over a range of institutions, from banks to commodity traders.

Mr Ibrahim Abdul Karim, the Minister of Finance, has expressed his concern to protect Bahrain's reputation as a financial centre. Also, he does not want Bahrainis trading in

shares of companies without established financial status.

The company in question is the Bahrain Investment Centre. Its Kuwaiti backers had applied to the Ministry of Commerce for its registration as a Bahrain closed joint stock company under the Exempt Company regulations. These rules permit the incorporation of companies in a tax-free environment, and without a 51 per cent Bahraini interest, provided they do not compete in local markets.

The promoters received a letter indicating that the Ministry had no objection in prin-

ciple, and advising them to prepare documents such as a list of founders, draft articles of association and a statement of corporate objectives.

Apparently, the Kuwaitis took the Ministry's letter as a go-ahead, paid in \$95m of capital and began trading in the shares.

But public trading in the shares of Bahraini closed stock companies is prohibited in Bahrain, as is private trading for the first three years of a company's life.

There is a grey area in the

commercial regulations in Bahrain over responsibility for approving the formation of investment companies, which funds to invest in equities, real estate, or debt securities but do not accept deposits.

Such activities, which were not in the past significant in Bahrain, have not required a formal licence. But the BMA was drawn into the arrangements for setting up two other offshore investment companies, Pearl and Gulf Investment, because they were offering shares for public subscription.

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books

FOR THE BUSINESSMAN

CORPORATE HISTORY

The declining years of a car giant

BY RICHARD LAMBERT

Going for Broke:
The Chrysler Story.
by Michael Moritz and Barrett Seaman. Doubleday, New York, price \$17.50.

BIG CORPORATIONS take a long time to die. "This company took 25 years to become decadent—I mean rotten to the core," growled Chrysler's boss, Lee Iacocca, in one of his darker moods—and if anything he was understating the case.

The authors of "Going for Broke: The Chrysler Story" suggest that the decline started almost as soon as Chrysler's factories switched back from making military paraphernalia to motor cars at the end of the Second World War. While Henry Ford II was turning the stables which he inherited at Dearborn into one of the most efficient enterprises in North America, Walter Chrysler's successors were squandering the advantages which he had so painstakingly accumulated during the 1920s and early 1930s.

At a time when mechanical innovations were taking second place to fancy styling in the market place, earlier triumphs allowed Chrysler's engineers to exercise their might over too many critical decisions. "Chrysler builds cars to sit in, not piss over," insisted one executive at a time when the rest of the industry was switching to sleek low slung lines. But the customers were not impressed.

The company's labour relations were appalling, with management's ineptitude being aggravated by the fact that, unlike its competitors, Chrysler had failed to understand the advantages of widely scattered assembly plants.

Cost controls were almost non-existent, and as the 1950s progressed the company's tra-

ditional pricing premium over competitive cars began to disappear. In 1953, Chrysler lost for ever its position as number two in the U.S. market, with its share slithering down to little more than 20 per cent.

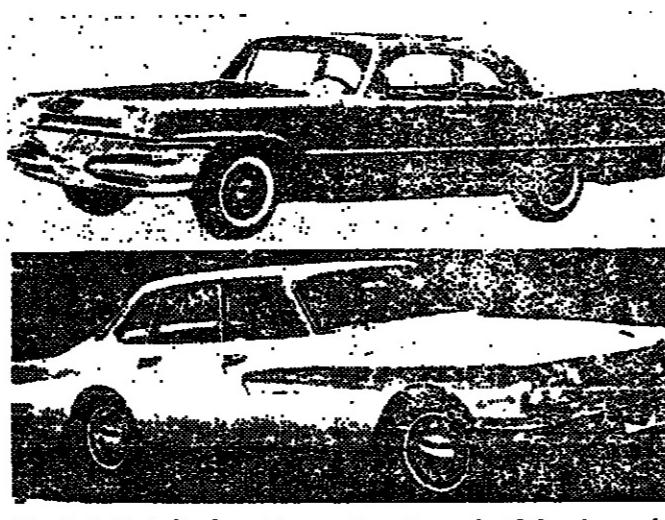
In a belated response to change, the company tried to shake off the comfortable traditions of its pre-war management style. McKinsey, the management consultants, produced an in-depth report—six feet high—which led to a rage for decentralisation. The company seemed to be in a permanent state of reorganisation during the second half of the 1950s, a period which culminated in a series of messy and public rows.

"I don't feel I know any more about building automobiles or running a corporation than you do, Mr Chairman," was the castigating response of one of the corporation's tormentors on being nominated to the Board.

For a time, it looked as though Chrysler had found its saviour in the youthful Lynn Townsend, who took over the reins at the age of 42 in the early 1960s. Too late to alter the 1962 models, he tore into the 1963 programme—eliminating the low volume Lancer and replacing it with a compact Dart, ripping up plans for the new Plymouth less than a year before production was due to start, and moving up the 1964 Dodge by a year.

For Townsend, volume was the beginning and end of the motor industry. He was determined to restore Chrysler's status as a full line manufacturer, and in the early days he could do no wrong. From a low point of 8.3 per cent in February 1963, Chrysler's market share moved up by more than four points within the space of two years.

But the apparent prosperity of the 1960s masked a number



Chrysler's Dart (top) and Lancer from the early 1960s when major model changes were taking place

of fundamental weaknesses abroad, the companies that were available to be bought turned out by and large to be the weaklings of their own market. At home, Chrysler's urge to follow fashion was bringing horrific production problems. In 1962, the company produced 93 different styles; five years later, it rolled out

corporate profile. The authors point to a "complex systemic inertia" spawned in part by complacency, in part by an addiction to the fast buck, in part by an adversarial relationship that governed the financing, the taxation, the regulation and the employment of American industry."

They argue that by scheduling its standards not according to technology but rather to political goals, the U.S. Government actually inhibited product development and slowed progress towards safer, cleaner cars.

But they do not go all the way with the free market economists. Instead they say that a bankruptcy reorganisation in 1979 could not have worked for Chrysler.

The Loan Guarantee Act provoked a widespread and rapid reorganisation within the company, which brought about everything that a bankruptcy judge would have taken years to organise—and at the same time enabled it to keep working on new models. It provided a badly needed breathing space, the argument goes, for displaced workers and their communities, for suppliers, dealers and banks. Whether that breathing space turns out to be long enough is another matter, for the Chrysler story has not yet reached a denouement.

With its balance sheet already under growing strain in 1970, Chrysler was hopelessly ill-prepared to face a decade which brought a tidal wave of new competition from abroad, a transformation in energy costs, and a wildly expensive series of government regulations. Chrysler's thin layer of top managers was stretched to breaking point, and it seemed at times that only the sheer willpower of Lee Iacocca—who moved over from Ford in 1978—kept the company on the road.

In its wider context, "The Chrysler Story" is more than a

THE BUILDING SOCIETIES

A veil is lifted on the economic giants

The Economics of Building Societies,
by T. J. Cough Macmillan, London, price £20.

SUCH HAS been the pace of events in the building society world that a book written on the subject in early 1980 and published two years later can

look disappointingly out of date. A similar exercise a few years ago would almost certainly have achieved a much longer shelf-life, but the real world has at long last caught up with the building society movement (to the extent that it now insists upon being called an industry) and what once went unchallenged and unchanged now requires constant updating and reappraisal.

Given the events of the last few months, the author's tentative suggestion that the societies' dominance of the mortgage market "may be under attack" together with his references to the falling market share of National Savings instruments, now seem as outdated as differential mortgage rates.

A great deal of time is spent in debating the impact of wildly fluctuating mortgage availability (at least partially blamed on the societies' own tardiness in reacting to market changes) on the housing market and housebuilding industry. But with societies currently providing 60 per cent or less of all new mortgage advances, their attitude is less decisive in dictating events and the prospect of alternating famines and feasts hopefully now looks more distant.

A reference to the Canadian housing market points out that mortgages there are available virtually on demand and that intense competition between various institutions always makes it possible to obtain a loan from one mortgage institution or another. Equally as important, the book adds, Canadian interest rate structures are kept competitive with rival financial institutions at all times, so periods of chronic interest rate advantage or disadvantage—which dictate the available flow of mortgage funds—do not exist. It no longer requires a transatlantic trip to examine at first hand such a state of affairs.

But if the author (and the societies) has been tripped up by time, his efforts contain a series of interesting analyses on areas of building society operations and will be welcomed by anyone keen to lift the veil on the falling market share of National Savings instruments, now seem as outdated as differential mortgage rates.

He is critical of the societies' success in making any significant impact on improving inner city housing, kindly referring to the support lending scheme designed to fill the mortgage gap left by penniless local authorities—as having "fallen far short of expectations."

In truth, the scheme has merely served to help housing ministers underline their concern for the plight of inner-city housing and has done very little to assist the cause of urban renewal or owner-occupation. In the past, the societies could find better customers for their money; but now they may have to look more considerably at this type of business.

On the question of building society efficiency—likely to become a much more central issue in the months and years ahead—the proliferation of an expensive branch network is, together with inflation, singled out as a primary cause of rising expense ratios. The rationalisation of some branch networks—as in the case of the clearing banks—now begins to look like a distinct possibility.

The issue of membership democracy is only touched upon, although it is one which the societies will have to consider much more seriously.

MICHAEL CASSELL

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books FOR THE BUSINESSMAN

THE OIL INDUSTRY

Getting to grips with the pricing system

Pricing Petroleum Products: Strategies of Eleven Industrial Nations, by Edward N. Krapels. Oilgram News, McGraw-Hill, New York, price \$77 in the U.S., \$87 outside the U.S.

International Energy Futures: Petroleum Prices, Power and Payments, by Nazli Choucri. MIT Press, Cambridge, Mass., price \$27.50

OPEC: Twenty Years and Beyond, edited by Raquel El Mallakh. Croom Helm, London, price £14.95

International Energy Options: An Agenda for the 1980s, edited by Paul Tempert. Graham & Trotman, London, and Oelgeschäfer, Gunn & Haim, Cambridge, Mass., price £14.95

CONFIRMING the tenet that it is virtually impossible to forecast accurately events in the world energy markets, is the fact that the oil pricing system has gone haywire.

One far-sighted enough to predict, say two years ago, what is happening to oil prices today, would have been ridiculed. After all, here we are with two of the leading oil exporters—Iran and Iraq—still fighting each other and with Western Europe

and North America just emerging from a notably harsh winter... and prices are plummeting. By mid-February it was possible to buy spot cargoes of North Sea oil for \$29 a barrel, over \$10 below the contract rate at the beginning of 1981 and roughly in line with the selling price two years ago.

In these circumstances, any work of reference which sheds light on pricing mechanisms is to be welcomed. Edward Krapels' "Pricing Petroleum Products" provides a useful examination of the three parts in the pricing system: product price regulations in industrial countries; prices of oil in the open or "spot" markets, and the distribution of oil from exporting to importing countries.

Coming from the same stable as the Platt's Oilgram pricing service to the oil industry, the book is packed with data and observations.

It uses the 1979 disruption of oil exports from Iran to assess international market reactions, including the pricing policies of 11 industrialised countries.

The UK, like West Germany, is put firmly in the free market category. British refiners, it is recalled, found it possible to push up product prices quickly to recover some of the revenues previously curtailed by stiff competition.

The other nine countries surveyed were put into the categories of politically controlled prices (Japan, France

and Italy, for example), formula controlled prices (the Netherlands and Belgium), and crude cost controls (the U.S. and Canada).

Edward Krapels, a petroleum policy consultant, says that the world oil system is not a market in the old-fashioned sense of the word. He calls for a new era, prior admitting, on the way, that he has been unable to find one.

The market, in his eyes, remains complex and difficult to comprehend.

Nazli Choucri, Professor of Political Science at the Massachusetts Institute of Technology, approaches oil pricing from an academic, less journalistic standpoint. This is demonstrated in his analysis of the world petroleum market. But his International Energy Futures book also carries some plain messages.

Opel, he points out, now regards the spot market fever as an aberration that undermines its own strength in oil trade.

Significantly he adds:

"Whether Opec can now effectively set prices appears in doubt."

This is not a view shared by Opec. Indeed, it seems to be implicitly dismissed in the title of a new book on the Organisation:

"OPEC: Twenty Years and Beyond". Nevertheless, the various authors who have contributed to the book, do not disguise the strains and tensions that will affect Opec's unity and deliberations.

editor, Ragei El Mallakh, points out: "A better understanding of the requirements and priorities of the Opec nations will facilitate the structuring of mechanisms to balance the needs of both producers and consumers of petroleum."

The tensions and conflicts within the wider international energy market are reviewed, again in a series of papers, in a book edited by Paul Tempert, chairman of the British Institute of Energy Economics. The papers were selected from the 1980 conference of the International Association of Energy Economists and, as such a number of the contributions are looking somewhat dated.

That said, the papers have been chosen in an attempt to identify areas where conventional wisdom is changing and where breakthroughs are occurring in energy supply and efficiency.

Paul Tempert sees much of the world's future energy problems arising from a lack of investor confidence. Very low expectations of economic growth coupled with excess energy production capacity—the present dilemma—offered major deterrents to investment. If despite current gloom, confidence can be restored, it will be self-fulfilling. If not, national and commercial competition will waste effort in ever-declining supply," he writes.

RAY DAFTER

THE LURE OF GOLD

Amazing figures and conversation stoppers

Gold, by Brian Kettell. Graham and Trotman, London, price £8.50 (until March 31, then £9.95)

GOLD HAS always had a special fascination for mankind. Indeed, according to Brian Kettell, the author: "No other metal has so captivated the human mind and no other natural substance has been the source of so much bloodshed and violence."

Kettell goes on to blame gold for the decline of the Roman Empire; the discovery of the United States by Christopher Columbus; and the development

of metallurgy and chemistry.

That is as may be. But the fascination of gold in modern times was increased still further when the price hit a peak of \$850 a fine ounce at the beginning of 1980 before falling back dramatically to its present level of below \$400.

books

FOR THE BUSINESSMAN

ECONOMICS**Apparently, almost any investment will do**

BY RICHARD HENDERSON

The Wasting of the British Economy
by Professor Sidney Pollard,
Croom Helm, London, price
£11.55.

There is a great deal of quiet pleasure to be taken in the sight of a fellow human being tearing his hair and stamping on his hat in impotent rage. It is also impossible not to rejoice at a chapter that is headed: "The Facts—And Do They Matter?" There is, therefore, something to be said for this book.

Pollard, however little he might like the association, is a "supply-sider". His concern is with the slow, relative and absolute, post-Second World War growth of the British economy. His analysis is that growth has been poor because the capacity has not been there, because the necessary investment has not been made because government has been at best unconcerned with, and at worst actively hostile to, investment.

The corresponding prescription is brief and vague, perhaps because in his indignation the author thinks it all too obvious. Government must change, and promote investment in ways never made explicit.

Almost any investment will do, apparently, as even Concorde and council housing are quoted with approval. Only services, and particularly the City, are quite beyond the pale (although education, Professor Pollard's own industry, scrapes through as particularly precious).

Pollard is enraged, as well as frustrated, by the inability of those in authority to see what is so clear to him. Rat-tlesnake-like, he sprays venom in the eyes of his attackers, reserving his most concentrated loathing for the Treasury and the "Economic Establishment".

No group or body is safe, whether it be the Bank of England (protecting the City against manufacturing), governments (each worse than the last), trade unions ("irresponsible," "destructive," and "ruthless"—"the trade union mentality is now that of the highwayman"), or economists.

Although this approach adds

a certain verve and dash to the style of the book, extreme partisanship claims its usual victims. Inconvenient facts are pushed well into the background and too much attention given to attacking the enemy leaves his own proposals awkwardly thin.

History is rewritten. To take two examples only, is a world in which one can ask "why . . . Chancellor of the Exchequer and spokesman for the Opposition (are) so rarely heard discussing . . . increases in investment" really that in which we live? Would the Chicago school agree that "the present government . . . are simple, not to say simple-minded, and follow faithfully the advice given by the monetarist" led by . . . Milton Friedman?"

The reader is spared the confusion which might follow from the discovery that trade cycles have existed in other places and at other times, or that investment (even in plant and machinery) rose steadily, both absolutely and as a proportion of output, until a decade or so ago.

Perhaps the most revealing item of information in the book is a small table comparing marginal capital-output ratios in four countries. It shows that to produce a given increase in output requires roughly half as much capital investment again in the UK as in France, Italy, or West Germany.

For Pollard this is a form of magic, "giving the fast-growing country a kind of bonus or looked at from another angle, penalising the slower grower." Viewed through less fanatical eyes the same information might suggest a reason for lower investment ratios here than overseas, as well as pointing a possible direction for the search for obstacles to growth.

It would be easy to welcome an economic history of post-war Britain, written for a lay audience, which got away from the Thatcher "there is no alternative" and TUC "massive demand-boom" schools of mindlessness. If this is not that book it is because it is too strident, too confident of being the receptacle of received truth, and ultimately too careless of the facts.

BOOKS OF THE MONTH

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Latest reprint of this popular book, with the "Economist" described as "a bright and useful guide for businesses on how to express themselves in company."

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An Alternative to Private Property. Collective Property in the Juridical Consciousness of the 19th Century

Paolo Grossi

Traces European concepts of ownership and property, employing a dialectic of themes of individual and nature, law and right, discourse and culture. Also examines practical consequences of collective ownership in Italy. Translator Lydia G. Cochrane, Dec. 81, Chicago UP £23.80

Risk and Capital Adequacy in Commercial Banks

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This application of econometric methods constitutes a significant advance from the earlier, purely descriptive way of writing about banking and from the banks' rule-of-thumb methods of operation. NBER, Dec. 81, Chicago UP £29.40

Studies in Labor Markets

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13 papers deal with: labour mobility, job turnover, and life-cycle dynamics; the analysis of unemployment compensation and unemployment policy; labour market discrimination; labour market information and investment. NBER, Jan. 82, Chicago UP £23.80

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Paul Baranau

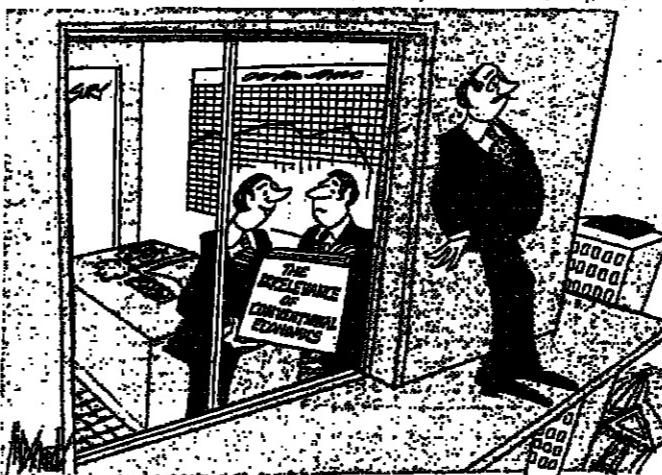
Institute of Economic Affairs £1.20 incl. p&p

Financial Times World

Longman Group Ltd. £19.50

A penchant for pugnacious generalisations

BY MAX WILKINSON



"I thought he might like to know where he went wrong before he jumps"

The Irrelevance of Conventional Economics.
by Thomas Balogh. Weidenfeld and Nicolson, price £16.50.

LORD BALOGH does not suffer gladly those he considers to be tools. As a result, his grand survey of the follies of non-sense in economic theory is pleasantly acidic throughout and sometimes enjoyably thin.

The broad sweep of his attack is proclaimed by the title of his latest book. It also betrays, perhaps, his penchant for pugnacious generalisations, sometimes made at the expense of the more humdrum task of isolating those elements which are wise and good in his opponents' theories.

Monetarism, he thinks, will founder under the weight of its own contradictions; on the other hand the conventional Keynesian approach is over-optimistic about the prospects for a prices and incomes policy. This could not be achieved without a major increase of Government intervention to secure a more just distribution of incomes and faster growth.

It is not necessary to agree with his conclusions to appreciate with the verve and academic confidence with which he dismisses

book pace and readability.

After 30 years and more dur-

ingly some of the sillier pretensions which his views have been

—as he says—attacked and dis-

paraged, Lord Balogh is pleased

to find signs that there are

"penitents" in the profession

which are coming round to his

ideas.

However, Lord Balogh's own

style is far from humble. Its

"pugnacity" borders sometimes on petulance, which seems to invite disagreement and therefore makes his arguments sound less persuasive than they might have been.

Take, for example the comment on a "penitent" statement by the "economist", Professor Hahn of Cambridge University. In a section entitled "Humility and self-criticism" Lord Balogh says: "It seems a late and light-hearted repentence, from someone who has spent his life propagating absurdities" — an accusation which is either unfair or untrue.

That sort of Senior Common Room jibe raises several uneasy feelings, as do many of his more sweeping assertions. He says, for instance: "It is clear that none of the assumptions which Friedman made to reach his extraordinary conclusions bears any relation to reality"

(my italics).

Considering that Friedman is widely respected, even by his opponents, such an uncompromising assertion about a complex matter tends only to mar his case.

It would be misguided to criticise this book for failing to provide what it denounces in others: an elegant and complete intellectual solution. Nevertheless, Lord Balogh cannot resist half-opening the curtain on a Better Way. It has to be said that his potential debunking of conventional economics is not a sufficient argument for opening the window and jumping out.

The other major doubt about this book is that having demolished the edifice of conventional economics, its treatment of what should be raised in its place is much too cursory. For example, the solution of the "very centre of present day problems, the problem of inflation," gets only 7½ pages out of a total of 212.

There is little recognition that market forces, however corrupted, remain a dominant influence and he hardly discusses the complex and unpredictable reactions between them and state control. Neither does he explore the gloomy proposition that however bad our present system, the alternative might be worse.

It would be misguided to criticise this book for failing to provide what it denounces in others: an elegant and complete intellectual solution. Nevertheless, Lord Balogh cannot resist half-opening the curtain on a Better Way. It has to be said that his potential debunking of conventional economics is not a sufficient argument for opening the window and jumping out.

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Butterworths**A NEW TAX ANNUAL Current Tax Intelligence**

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Sweet & Maxwell, publishers of British Tax Review and British Tax Encyclopedia announce a new guide to current tax law and practice to be issued at the end of each calendar year. The first annual *Current Tax Intelligence* (No. 1) provides comprehensive coverage of all developments in the law and practice of taxation to have occurred in 1981.

* covers all United Kingdom taxes

* digests and summarises all developments of importance to the practitioner

* provides a quick, efficient self-indexing guide

* highlights developments in the last two months of 1981. *Current Tax Intelligence* is reprinted from *British Tax Review* No. 6 1981. Developments in 1982 will be covered bi-monthly in *British Tax Review*.

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11 New Fetter Lane, London, EC4P 4EE

SWEET & MAXWELL**Electronics****European Directory**

The 1981-82 edition of *European Electronics Suppliers Guide* is the result of two years' research on electronics manufacturing in Europe and describes the companies and their products. The book encompasses all aspects of the industry, from materials and production machines to components, computers and all principal applications of electronics, such as telecommunications, medicine, banking and finance.

LONDON STOCK EXCHANGE

Sizeable morning selling of selected equity leaders unsettles markets and index falls 6.4 more to 552.6

Account Dealing Dates

Option
First Declara- Last Account
Dealsings Dealings Day
Feb 15 Feb 25 Feb 26 Mar 8
Mar 1 Mar 11 Mar 12 Mar 22
Mar 15 Mar 25 Mar 26 Apr 5
"Now time" dealings may take place from 9.30 am two business days earlier.

The Prime Minister's warning against big expectations for tax cuts in the coming Budget initiated further uncertainty in London equity markets yesterday. But the main cause for marked mid-morning weakness was the sudden appearance of sellers in sizeable lines of listed shares soon after the first announcement of base lending rate cuts by 1.1 per cent. Most of the sales were put through the market without much difficulty, but sentiment remained depressed and only steadied later following more favourable advice from Wall Street in yesterday's early trade.

It was suggested that about 10 major stocks were involved in the early selling with put-throughs being confirmed in Racial, Shell, Beecham, Hawker, Asda, Turner, and Metal Box. The identity of the sellers remained a mystery, although rumours abounded. It was said that a Continental concern had switched its funds from UK equities to Government bonds, that the Robert Fleming group had, in part, liquidated the portfolio of one of its trusts and that

an American firm had disposed of its equity holdings.

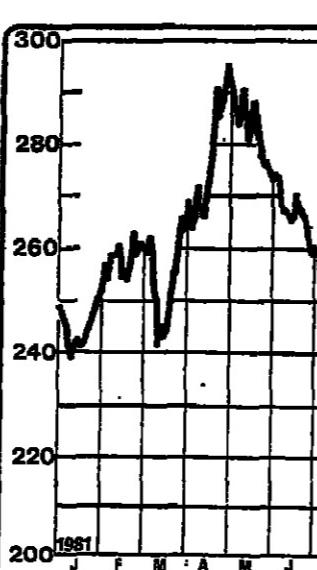
Investors also remained cautious ahead of today's preliminary statement from ICL. The start of dealings in America this morning will release part of the large amount of cash put up for the issue. Illustrating the mid-morning downturn, the FT Industrial Ordinary share index was down over nine points at 11.00 am; it picked up gradually to close 6.4 down on balance for a two-day loss of 15.6 at 552.6.

Short-term investors continued to take profits in Gilt-edged. The UK clearing bank case rate cuts were something of an anticlimax and failed to stem the tide which took longer-dated stocks down by 1.4%. Trading conditions remained thin in the end of the market with the bulk of the day's interest being directed to the shorts. Losses ranged to 1.4% although the recently-exhausted tap, £20-paid Exchequer 13% per cent 1987 "A" lost 1% to 203. The FT Government Securities index shed 0.41 to 66.39.

Recent events in Zimbabwe failed to daunt buyers of the country's Settlement Annuities and the price rose 9 points to 537.2.

Banks lower

The earlier-than-expected 1 per cent reductions in base lend-



ing rates to 13% per cent failed to stimulate much interest in the major clearing banks which drifted lower with the general trend. However, closing levels were well above the day's lowest with Barclays finishing 6 cheaper at 485p, after 483p. NatWest, which announced an impressive preliminary result the previous day, lost a similar amount to 460p, after 462p. Midland softened 2 to 340p, after 337p, as did Lloyds to 480p, after 484p. Elsewhere, Bank of Scotland closed 8 at 445p, while Grindlays relinquished 7 to 183p on further consideration of the annual figures.

In merchant banks, Henry Ambachek sharpened a penny to 17% following the company's agreed bid for Scopace Holdings and the proposed 25.6m rights issue. Diners 8 the same day on nervous selling ahead of the half-year results due on March 16, Guiness Peat eased further to a low of 55p before closing unaltered at 55p.

Comment on the preliminary results caused Commercial Union, at 140p, to lose 4 of the previous day's rise of 12. Profiting in the absence of the much-rumoured bid left Eagle Star 10 lower at 370p.

Budget uncertainties and poor production figures made for a drab trading session in the Brewery sector. Bass encountered offerings and fell 6 to 215p, while Greenall Whitley gave up 4 to 106p and Whitbread 3 to 38p. In contrast, cider maker H. P. Bulmer attracted further demand and put on 9 for a two-day gain of 22 to 324p.

Leading Buildings made a drab showing in the virtual absence of buyers and on sporadic selling, Blue Circle shedding 6 more to 488p and Tarmac 4 to 420p. Redland lost 5 to 178p, while, among Contracting and Construction issues, Taylor Woodrow declined 15 to 550p and John Laing 4 to 74p.

Comment on the preliminary leaders were relatively modest. GKN reacted to 165p before closing 4 down at 160p, while Tykes closed similarly lower at 118p and Hawker ended only a

couple of pence cheaper at 322p, after 320p. Sporadic offerings left Well Group 2½ lower at 160p, but Christy Bros. became a better market at 24p up 2.

Leading Foods suffered a mid-morning shake-out. Tate and Lyle and Rowntree Mackintosh shedding 4 apices to 194p and 168p respectively. Falls of that amount were also marked against Northern Foods, 158p, and Unigate, 99p, while retailers had J. Sainsbury 10 lower at 555p and Kwik Save 6 off at 250p. Among secondary issues, news of escalating industrial action at the company's processing plants clipped another 5 from Bernard Matthews, to 100p.

Leading Hotels and Caterers followed the general trend.

Grand Metropolitan finished 5 off at 184p, after 183p, and Trusthouse Forte 4 cheaper at 110p, after 108p. Ladbroke, however, ended 6 down at the day's lowest of 147p.

Hoover dip & rally

Quietly dull conditions prevailed in the miscellaneous leaders. Closing falls ranged to 5 with Unilever that much lower at 553p. Bowater cheapened a few more pence to 247p as did Beecham, to 226p.

Elsewhere, Hoover A slipped to 55p before rallying to close only 10 at 90p following the poor annual results and dividend omission. Disappointing trading statements also prompted falls of 4 and 6 respectively in Wedgwood and Eltex to the common level of 76p. A rising market of late has seen demand for the preliminary figures due to

March 16, J. Bibby fell 7 to 325p on profit-taking. BTI lost 7 at 351p and Restmor relinquished 6 at 75p. Reports of a large share placing left Rock Dartcam 2 harder at 14p, while Johnson Matthey added a similar amount to 273p on the satisfactory third-quarter figures. Delgety found support and put on 6 to 326p while Ferguson Industrial improved 4 to 100p.

Motor Components held up well, while Distributors encountered sporadic selling. York Trailer were particularly dull in Commercial Vehicles, shedding 2 to 39p.

Among lack-lustre Newspapers, Associated, 182p, and Daily Mail, 137p, both shed 5, while EPTA A dropped 7 to 85p following the poor interim results.

Properties, having been marked lower initially in line with the general trend, steadied following the banks' base rate cuts and closed narrowly mixed.

A late firm feature emerged in secondary issues. Daejan jumping to 215p before closing net 37 up at 213p on the half-year results and the property revaluation.

Oils down again

Still reflecting the downward pressures on spot crude prices, Oil shares remained depressed.

British Petroleum settled with a fall of 4 at 274p, after 274p, while Shell finished similarly cheaper at 344p. Texaco weakened 10 to 152p and Ultramar also stood out with a loss of 18 at 400p. Among the more speculative explorers, Atlantic Resources gave up 10 to 150p and Berkeley lost a like amount to 295p. Brunswicks Oil Closed a penny cheaper at 6p; the company announced yesterday a capital reconstruction to

be followed by a one-for-one rights issue.

Imcapse came on offer in Overseas Traders, falling 13 to 310p, after 308p. Learie softened a penny to 74p following the annual report.

Trusts followed the easier trend in the equity sectors while Financials R. P. Martin turned reactionary at 390p, down 20, along with Euro International which ended 5 to 215p.

Among Shipplings, Colgate-Palmolive 12 at 255p, after 250p, was followed by a one-for-one rights issue.

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£150	—	154	TSW 10p	154	148	145	3.9	1,001,1	—
£150	—	56	Wark Mount	56	55	54	2.2	34,317,3	3.8

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Issue price	Am't Up	No. of Issues	1981/2	Stock	Open	Close	Diff.	Per cent	Turnover
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